

HONORABLE RONALD B. LEIGHTON

UNITED STATES DISTRICT COURT
FOR THE WESTERN DISTRICT OF WASHINGTON
AT TACOMA

CAROLYN ANDERSON,

Plaintiff,

vs.

DOMINO'S PIZZA, INC., DOMINO'S
PIZZA, LLC, FOUR OUR FAMILIES, INC.
and CALL-EM-ALL, LLC,

Defendants.

No. C11-902RBL

DECLARATION OF ROB
WILLIAMSON IN SUPPORT OF
PLAINTIFF'S RESPONSE TO
DEFENDANTS DOMINO'S PIZZA,
INC. AND DOMINO'S PIZZA, LLC'S,
AND DEFENDANT FOUR OUR
FAMILIES, INC'S, MOTIONS FOR
SUMMARY JUDGMENT

HEARING DATE: December 30, 2011

I, Rob Williamson, declare:

1. I am one of the Attorneys for the Plaintiff in this matter.
2. Domino's filed its motion for summary judgment on November 28, 2011, noting it for hearing on December 30, 2011. On the day Domino's filed its summary judgment motion, Plaintiff Anderson asked Domino's for more time due to the holidays and the fact that Domino's responses to Anderson's discovery requests were incomplete and inadequate, as Anderson will address in a separate motion to compel: For example, Domino's has provided no electronically stored information (ESI), which Anderson originally requested when this case was in Washington State Superior Court, before Call Em All removed it to this Court. Domino's did not respond

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RESPONSE TO DEFENDANTS DOMINO'S PIZZA, INC. AND DOMINO'S
PIZZA, LLC'S, AND DEFENDANT FOUR OUR FAMILIES, INC'S,
MOTIONS FOR SUMMARY JUDGMENT - 1
(No. C11-902-RBL)

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1 until December 5, 2011. When it refused to provide Plaintiff more time despite the holidays, a
2 mean spirited gesture. Anderson has also moved for a continuance of at least 90 days, until March
3 30, 2012, under Fed. R. Civ. P. 56(d), noting the motion for December 23, 2011. Understandably
4 the Court has not had time to rule and Plaintiff files this opposition brief based on the limited
5 discovery it has received to date.
6

7 3. Plaintiff has propounded new discovery requests which will elicit information
8 demonstrating Domino's undeniable involvement in and benefit from the robo-calling program.
9 No matter what marketing program is implemented, for every pizza sold as a result of the
10 marketing, Domino's makes more money. Domino's robo-calling program includes its facilitation
11 of robo-calling through PULSE, a point-of-sale software program Domino's requires all
12 franchisees to utilize which enables them to collect telephone numbers of customers which could
13 then be used for robo-calling. A Telephone Opt In program implemented to comply with the
14 regulations of the Federal Trade Commission became effective September 30, 2009, requiring
15 robo-callers to obtain written permission of persons called, even those with a so-called established
16 business relation with the blaster. Domino's disclosed neither the PULSE nor the Opt In program
17 in the limited discovery it has produced so far. Also depositions conducted in November 2011 of
18 Domino's employees and in December 2011 of the President of Call-Em-All have revealed new
19 facts and reasons for additional discovery. Even without the pending discovery and unknown
20 facts, Plaintiff submits the record contains enough evidence to raise triable factual issues and
21 summary judgment should be denied.
22
23

24 4. An example of the script used in this case alone establishes that the calls are made
25 on behalf of Domino's:
26

1 Hi, **this is Dominos' Pizza with a special offer.** To block these calls, press 3 during this
2 call. If this is a voicemail, you can opt out by calling (866) 284-6198.

(small pause)

3 Hi, your Parkland Spanaway Domino's Pizza is offering any large pizza for \$10. Any
4 large pizza for \$10. You can choose from our American Legends Line, a Specialty Pizza,
5 or Build-Your-Own up to 10 toppings for only \$10. Hurry this is for today only and it's
6 for carry-out or delivery. Please call (253) 535-5000 to place your order. Tax and
7 delivery charge may apply.

8 5. Attached hereto as Exhibit 1 are copies of excerpts of the Deposition of Brad
9 Herrmann.

10 6. Plaintiff propounded discovery to Domino's in the state court litigation on 3
11 occasions. Domino's provided inadequate responses, withholding critical material. On
12 December 5, 2011, after Domino's refused to continue its summary judgment motion, I wrote
13 defense counsel regarding necessary additional discovery:

- 14 • Complete responses to the three rounds of discovery (to be the subject of a motion
15 to compel).
- 16 • Deposition of a knowledgeable person about PULSE. Anderson has set a Fed. R.
17 Civ. P. 30(b)(6) deposition for January 23, 2012.
- 18 • All ESI discovery which Dominos refused to produce when the case was pending
19 in state court.
- 20 • Answers to further discovery propounded about the telephone opt-in program, the
21 PULSE program and contacts between Domino's and RPM about robo-calling. Plaintiff
22 has propounded Fourth Requests for Production of Documents.
- 23 • Depositions of RPM personnel.

24 7. It appears RPM persuaded Dominos to create a telephone opt-in feature on the
25 Domino's website which could then be tapped for robo-calls.
26

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1 8. Attached hereto as Exhibit 2 is a copy of the Franchise Agreement between
2 Domino's and Four Our Families.

3 9. Plaintiff Anderson has promulgated a new Request for Production to Defendants
4 Domino's and FOFI requesting the manuals Domino's provided to its franchisees, including
5 FOFI, during the Class Period.
6

7 10. Attached hereto as Exhibit 3 is page 8 of Domino's 10-K filed with the Securities
8 and Exchange Commission, effective January 2, 2011.

9 11. Attached hereto as Exhibit 4 is Plaintiff's Request for ESI to Domino's.

10 12. Attached hereto as Exhibit 5 are the two referenced pages of Exhibit 8 to the
11 Herrmann Deposition.

12 13. Plaintiff has prepared additional formal discovery in the form of Request for
13 Production both to Domino's and FOFI for the manuals provided to franchisees and will serve the
14 discovery later today or tomorrow.
15

16 I declare under penalty of perjury of the laws of the State of Washington that the
17 foregoing statement is true and correct.

18 DATED this 27th day of December, 2011 on Bainbridge Island, WA.

19 WILLIAMSON & WILLIAMS

20
21 By /s/ Rob Williamson
22 Rob Williamson, WSBA #11387
23 17253 Agate Street NE
24 Bainbridge Island, WA 98110
25 Telephone: (206) 780-4447 Fax: (206) 780-5557
26 Email: roblin@williamslaw.com
Attorneys for Plaintiff

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RESPONSE TO DEFENDANTS DOMINO'S PIZZA, INC. AND DOMINO'S
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EXHIBIT 1

09:06 1 MR. SHAFFER: Whenever the day after game
2 five of the World Series was. I think it was October
3 25th.

4 Q (By Mr. Williamson) Okay. Can you tell me sort
09:07 5 of generally what the business of Call-Em-All is?

6 A Yes. Call-Em-All is an automated calling and
7 texting service. We allow people to record or type a
8 message, then give us a list of phone numbers, and we
9 blast those messages out to the phone numbers. We
09:07 10 primarily work with churches, schools, and sports teams
11 for informational messages such as with a school, a snow
12 day, we will contact the parents and let them know that
13 school was delayed or closed. With a church they may
14 change up the hours for services on Easter Sunday and feed
09:07 15 to let all their parishioners know. And then we also work
16 with businesses contacting their employees or in this case
17 their customers.

18 Q All right. And during this deposition I'm going
19 to be talking about some people call them robo calls, some
09:08 20 people call them prerecorded calls. You I think talked
21 about -- perhaps I'll use the word automated calls, but we
22 mean the prerecorded ones where we can't talk to the
23 person. All right?

24 A Yes. There are many ways to describe what we do.

09:08 25 Q Robo calls seems a little unfair so --

09:24 1 that we recreated as of I think it was June 2nd, 2009, and
2 you will see each of the pages and those time stamps go
3 with the corresponding page. I hope that makes sense.

4 Q It does.

09:24 5 A Okay.

6 Q And then -- subject to the objection I'm not going
7 to make it an exhibit. There is a document from CEA000052
8 through 85. It is a very lengthy document, which I
9 believe is from the FTC. Was that something -- that
09:25 10 document on your website in the summer of 2009?

11 A We have in several places a link. We provide
12 links to Federal Trade Commission --

13 Q Right.

14 A -- I don't know if it is exactly this one, but to
09:25 15 the rulings on telemarketing sales rule and things like
16 that.

17 Q So these are things that clients can access
18 periodically to get the information directly?

19 A Yes.

09:25 20 Q Did you attend or Call-Em-All attend a rally in
21 2009 involving Domino's?

22 A Yes.

23 Q Do you remember when that take place about?

24 A It would be Domino's Worldwide Rally in I believe
09:26 25 May of 2009.

09:30 1 A I don't know the final number of franchisees that
2 worked with us. I would guess --

3 MR. SHAFFER: I don't want you to guess.

4 Q (By Mr. Williamson) Well, I want you to guess.

09:30 5 MR. SODERLAND: I'll object to a guess. If
6 you can estimate, estimate.

7 A I would estimate 50.

8 Q (By Mr. Williamson) And the bulk of those became
9 clients after May of 2009?

09:30 10 A Yes.

11 Q And did they all remain clients after September 1
12 of 2009?

13 A No. We've done extremely little business with
14 Domino's franchisees since September 1st of 2009.

09:31 15 Q Did you attend the rally?

16 A Yes, I was the only attendee for Call-Em-All.

17 Q And prior to the rally, how had you heard about it
18 and being able to attend?

19 A I think RPM Pizza is the one who made me aware of
09:31 20 it.

21 Q And did you then communicate with anyone at
22 Domino's corporate, I guess we will call it, about
23 attending?

24 A Yes.

09:31 25 Q Do you remember who?

09:34 1 franchisee clients?

2 MR. SHAFFER: Objection. You can answer.

3 A Yes --

4 MR. WILLIAMSON: What's wrong with that

09:34 5 question?

6 MR. SHAFFER: Asked and answered.

7 Q (By Mr. Williamson) All right. You can answer it
8 now.

9 A Yes.

09:34 10 Q Okay. And is that the group that in effect
11 doubled your size from before?

12 A Well, they certainly didn't double the company's
13 size. Like I said, the bulk of our business is other
14 stuff. It may have doubled -- and, again, I'm not sure
09:34 15 entirely the accuracy of these numbers, if it doubled the
16 number of franchisees we worked with, but I would say
17 this, it increased -- it certainly increased the number of
18 franchisees we were working with.

19 Q And did you perceive that as a result of the rally
09:35 20 and contacts you made there?

21 A Yes.

22 Q By the way, did you ever send texts out or did
23 clients ever -- did Domino's franchisees ever initiate
24 text campaigns?

09:35 25 A No, we did not have a text product at that time.

10:01 1 any contact with Domino's corporate?

2 A Stephen (enunciating) is actually his name.

3 Stephen, I can quite confidently say no, no.

4 Q Because he is an IT guy --

10:02 5 A Great guy, but he is an engineer and he doesn't
6 even care to talk to anybody external. We had very, very
7 little communication ever with Domino's corporate.

8 Q Okay.

9 A Domino's corporate, you know, really wasn't a fan
10 of our technology, and, you know, the way I would describe
11 it is they didn't want to touch us with a 10-foot pole.
12 So I don't believe Pat would have ever had any
13 communications with corporate at all either.

14 Q And relying on that and leaving that, I don't
10:02 15 think I need to take her deposition because I was really
16 mostly interested in her contacts with Domino's corporate.
17 I know she is probably somewhere in the building, but --

18 A Yeah.

19 MR. SHAFFER: She is not in the building.

10:02 20 A She is probably still at the office. I would love
21 to have her just stay at the office.

22 MR. WILLIAMSON: Let's take a break and let
23 you call her.

24 THE WITNESS: I can text her real quick.

10:03 25 MR. WILLIAMSON: Let's just go off the

10:06 1 PULSE. And PULSE is all cap P-U-L-S-E. Do you recognize that
2 document?

3 A Yes.

4 Q And what was or is PULSE?

10:06 5 A PULSE is one of the systems that franchisees -- I
6 think there is multiples, but one of the systems that
7 franchisees use to run their business.

8 Q And is PULSE something that exists on the
9 Domino's' corporate website?

10:06 10 MR. SHAFFER: If you know.

11 A I don't know. What I know about PULSE is that for
12 a franchisee that's where like their orders are processed
13 and I know that's where the phone numbers they're always
14 trying to pull are located. I don't know how it is all
10:07 15 set up on the back end.

16 Q (By Mr. Williamson) This document begins with Tim
17 sent this. Do you know who Tim is?

18 A I'm quite confident Tim is a franchisee.

19 Q All right. But is this a Call-Em-All document

10:07 20 or --

21 A It is. So, yes, it is a Call-Em-All document
22 where we cut and pasted instructions that a franchisee
23 sent us and put into this so we could help our franchisees
24 get to their data.

10:07 25 Q All right. And to your knowledge, when

10:07 1 franchisees uploaded phone numbers, was it numbers they
2 had obtained by using PULSE?

3 MR. SHAFFER: Objection.

4 A Yeah, I don't know how they got the phone numbers
10:08 5 at the end of the day.

6 Q (By Mr. Williamson) All right.

7 A Because even within PULSE I don't believe that all
8 franchisees use PULSE so, yeah, I don't know.

9 Q Have you ever yourself looked at the Domino's
10:08 10 PULSE main screen?

11 A No.

12 Q Okay. And then if we could go to the -- two more
13 pages, 12369 through 71, it seems to be a repeat of what
14 we looked at earlier. Is that just a different version of
10:08 15 the same document?

16 A Yes, I suspect this is from one e-mail and Pat
17 might have put two attachments on it.

18 Q All right.

19 A And that's both of them.

10:09 20 Q Actually goes through 12373 and those five are all
21 one document that say 1 of 5, 2 of 5, et cetera. What
22 about if we could look at 12374? Is that a -- what we
23 looked at earlier something that got sent out to people if
24 they were interested?

10:09 25 A Yes. Or, actually, let me correct that. That was

10:33 1 the only. I don't want to say -- I can't say. I don't
2 know.

3 Q If you don't know, I don't know is a perfectly
4 good answer. How long had Call-Em-All been working with
10:34 5 RPM prior to the rally in May of 2009?

6 A I don't know. I would say about -- I would
7 approximate maybe a year before that.

8 Q Prior to the rally did you have a geographical
9 sense of where the Domino's franchisees were physically
10:34 10 located that dealt with you? Were they in the southeast,
11 northwest, midwest?

12 A Well, RPM Pizza is very influential, so when you
13 work with -- I think they are the largest franchisee in
14 the system. And when you work with them, you can just
10:34 15 start dropping their name and everybody in the country
16 kind of -- all the other franchisees in the country know
17 RPM Pizza.

18 And when you're working with RPM Pizza, it is
19 a big name to drop and I know -- our franchisees were all
10:35 20 over the country, all over, southeast, northeast, west.
21 We knew where they were located, but it was all over the
22 place. It certainly wasn't like concentrated in the
23 northwest or anything like that.

24 Q And all of the franchisees that Call-Em-All would
10:35 25 contract for would go through the steps that you described

10:35 1 indicating that they are going to comply with local and
2 federal law, the terms and conditions?

3 A Definitely. Every client goes through that.

4 Q And if they don't sign that off accepting the
10:35 5 terms and conditions, you don't go any farther?

6 A They will never make a call with us.

7 Q Prior to August 31st, 2009, do you have a
8 recollection of whether you -- Call-Em-All ever received
9 any information from franchisees through the PULSE system?
10:36 10 Was that something afterwards or do you know?

11 A What was the date?

12 Q September -- let's use September 1, 2009, new
13 regulations.

14 A Yeah.

10:36 15 Q Prior to that date did Call-Em-All ever get
16 information did you know about from franchisees that was
17 generated by the PULSE system?

18 A Yes.

19 Q And that would be RPM be one of the franchisees?

10:36 20 A I don't know that they are using PULSE. I mean,
21 they are big. They may have their own thing. As I
22 understand, PULSE is not ubiquitous. I'm not an expert on
23 the Domino's franchisees, but I know many. But I'm quite
24 certain not all of them use PULSE for their operations,
10:36 25 for their software. And -- but obviously you can see we

10:37 1 sent out instructions for PULSE. So so we were -- those
2 that were using PULSE, we certainly were trying to help
3 them get the data out of PULSE.

4 Q And when you say you were using them, your
10:37 5 contractual relationships were with franchisees as opposed
6 to corporate?

7 A Yes.

8 MS. BROWN: I'm sorry to interrupt. Dave,
9 can you speak up a little louder on your questioning? I'm
10:37 10 having trouble hearing you.

11 MR. SODERLAND: I'll move a little closer to
12 the phone.

13 MR. WILLIAMSON: Get away from me.

14 MR. SODERLAND: I'm almost through here,
10:37 15 Nicole.

16 Q (By Mr. Soderland) When you said earlier that
17 Dominoes was stand-off-ish, I think you indicated didn't
18 want to touch you with a 10-foot pole. Are we talking
19 about the same thing that they want to focus their
10:38 20 marketing through the website as opposed to your type of
21 services?

22 A I wouldn't characterize it that way because I
23 don't know. I mean, the one conversation I had was that,
24 but the overall stand-off-ish impression I got would have
10:38 25 been through word of mouth through franchisees, so I think

10:48 1 There is multiple ways to enter them in the system.

2 Q But it is the client who puts that information in?

3 A That's right.

4 Q And can a franchisee access that information

10:49 5 through the PULSE system?

6 A I'm under the impression, yes, and that's why we

7 sent out the PULSE -- the PULSE access, you know, one of

8 the exhibits here that sort of how to get numbers out of

9 PULSE.

10:49 10 Q Okay. And do you know if Mike Brown used PULSE to

11 get his customer call list?

12 A I can't say what he did. I know we sent him

13 instructions for how to get numbers out of PULSE, so I

14 would assume that he is a PULSE user and that's where they

10:49 15 came from or at least the large majority would have come

16 from.

17 Q Does Call-Em-All promote or encourage their

18 clients to call noncustomers?

19 A No, emphatically no. We've turned away business

10:50 20 in many cases I was under the impression was legal because

21 we just -- we don't want our service to be used to call

22 people that you don't have a relationship with.

23 Q Okay. And who do you encourage them to call?

24 A Their customers or in the case of a church their

10:50 25 constituents or I guess a politician their constituents.

EXHIBIT 2

DOMINO'S PIZZA LLC

STANDARD FRANCHISE AGREEMENT

This Franchise Agreement (this "Agreement") is being entered into between Domino's Pizza LLC, a limited liability company ("we", "Domino's" or "us" in this Agreement), and Four Our Families, Inc. ("you" or "franchisee" in this Agreement). If you are a corporation, partnership, limited liability company or other entity approved by us to own a Domino's Pizza Store (the "Approved Entity"), the term "owners" in this Agreement shall refer to your shareholders, partners, members or other interest holders. Unless otherwise approved by Domino's, the term "Controlling Person" refers to the person who owns fifty-one percent (51%) or more of the general partnership interest of such partnership, the equity and voting power of the issued and outstanding capital stock of such corporation, the membership interests of such limited liability company or the voting and ownership interests of such other entity.

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1. INTRODUCTION.

Domino's has developed and operates retail outlets specializing in the sale of pizza and other authorized food and beverage products and featuring carry-out and delivery services. These outlets are known as "Domino's Pizza" stores and conduct business under a uniform business format, with specially designed equipment and specifications for the preparation and sale of pizza and other authorized food products (the "Domino's System"). Domino's has the license to use and to license the use of certain valuable trademarks, service marks and commercial symbols in connection with the operation of Domino's Pizza Stores including the mark "Domino's Pizza" (the "Marks").

You have applied to Domino's for a franchise to operate a Domino's Pizza Store utilizing the Domino's System and the Marks at the location identified in this Agreement. Your application has been approved by Domino's in reliance upon all of the representations made in your application including those concerning your financial resources; your other investments and interests and the manner in which the franchise will be owned and operated.

You acknowledge that you have read this Agreement and our Uniform Franchise Offering Circular and been given an opportunity to obtain clarification of any provision that you did not understand. You also understand and agree that the terms and conditions contained in this Agreement are necessary to maintain Domino's high standards of quality and service and the uniformity of those standards at all Domino's Pizza Stores.

2. GRANT AND TERM OF FRANCHISE.

2.1 Grant.

Subject to the terms of this Agreement, Domino's grants to you a franchise to operate a Domino's Pizza Store (the "Store") under the Domino's System and a license to use the Marks in the operation of the Store at the following location: Store #7104 located at: 13817 Pacific Avenue, Tacoma, WA 98444

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2.2 Term of Franchise.

The term of this Agreement shall be for a period of ten (10) years, commencing on the date of opening of the Store (or if this Agreement is being signed in connection with a renewal or transfer of the franchise, commencing on the day following the expiration or termination of the previous franchise agreement, as the case may be).

3. RENEWAL OF FRANCHISE.

3.1 Option to Renew.

You may, at your option, renew the franchise for one additional ten (10) year term at the end of the initial term, provided:

(a) you are not in default of any provision of this Agreement or any other agreement with us or our subsidiaries or affiliates or any other creditor or supplier of the Store and have substantially complied with the terms and conditions of these agreements during their terms;

(b) you are able to maintain possession of the Store premises or to secure and develop a suitable alternative site approved by us; and

(c) you refurbish the site as provided in Paragraph 9 of this Agreement or, if we require, agree to relocate the premises of the Store to a location approved by us and develop the premises in accordance with our then current requirements. If we require you to relocate the premises of the Store, you will be entitled to credit the costs of developing the new premises toward any refurbishing obligations you may have under the franchise agreement executed in connection with such renewal.

3.2 Manner of Renewal.

In connection with a renewal of this Agreement, you must execute our then current form of standard franchise agreement and all other agreements customarily used by us in the renewal of franchises. You understand that the renewal franchise agreement may provide for higher royalty fees and greater expenditures for advertising and promotion than are provided for in this Agreement and may contain other terms materially different from the terms of this Agreement. The area of primary responsibility of the Store will not be modified unless such modification is consistent with criteria then in effect for comparable market areas. There will be no initial franchise or similar fee charged upon a renewal of the franchise. You will also be entitled to renew the franchise at the end of the renewal term in accordance with the renewal provisions, if any, contained in the franchise agreement executed by you in connection with your renewal of the franchise.

3.3 Notification of Expiration.

We will send all agreements relating to renewal of the franchise for your review and execution approximately six (6) months prior to the expiration of this Agreement along with a

notification of the expiration of this Agreement. Your failure to return these agreements to us within thirty (30) days of receipt will be deemed an election by you not to renew this Agreement. Our notice will also state what actions, if any, you must take to correct the deficiencies in your operation of the Store or whether we will require you to relocate the premises of the Store as provided in Section 3.1 above. We also will specify the time period in which these deficiencies must be corrected or by which the relocation and development of the new premises must be completed, provided that, in the event that the then current term of your lease or any renewal lease does not expire concurrently with the expiration of this Agreement, we will not require you to complete a relocation of your Store and development of the new premises until the expiration of the then current term of your lease or any renewal lease. If we require you to relocate the Store, our notice will identify the reasons for requiring relocation. Renewal of the franchise will be conditioned on your continued compliance with all the terms and conditions of this Agreement and all other agreements with us and our affiliates and subsidiaries and all other creditors and suppliers of the Store up to the date of expiration.

4. TERRITORIAL RIGHTS AND OBLIGATIONS.

4.1 Area of Primary Responsibility.

The following geographic territory will be your Area of Primary Responsibility:

A one (1) mile radius from the store located at: 13817 Pacific Avenue
Tacoma, WA 98444



Provided you are in compliance with the terms of this Agreement, we will not operate or grant a franchise for the operation of a Domino's Pizza Store during the term of this Agreement whose area of primary responsibility overlaps your Area of Primary Responsibility.

4.2 Delivery Service.

We shall have the right to prescribe from time to time the boundaries beyond which the Store may not offer delivery service. You further understand that in revising these boundaries we may in our discretion make adjustments to the size of your delivery and service area to account for, among other things, changing market conditions, population changes and other relevant considerations. You further agree that the Store will at all times during approved hours of operation offer delivery service to all customers located within your delivery and service area, consistent with the rules and procedures established by us from time to time; provided, however, we will not require you to offer delivery service in areas which might present a danger to you or your employees. When making deliveries, you and your employees must strictly comply with all laws, regulations and rules of the road and due care and caution in the operation of delivery vehicles.

5. OPENING ADVERTISING AND PROMOTION EXPENDITURE.

If you (or the Controlling Person if you are an Approved Entity) are opening your (or his or her) first Domino's Pizza Store, you must submit to us proof no later than ninety (90) days after opening of the Store that you have spent at least Three Thousand Dollars (\$3,000.00) on grand opening advertising and promotion.

6. ROYALTY FEE AND OTHER CHARGES.

6.1 Amount and Payment.

During the term of the franchise, you agree to pay us a royalty fee of five and one-half percent (5-1/2%) of the weekly royalty sales of the Store. This fee must be postmarked on Monday and paid by Wednesday of each week on royalty sales for the week ending on the preceding Sunday, if paying by mail, or paid by Thursday if we require you to pay by electronic funds transfer as provided in Section 6.4 below.

6.2 Definition of Royalty Sales.

The term "royalty sales" means the total receipts from all sales by the Store of all pizza, beverages and other products or services authorized for sale at the Store or at any approved off-site location but exclusive of sales and equivalent taxes and coupon and similar discounts or beverage container deposits approved by us. Premium items or similar items must be included in computing royalty sales unless these items have been sold at or below cost by the Store. Premium items or similar items shall not be deemed to include any food or beverage item unless otherwise specified by us.

6.3 Interest on Late Payments.

All royalty fees, advertising contributions and all other amounts owed to us pursuant to this Agreement will bear interest after the due date at the rate of one and one-half percent (1½%) per month or at the highest legal rate for open account business credit in the state in which the Store is located, whichever is lower.

6.4 Electronic Funds Transfer.

We have the right to require you to participate in an electronic funds transfer program under which royalty fees and advertising contribution payments are deducted or paid electronically from your bank account. We may permit you to initiate payments via a system established or approved by us, or at our option, require you to authorize us to initiate debit and/or credit entries and/or credit correction entries to your Store bank operating account (the "Account") for payment of royalty fees and advertising contributions on forms we prescribe. In the event you are required to authorize us to initiate debit entries, you agree to make the funds available in the Account for withdrawal by electronic transfer no later than the due date for payment. The amount actually transferred from the Account to pay royalty fees and advertising contributions will be based on the Store's royalty sales reported to us. If you have not reported royalty sales of the Store to us for any reporting period, we will be authorized to debit the Account in an amount equal to the royalty fee transferred from the Account for the last reporting period for which a report of the royalty sales of the Store was provided to us. If at any time we determine that you have under-reported the royalty sales of the Store or underpaid royalty fees or advertising contributions due us under this Agreement, we will be authorized to initiate immediately a debit to the Account in the appropriate amount in accordance with the foregoing procedure, including interest as provided for in this Agreement. An overpayment will be credited to the Account through a credit effective as of the first reporting date after we and you determine that such credit is due. Our use of electronic funds transfers as a

method of collecting royalty fees and advertising contributions due us does not constitute a waiver of any of your obligations to provide us with weekly sales reports as provided in Section 14.2 nor shall it be deemed a waiver of any of the rights and remedies available to us under this Agreement.

6.5 Application of Payments.

When we receive a payment from you, we have the right in our sole discretion to apply it as we see fit to any past due indebtedness of yours due to us or our affiliates, whether for royalties, advertising contributions, purchases, interest, or for any other reason, regardless of how you may designate a particular payment to be applied.

7. STORE LOCATION.

7.1 Location and Use.

You may operate the Store only at the location specified in Section 2.1 and you may not relocate the Store except with our prior written consent. The Store may only be used for the operation of a Domino's Pizza Store and other related activities approved by us in writing. You shall not allow the premises of the Store to be used for any immoral or illegal purpose.

7.2 Relocation.

If your lease expires or terminates without your fault or if the site is condemned, destroyed or rendered unusable, we will grant permission for relocation of the Store to a location and site meeting our standards. Any relocation will be at your sole expense and the relocated Store must be open and operating no later than six (6) months after we grant permission for any such relocation.

7.3 Location and Operation of Commissary.

Any commissary operated by you in connection with the Store may be located only at the premises of the Store or other premises approved by us in writing and must be operated in accordance with commissary standards prescribed by us from time to time. Such commissary must be owned by you and operated by you and your employees exclusively for the benefit of the Store or other Domino's Pizza Stores owned by you and may not be owned or operated by any other person or entity without our prior written consent. You may not open or operate a commissary unless you have received prior written notification from us that you have satisfied in advance all of our requirements for the operation of a commissary, including all required training of commissary personnel.

7.4 Store Lease.

The lease for the site of the Store (including the lease for the site of the commissary, if any, to be operated by you in connection with the Store):

(a) shall contain no provision which bases the amount of the rent due upon the volume of sales;

(b) shall provide for adequate parking and permit standard signage;

(c) shall contain provisions in the form approved by us which allows for assignment of the lease to us or our designee and which requires the lessor to give us notice of any defaults by you under the lease and an opportunity to cure any such default in the event you fail to do so; and

(d) must be submitted to us prior to execution for our examination and approval that it contains the terms we require in all leases.

All renewal leases or lease addenda must be submitted to us for our examination and prior approval. You must provide us with a copy of the executed lease and any renewal leases within thirty (30) days after execution by you and the landlord.

7.5 Assumption of Lease on Termination or Expiration.

Upon the termination or expiration of the franchise for any reason, other than a termination by you for cause, we shall have the right to assume your status and replace you as lessee. Upon exercise of that right by us, you will be fully released and discharged from all liability for rent and all other future liability under the lease (although not from any liability for unpaid rent or any other then existing liability to the lessor under the lease, including, without limitation, any damages to the premises or restoration costs). If we exercise our right to assume your lease, we will indemnify you and hold you harmless against any claim made for future rent or other future liability under the lease. We will also notify you within ninety (90) days of termination or expiration of any damages to the premise or restoration costs for which you are liable or responsible.

8. STORE DEVELOPMENT.

8.1 Initial Development and Construction.

You agree that promptly after obtaining possession of the site for the Store you will:

(a) cause to be prepared and submit for approval by us a site plan and any modifications to our basic architectural plans and specifications for the Store, including requirements for dimensions, exterior design, materials, interior layout, equipment, fixtures, furniture, signs, and decorating. You understand that you may modify our basic plans and specifications only to the extent required to comply with applicable ordinances, building codes and permit requirements and only with our prior written approval;

(b) obtain all required zoning changes; all required building, driveway, utility, health, sanitation, and sign permits and any other required permits;

(c) purchase or lease equipment, fixtures, furniture and signs meeting our specifications and requirements;

(d) complete the construction and/or remodeling, equipment, fixture, furniture and sign installation and decorating of the Store in full and strict compliance with plans and

specifications approved by us and all applicable ordinances, building codes and permit requirements; and

(e) obtain all customary contractors' sworn statements and partial and final waivers of lien for construction, remodeling, decorating and installation services.

8.2 Equipment, Fixtures, Furniture and Signs.

We will provide you with specifications for pizza, other authorized food and beverage preparation, dispensing, storage and display equipment, delivery and related motor vehicles, other equipment, fixtures, furniture, computer hardware and software, exterior and interior signs and decorating required for the Store. You may purchase items meeting our specifications from any source. If you propose to purchase or lease items not previously approved by us as meeting our specifications, you must first notify us and we may require submission of sufficient specifications, photographs, drawings and/or other information and samples to determine whether any such items meet our specifications. We will advise you within a reasonable time whether any proposed item meets our specifications. We reserve the right to charge you for our reasonable expenses in testing and/or evaluating any proposed item submitted by you.

8.3 Store Opening.

You agree to complete development of the Store and have the Store ready to open within a reasonable time after obtaining possession of the site for the Store. If you do not open the Store within six (6) months from the effective date of this Agreement, we will have the option to terminate this Agreement upon the giving of written notice to you.

9. STORE REFURBISHING.

You agree to refurbish the Store (in addition to regular maintenance and repair), within six (6) months of receipt of written notice from us, as we may from time to time require to maintain or improve the appearance and efficient operation of the Store, to increase its sales potential or to comply with our standards and identity. Refurbishing may include:

- (a) replacement of worn out or obsolete equipment, fixtures, furniture and signs;
- (b) the substitution or addition of new or improved equipment, including computer hardware and software, and safes, fixtures, furniture and signs;
- (c) redecorating;
- (d) renovation of the interior and exterior of the premises and restoration and resurfacing of parking facilities; and
- (e) structural modifications and remodeling of the premises.

You will not be required to make aggregate expenditures for refurbishing of the Store in excess of one and one-half percent (1-1/2%) of the royalty sales of the Store from the date of its opening to the date of any required refurbishing not to exceed the ten (10) year period prior to the date of any

such required refurbishing or, except in connection with a renewal of the franchise, to effect any refurbishing of the Store during the last twelve (12) months of the initial term of the franchise.

10. TRAINING.

10.1 Initial Training.

If you (or the Controlling Person if you are an Approved Entity) are opening your (or his or her) first Domino's Pizza Store, you (or the Controlling Person) must enroll in and complete all training programs and classes which we require for the operation of a Domino's Pizza Store. These training programs and classes will be furnished at such times and places as we designate. We have the right to charge a reasonable training fee for these training programs or classes. All training programs and classes must be completed to our satisfaction. You will be responsible for the travel, living expenses and any other costs incurred during these training programs and classes.

10.2 Training of Employees.

You agree to implement a training program for employees of the Store and to be solely responsible for training the employees to safely and properly perform his or her duties while inside the Store and while outside the Store for business purposes, including training your employees to follow appropriate procedures for their safety and well-being. You agree not to employ any person who fails or refuses to complete your training programs or is unqualified to perform his or her duties in accordance with the requirements established for the operation of a Domino's Pizza Store. You acknowledge and understand that implementing a training program for employees of the Store and training your employees to follow safe and proper procedures for the operation of the Store will remain your sole responsibility even if, from time to time, you obtain advice or suggestions from us about these topics. You further acknowledge and understand that it is not our responsibility or duty to implement a training program for your employees, nor do we have the responsibility or duty to instruct your employees about matters of safety and security in the Store or delivery service area. By providing advice or suggestions, we do not assume any of your responsibilities or duties.

10.3 Additional Training.

We may also, at our option, require you (or the Controlling Person if you are an Approved Entity) to attend supplemental or additional training programs which may be offered from time to time by us during the term of the franchise. The fee for such training shall range from between One Hundred Dollars (\$100.00) and Five Hundred Dollars (\$500.00) per training class. You will be responsible for the reasonable costs of such programs and for the travel and living expenses and any other costs incurred during these programs. You must complete this supplemental or additional training within one (1) year of the time in which it is originally offered by us.

11. OPERATING ASSISTANCE.

11.1 Advice and Guidance.

We will furnish you with such reasonable operating assistance as we determine from time to time to be necessary for the operation of the Store. Operating assistance will include advice and guidance regarding:

- (a) methods of pizza, other authorized food and beverage preparation, packaging and sale; and
- (b) the establishment of administrative, bookkeeping, accounting, inventory control and general operating procedures.

You understand that the assistance provided to you under this Paragraph 11 does not obligate us to operate the Store on your behalf at any time during the term of the franchise or to provide the accounting, bookkeeping or marketing services required for the operation of the Store.

11.2 Operating Problems.

We will advise you from time to time of operating problems of the Store disclosed by reports submitted to or inspections made by us. We will make no separate charge for operating or marketing assistance except that we may make reasonable charges for forms and other materials supplied to you and for operating assistance made necessary in our judgment as a result of your failure to comply with any provision of this Agreement or for operating assistance requested by you in excess of that normally provided by us.

12. STORE PRODUCTS.

12.1 Store Menu.

You agree that you will offer for sale and sell at the Store for final consumption and not for resale, all pizza and other authorized food and beverage products and perform the carry-out and delivery services that we from time to time authorize. You also agree that you will not offer for sale or sell at the Store any other products or services.

12.2 Pizza Ingredients, Supplies and Materials.

All pizza and other food ingredients, beverage products, cooking materials, containers, packaging materials, other paper and plastic products, utensils, uniforms, menus, forms, cleaning and sanitation materials and other supplies and materials used in the operation of the Store must conform to the specifications and quality standards established by us from time to time. You must use in the operation of the Store boxes, containers and other paper or plastic products imprinted with the Marks as prescribed from time to time by us. We may in our sole discretion require that ingredients, supplies and materials used in the preparation, packaging, and delivery of pizza and other authorized food products be purchased exclusively from us or from approved suppliers or distributors. Any ingredient, supply or material not previously approved by us as conforming to our specifications and quality standards must be submitted for examination and/or testing prior to use.

We reserve the right from time to time to examine the facilities of any approved supplier or distributor, including the commissary, if any, operated by you, and to conduct reasonable testing and inspection of the ingredients, materials or supplies to determine whether they meet our standards and specifications. We also reserve the right to charge fees for testing and evaluating proposed suppliers or distributors and examining and inspecting commissary operations and to impose reasonable limitations on the number of approved suppliers or distributors of any product. Approval of a supplier or distributor may be conditioned on requirements relating to frequency of delivery, standards of service including prompt attention to complaints and the ability to service and supply Stores within areas designated by us.

13. ADVERTISING AND PROMOTION.

13.1 By Domino's.

We will from time to time formulate, develop, produce and conduct advertising and promotional programs in the form and media as we determine to be most effective. You agree to participate in all national and local and regional advertising and promotions as we determine to be appropriate for the benefit of Domino's System. You further agree to honor any maximum pricing we may prescribe from time to time for any such national or local or regional advertising and promotions. We reserve the right, in our sole discretion, to determine the composition of all geographic territories and market areas for the development and implementation of advertising and promotion programs. All costs of the formulation, development and production of any such advertising and promotion (including without limitation the proportionate compensation of our employees who devote time and render services in the formulation, development and production of such advertising and promotion programs or the administration of the funds), will be paid from a separate fund administered by us (the "Advertising Fund"). You will be obligated to pay three percent (3%) of the weekly royalty sales of the Store to the Advertising Fund. Your contribution to the Advertising Fund must be postmarked on Monday and paid by Wednesday of each week on royalty sales for the week ending on the preceding Sunday or by Thursday if paid by electronic funds transfer as provided in Section 6.4 of this Agreement. You agree that we shall have the right from time to time to increase your contribution to the Advertising Fund by an amount not to exceed in the aggregate one percent (1%) of the royalty sales of the Store. All Domino's Pizza Stores owned by us will contribute to the cost of such advertising and promotion programs on at least the same basis as you. We will submit to you upon request an annual statement of monies collected and costs incurred by the Advertising Fund. We reserve the right to engage the services of an advertising source or sources to formulate, develop, produce and conduct the advertising and promotion programs, the cost of such services to be payable from the Advertising Fund.

You acknowledge and understand that the Advertising Fund is intended to maximize general public recognition and patronage of the Marks in the manner determined to be most effective by us and that we undertake no obligation in developing, implementing or administering these programs to ensure that expenditures which are proportionate or equivalent to your contributions are made for the market area of the Store or that any Domino's Pizza Store will benefit directly or pro rata from the placement of advertising.

13.2 Local and Regional Advertising Cooperatives.

We reserve the right to require that you participate in local and regional advertising cooperatives in connection with the advertising and promotional programs administered by us or by other franchisees of the System or in the event no such cooperative has been established, to require you to conduct local advertising for your Store. In addition to the advertising contribution payable by you under Section 13.1, you agree to pay any contributions that we require you to make for expenditures by these local or regional cooperatives or that may be otherwise approved by these cooperatives or for local advertising if no cooperative exists. If a cooperative exists and sixty-five percent (65%) or more of the Domino's Pizza Stores voting agree to contribute or are contractually obligated to contribute a specified percentage of royalty sales to the cooperative, then we can require you to make the same contribution to the cooperative, although we can require you to contribute no less than two percent (2%) of the royalty sales of your Store to the cooperative notwithstanding the amount specified by the cooperative. All Stores which are contractually obligated to contribute the specified percentage of royalty sales voted upon by the cooperative shall be counted as a favorable vote, whether or not they attend or vote at the meeting. If there is no advertising cooperative or if the Domino's Pizza Stores have not agreed upon a percentage of royalty sales to be contributed to the cooperative, you must expend or contribute to the cooperative an amount we specify up to and including two percent (2%) of royalty sales. We agree that the maximum aggregate amount we can obligate you to contribute for advertising and promotion under this Section 13.2 and Section 13.1 will be eight percent (8%) of the royalty sales of your Store. All contributions payable under this Section 13.2 must be post-marked on Monday and paid by Wednesday of each week on royalty sales for the week ending on the preceding Sunday or by Thursday if paid by electronic funds transfer in accordance with the procedures set forth in Section 6.4 of this Agreement. Nothing contained in this Section 13.2 shall limit, affect or supersede any obligation on your part to contribute a greater percentage of the royalty sales of the Store pursuant to any separate agreement or understanding you may have with any such local or regional advertising or promotional cooperative. We reserve the right to engage the services of an advertising source or sources to formulate, develop, produce and conduct the advertising and promotion programs for the cooperatives or for local advertising if no cooperatives exists with the cost of these services payable from the cooperative advertising budget or contributions made by you in accordance with this provision.

13.3 By Franchisee.

All advertising and promotion by you must be completely factual and shall conform to the highest standards of ethical advertising and be consistent with the image of a Domino's Pizza Store. All advertising and promotion to be conducted by you on radio or television must be submitted to us for our prior written approval or in accordance with procedures we may from time to time prescribe.

14. RECORDS AND REPORTS.

14.1 Bookkeeping and Recordkeeping.

You agree to establish and retain a bookkeeping and recordkeeping system conforming to the requirements prescribed by us, relating, without limitation, to the use and retention of daily sales information, counts of pizza types and other approved menu items sold, coupons, purchase orders,

purchase invoices, payroll records, check stubs, bank statements, sales tax records and returns, cash receipts and disbursements, journals and general ledgers, including any comparable electronically generated information or any supporting records or materials we may require or prescribe. You agree to retain all business records and reports (whether paper or electronically generated) relating to the Store in accordance with record retention policies and guidelines prescribed by us, from time to time, and for the time limits required by all applicable laws, ordinances and regulations. You also agree to maintain an emergency back-up order taking system and other back-up operational procedures identified by us in accordance with policies and procedures we may prescribe from time to time. You agree to provide us with full access to all of your computer data, equipment and systems containing any and all of the information, records and reports required by this Section 14.1 or any other provision of this Agreement in connection with any audit conducted under Section 14.3 of this Agreement. In addition, you agree to provide us with access to all such data, equipment and systems to facilitate the exchange of information you are required to provide us under this Agreement, provided we will not access your computer equipment or systems if you are providing such information to us from your computer or systems on a timely basis in accordance with systems or procedures established or approved by us.

14.2 Sales Reports and Financial Statements.

You agree to submit to us, in accordance with requirements prescribed by us from time to time and in a format which we may designate from time to time:

- (a) with the royalty fee due, a weekly report of the sales of the Store and all other information and supporting records as we may require;
- (b) within twenty (20) days of the end of each month or period, whichever is applicable:
 - (i) a statement of cash flow and cash on hand, an unaudited balance sheet as of the end of the month or period and an unaudited statement of profit and loss of the Store prepared on an accrual basis for such month or period;
 - (ii) if you are a corporation or partnership, a statement of cash flow and cash on hand, an unaudited balance sheet as of the end of the month or period and an unaudited statement of profit and loss of the corporation or partnership prepared on an accrual basis for such month or period; and
 - (iii) a consolidated statement of profit and loss for all of your Domino's Pizza Stores for such month or period;
- (c) within sixty (60) days of the end of each fiscal year of the Store:
 - (i) a statement of cash flow and cash on hand, an unaudited balance sheet as of the end of the year and an unaudited annual statement of profit and loss and financial condition of the Store prepared on an accrual basis;

(ii) if you are a corporation or partnership, a cash flow and cash on hand, an unaudited balance sheet as of the end of the year and an unaudited statement of profit and loss of the corporation or partnership prepared on an accrual basis; and

(iii) if you have additional Domino's Pizza Stores, a consolidated statement of profit and loss for all of your operations, including any additional Domino's Pizza Stores which you own and all administrative and commissary operations. The statements must be prepared in accordance with generally accepted accounting principles by an accountant in the manner prescribed by us;

(d) if you are in default under any of the terms or conditions of this Agreement, statements submitted on a quarterly basis affirming that all federal, state and local taxes have been paid;

(e) upon our written request, exact copies of your federal, state and local business income tax returns and state sales tax or equivalent tax returns for any period; and

(f) such other information as we may reasonably require to determine you and your owners' compliance with this Agreement or to assist you in the operation of the Store or to otherwise evaluate the performance of the Store.

14.3 Right to Require Audit.

We reserve the right to audit or cause to be audited the sales reports, financial statements, tax returns and any other records you are required to retain or submit to us. In the event any audit discloses an understatement of the royalty sales of the Store for any period or periods, you must immediately pay on the amount of such understatement the royalty fee of five and one-half percent (5-1/2%), all advertising contributions due under this Agreement and the amount, if any, required to be paid to your local or regional cooperative as provided in this Agreement, plus interest due. Further, in the event such understatement for any period or periods shall be two percent (2%) or more of the royalty sales of the Store or such inspection or audit is made necessary by your failure to furnish reports, supporting records, financial statements or other information required by this Agreement or to furnish these reports, records, information or financial statements on a timely basis, you will be obligated to reimburse us for the cost of the audit, including the charges of any independent certified public accountant used and the travel expenses, room and board and compensation of our employees. In the event you dispute the results of any audit conducted by us or our representatives, you will have the right, upon written notice to us within ten (10) days of your receipt of the results of our audit, to have the results verified by an independent certified public accounting firm selected by our outside accounting firm. The expense of this audit shall be borne by you unless this further audit discloses that no deficiency is due in which case we will be obligated to pay for the audit. We will notify you within ten (10) days of our receipt of your notice when the independent audit will commence. You agree to cooperate with all personnel conducting the audit. The results of the independent audit shall be binding upon the parties. You agree to pay any deficiencies within ten (10) days after receipt of our audit or, if applicable, the independent audit requested by you.

15. OPERATING REQUIREMENTS

15.1 Operating Procedures.

You agree to fully comply with all specifications, standards and operating procedures and rules from time to time prescribed for the operation of a Domino's Pizza Store, including, but not limited to, specifications, standards and operating procedures and rules relating to:

(a) the safety, maintenance, cleanliness, sanitation, function and appearance of the Store premises and its equipment, fixtures, furniture, decor and signs;

(b) qualifications, dress, grooming, general appearance and demeanor of you and your employees;

(c) quality, taste, portion control and uniformity, and manner of preparation and sale, of all pizza and other authorized food and beverage products sold by the Store and of all ingredients, supplies and materials used in the preparation, packaging and sale of these items;

(d) methods and procedures relating to receiving, preparing and delivering customer orders;

(e) the hours during which the Store will be open for business;

(f) use and illumination of exterior and interior signs, posters, displays, menu boards and similar items;

(g) the handling of customer complaints;

(h) advertising on the Internet or other electronic media, including websites, home pages and the use of domain names; and

(i) e-mail capabilities of the Store and other electronic communication devices to facilitate communication with us or our offices.

By entering into this Agreement, you agree to abide by these specifications, standards, operating procedures and rules and to fully adopt and implement them.

15.2 Compliance with Laws and Other Business Practices.

You agree to secure and maintain in force all required licenses, permits and certificates and operate the Store in full compliance with all applicable laws, ordinances and regulations. You also agree to pay when due all amounts payable pursuant to any provision of this Agreement or any other agreement with us or our affiliates or subsidiaries or pursuant to any agreement with any other creditor or supplier of the Store. Furthermore, if you are subject to any withholding taxes on royalty fees or other payments due, you shall provide us with quarterly evidence that such tax has been remitted to the appropriate governmental agency on a quarterly basis.

15.3 Prices For Carry-Out and Delivery.

You agree to charge the same price for products offered by the Store whether delivered or sold over the counter in the Store.

15.4 Operating Manual.

We will loan to you during the term of the franchise one or more copies of an operating manual or operational bulletins or similar materials containing mandatory and suggested specifications, standards and operating procedures and rules prescribed from time to time by us and information relative to your other obligations under this Agreement and the operation of the Store (the "Operating Manual"). The entire contents of the Operating Manual will remain confidential and our property. We will have the right to add to and otherwise modify the Operating Manual from time to time, if deemed necessary to improve the standards of service or product quality or the efficient operation of the Store, to protect or maintain the goodwill associated with the Marks or to meet competition. No such addition or modification, however, shall alter your fundamental status and rights under this Agreement. The provisions of the Operating Manual as modified from time to time and the mandatory specifications, standards and operating procedures and rules prescribed from time to time by us and communicated to you in writing, will constitute provisions of this Agreement as if contained in this Agreement.

15.5 New Concepts.

If you develop any new concept, process or improvement or any slogan in the operation or promotion of the Store, you agree to promptly notify us and provide us with all necessary information without compensation. You acknowledge that any such concept, process, improvement or slogan shall become our property and that we may utilize or disclose this information to other franchisees.

15.6 Franchisee Must Directly Supervise Store.

The Store shall at all times be under the direct, on-premises supervision of you (or the Controlling Person if you are an Approved Entity). You (or the Controlling Person if you are an Approved Entity) must devote full time and efforts (excluding reasonable vacation periods) as manager of the Store or to the management of other Domino's Pizza Stores (or other related activities approved by us in accordance with Section 7.1 of this Agreement). Further, neither you nor any of your owners may, during the term of this Agreement, engage in any other business activity without our prior written consent. If you own more than one (1) Store, each Store must also be under the direct, on-premises supervision of a manager:

- (a) who has been properly trained by you;
- (b) whose identity has been disclosed to us; and
- (c) who shall have executed, upon our request, an agreement in the form provided by us agreeing not to divulge any trade secret or confidential or proprietary

information, including the contents of the Operating Manual, or to engage in or have any interest in any other carry-out or delivery pizza store business.

15.7 Insurance.

You shall at all times during the term of the franchise maintain in force at your sole expense:

(a) property insurance on a replacement cost basis at a minimum limit based on the total value of your assets (including, but not limited to, fire, extended coverage, vandalism and malicious mischief),

(b) primary general liability insurance with a minimum limit of \$1,500,000.00 per occurrence (including, but not limited to, coverage for personal injury, products and contractual liability),

(c) primary automobile liability insurance with a minimum limit of \$1,500,000.00 per occurrence (including, but not limited to, owned automobiles titled or leased in the name of you or your owners and used at any time, whether principally or occasionally in your business, hired and non-owned coverage). If you or your owners do not use a vehicle owned or leased in the name of you or any of your owners in your business, you must provide written evidence of that fact, satisfactory to us, and

(d) workers' compensation insurance (in your name) as required by applicable law. If no such law exists, then you must participate in such other comparable insurance as required by us. If your state recognizes and permits self insurer programs, your participation in such a program will satisfy our requirements under this subparagraph (d). If deductible plans are approved and used in your state, coverage may be purchased on this basis subject to the requirements of your insurance carrier.

All liability insurance policies must name us, and any subsidiaries and affiliates which designate, as additional insureds entitled to the coverage afforded to all named insureds, with regard to any other insurance or self-insured program which we may have in effect, and provide that we receive thirty (30) days prior written notice of termination, expiration, cancellation, modification or reduction in coverage or limits of any such policy. The terms and conditions of all such policies, including the amount of any deductibles, shall be consistent with the requirements prescribed from time to time by us.

All insurance policies (excluding workers' compensation policies) must be issued by an insurance carrier rated B+ or better by Alfred M. Best & Company, Inc. or meeting such other rating or criteria we may establish from time to time. We may also reasonably increase the minimum liability "limit" protection requirement annually and require different or additional kinds of insurance to reflect inflation, changes in standards of liability, higher damage awards in public, product or motor vehicle litigation or other relevant changes in circumstances. You must submit to us annually a copy of the certificate of insurance or evidence of the renewal or extension of each such insurance policy or any modifications to any such insurance policies, which must describe the applicable deductibles for each such policy. If at any time you fail or refuse to maintain in effect any insurance coverage required by us, or to furnish satisfactory evidence of such insurance, we

may, at our option and in addition to other rights and remedies we may have, obtain insurance coverage, on your behalf, and you agree to promptly execute any applications or other forms or instruments required to obtain any such insurance and pay to us on demand any costs and premiums incurred by us. Your obligation to obtain and maintain the insurance described in this Agreement shall not be limited in any way by reason of any insurance maintained by us.

15.8 Identification as Franchisee.

You agree to exhibit (a) on the Store premises and (b) on all delivery vehicles (or on car top signs on all delivery vehicles) signs of sufficient prominence and wording as we may prescribe from time to time so as to advise the public that the Store is owned, operated and maintained by you and that each such delivery vehicle is owned, operated and maintained by you or the driver of the vehicle, as the case may be. All business cards, letterheads and other business materials shall clearly identify that you are the owner of the Store in accordance with the rules or policies we may establish from time to time in the Operating Manual or otherwise in writing.

16. MARKS.

16.1 Usage.

You acknowledge that we have the right to license the Marks and that any goodwill relating to your use of the Marks will inure to our benefit and the benefit of our affiliates. You shall use the Marks in full compliance with rules prescribed from time to time by us. You understand and acknowledge that our right to regulate the use of the Marks, includes, without limitation, any use of the Marks in any form of electronic media such as web sites or web pages or as a domain name or electronic media identifier. Any unauthorized use of the Marks will constitute a breach of this Agreement and an infringement of our rights in and to the Marks. You will not use any Mark as part of any corporate name or with any prefix, suffix or other modifying words, terms, designs or symbols or in conjunction or association with any name or symbol used by you in connection with the operation of the Store, nor may you use any Mark in connection with the sale of any unauthorized product or service or in any other manner not explicitly authorized in writing by us. All provisions of this Agreement applicable to the Marks will apply to any additional proprietary trademarks and commercial symbols we hereafter authorize you to use.

16.2 Infringements.

You agree to immediately notify us of any infringement of or challenge to your or our use of any Mark or claim by any person of any rights in any Mark. You agree that you will not communicate with any person other than us and our counsel in connection with any such infringement, challenge or claim. We will have sole discretion to take such action as we deem appropriate and the right to exclusively control any litigation or Patent and Trademark Office or other proceeding arising out of any infringement, challenge or claim or otherwise relating to any Mark. You agree to execute any and all instruments and documents, render such assistance and do such acts and things as may, in the opinion of our counsel, be necessary or advisable to protect and maintain our interests in any such litigation or Patent and Trademark Office or other proceeding or to otherwise protect and maintain our interest in the Marks.

16.3 Indemnification.

We will indemnify you against and reimburse you for all damages for which you are held liable in any proceeding arising out of the use of any Mark in compliance with this Agreement. If it becomes advisable at any time in our sole discretion for you to modify or discontinue use of any Mark and/or use one or more additional or substitute Marks, you agree to do so and our sole obligation will be to reimburse you for your tangible costs of complying with this obligation.

17. INSPECTIONS.

We will have the right at any time during business hours and without prior notice to conduct reasonable inspections of the Store, its operations and its business records wherever located and to take a physical inventory of the assets of the Store. Inspections of the Store will be made at our expense, unless we are required to make any additional inspections in connection with your failure to comply with this Agreement. In such event, we will have the right to charge you for the costs of making all additional inspections in connection with your failure to comply, including without limitation the travel expenses, room and board and compensation of our employees.

18. TERMINATION AND EXPIRATION.

18.1 Termination By Franchisee.

If you are in compliance with this Agreement and we breach this Agreement and fail to cure any breach within thirty (30) days after written notice is delivered to us, you may terminate this Agreement and the franchise effective ten (10) days after delivery of notice to us. A termination of this Agreement and the franchise by you without complying with these requirements or for any reason other than our breach of this Agreement and our failure to cure the breach within thirty (30) days after receipt of written notice from you shall be deemed a termination by you without cause and not in accordance with the provisions of this Agreement.

18.2 By Domino's.

We shall have the right to terminate this Agreement effective upon delivery of notice of termination to you, if:

- (a) you or any of your owners have made any material misrepresentation on your application for the franchise;
- (b) you do not open the Store within six (6) months from the date of this Agreement;
- (c) you or any of your owners is judged a bankrupt, becomes insolvent, makes an assignment for the benefit of creditors, is unable to pay his or her debts as they become due, or a petition under any bankruptcy law is filed against you or any of your owners or a receiver or other custodian is appointed for a substantial part of the assets of the Store;
- (d) you abandon or fail to continuously and actively operate the Store;

(e) the lease or sublease for the Store is terminated or cancelled or you are unable to renew or extend the lease or sublease or you fail to maintain possession of the Store premises unless you are permitted to relocate the Store under Section 7.2 of this Agreement;

(f) you or any of your owners is convicted of a felony, or a crime which substantially impairs the goodwill associated with the Marks or you or any of your owners engages in any conduct which, in our judgment, adversely affects the reputation of the Store or the goodwill associated with the Marks;

(g) you intentionally under-report the royalty sales of the Store for any period or periods;

(h) you or any of your owners violates any of the restrictions contained in Paragraph 20 or 21 of this Agreement;

(i) you intentionally or on more than one occasion during the term of this Agreement, violate any Child Labor Laws in connection with your operation of the Store;

(j) an audit by us discloses an understatement of royalty sales and you fail to pay to us the applicable royalty fee and advertising contribution and interest due within ten (10) days after receipt of the final audit report;

(k) the interest of a deceased or permanently disabled person is not disposed of in accordance with the terms of this Agreement;

(l) you fail to obtain or maintain insurance required by us and you do not correct this failure within forty-eight (48) hours after written notice is delivered to you; provided, however, that we shall not exercise our right to terminate this Agreement if you immediately cease operating the Store and obtain all such insurance within ten (10) days after written notice is delivered to you;

(m) you fail to comply with any provision of this Agreement or any specification, standard or operating procedure or rule prescribed by us which relates to the use of any Mark or the quality of pizza or other authorized food products or any beverage sold by you or the cleanliness and sanitation of the Store and you do not correct this failure within seven (7) calendar days after written notice is delivered to you;

(n) you fail to pay when due any amount owed to us, our affiliates or subsidiaries, or any creditor or supplier of the Store or any taxing authority for federal, state or local taxes (other than amounts being bona fide disputed through appropriate proceedings) and you do not correct such failure within ten (10) calendar days after written notice is delivered to you;

(o) you or any of your owners fails to comply with any other provision of this Agreement or any specification, standard or operating procedure and fail to correct this failure within thirty (30) calendar days after written notice is delivered to you; or

(p) you or any of your owners fall on three (3) or more occasions during any twelve (12) month period to comply with any one or more provisions of this Agreement including without limitation, your obligation to submit when due, sales reports or financial statements, to pay when due the royalty fees, advertising contributions or other payments to us or our affiliates or subsidiaries or any other creditors or suppliers of the Store, whether or not such failure to comply is corrected after notice is delivered to you.

18.3 Obligations Upon Termination or Expiration.

Upon termination or expiration of this Agreement, you agree to:

(a) immediately return to us all copies of the Operating Manual and cease use of and deliver to Domino's all Customer Lists (as hereinafter defined in Section 20.5);

(b) take such action as may be required to cancel all assumed name or equivalent registrations relating to the use of any Mark;

(c) notify the telephone company and all listing agencies of the termination or expiration of your right to use all telephone numbers and all classified and other directory listings relating to the Store and to authorize transfer of these to us or our franchisee or designee. You acknowledge that we have the sole rights to and interest in all telephone numbers and directory listings relating to any Mark, and you authorize us, to direct the telephone company and all listing agencies to transfer all telephone numbers and directory listings to us, our franchisee or designee and if you fail or refuse to do so, the telephone company and all listing agencies may accept our direction as evidence of our exclusive rights in the telephone numbers and directory listings and our authority to direct the transfer. Upon execution of this Agreement or at any time thereafter, you agree to execute any written authorizations or pre-approved authorizations in the form prescribed by us directing the telephone company and any listing agencies to transfer all telephone numbers and directory listing to us, our franchisee or designee upon the occurrence of any such termination or expiration;

(d) immediately pay all royalty fees, advertising contributions and other charges which are due and owing under this Agreement;

(e) immediately cease identifying yourself as a Domino's Pizza Store or as being associated with the Domino's System;

(f) if you retain possession of the Store premises, at your expense, make such reasonable modifications to the exterior and interior decor of the Store as we require to eliminate its identification as a Domino's Pizza Store; and

(g) make the Store accessible and available for us to operate pursuant to Section 19.8 of this Agreement if we elect to do so.

19. OPTION TO PURCHASE STORE.

19.1 Option.

Upon the termination or expiration of this Agreement, except termination by you for cause, we shall have the option, but not the obligation, exercisable for thirty (30) days, to purchase the assets of the Store. For purposes of this paragraph, the term "assets" shall mean the equipment, inventory, leasehold interests and improvements and favorable rights and covenants of the Store, but exclusive of delivery vehicles.

19.2 Formula Price.

The purchase price for these assets and the covenants shall be equal to twenty-five percent (25%) of the first Three Hundred Thousand Dollars (\$300,000.00) of royalty sales ("Base Amount") of the Store during the twelve (12) calendar months immediately preceding the date of termination or expiration plus thirty-five (35%) of royalty sales in excess of the Base Amount during this period. The purchase price shall be allocated among the assets and covenants in the manner prescribed by us.

If the Store has been in operation less than twelve (12) months, the option price shall be the cost of the Store plus ten percent (10%). The term "cost" shall be defined as your documented expenditures for the equipment, inventory and leasehold improvements of the Store, but shall not include any charges for labor performed by you or your family members in connection with the development of the Store.

19.3 Purchase of Commissary.

In the event you operate a commissary in connection with the Store, we shall also have the option to purchase the assets of the commissary. The purchase price for the assets of the commissary will be the net book value (based upon a seven year depreciation schedule).

19.4 Deductions From Purchase Price.

In the event we elect to purchase the assets of the Store, the purchase price will be reduced by:

(a) the total current and long term liabilities of the Store assumed by us as described below.

(b) the amount necessary to upgrade and renovate the Store to meet our then current standards for a Domino's Pizza Store.

We will assume all current and long term liabilities, whether or not included on your financial statements up to the amount of the purchase price subject, however, to all defenses available to you. Further, the amount we charge for upgrading and renovating the Store will not exceed one and one-half percent (1-1/2%) of the royalty sales of the Store from the date of opening to the date of

termination or expiration reduced by an amount equal to the total expenditures made by you for renovation and upgrading of the Store at our request up to the date of termination or expiration.

19.5 Payment of Purchase Price.

The balance of the purchase price, after deductions described above will be payable as follows: ten percent (10%) of the balance at the time of closing and the remainder in sixty (60) equal monthly installments of principal plus interest at a rate of interest per annum equal to the prime lending rate charged by Morgan Guaranty Trust Company of New York (or other bank or financial institution we may designate) determined as of the closing date with annual adjustments based on the prime rate charged on each anniversary date. The first payment will be due on the first day of the second succeeding calendar month following closing and the remaining payments on the first day of each month thereafter. On the first payment date, interest from the date of closing shall also be paid. If we elect to pay the entire purchase price at closing, we shall have the right to escrow such portion of the purchase price as we deem appropriate for a period of six (6) months to cover liabilities of the Store. We shall notify you of claims asserted by creditors of the Store against the escrow monies. You shall have forty-eight (48) hours to settle any claim with such creditor prior to our disbursement of funds from the escrow. If there is a good faith dispute between you and a creditor of the Store, you shall have thirty (30) days to reach a settlement with any such creditor as to the amount owed before we will disburse any escrow monies to such creditor. If you are unable to resolve the discrepancy with the creditor within the thirty (30) day period, we shall have the right to use the escrow monies to satisfy the claim of any such creditor. At the end of such six (6) month period, any remaining purchase price shall be remitted to you along with a statement prepared by Domino's indicating the manner in which these funds were expended.

19.6 Real Property.

In the event you or your owners own the real property on which the Store or commissary is located, we will also have the option to purchase this property for a period of thirty (30) days following expiration or termination of this Agreement. The purchase price will be the fair market value as determined by an independent appraiser selected by both of us. If we cannot agree on an independent appraiser, we each shall select an independent appraiser who shall select a third independent appraiser. The independent appraiser selected by our appraisers shall determine the fair market value of the real property and his determination shall be final and binding on the parties. The purchase price will be payable in full at the closing minus customary prorations including the pay-off of existing mortgage liens. If we do not elect to purchase the real property, we or our designee will have the option to enter into a lease for a term of not less than five (5) years with an option by the lessee to extend the term of the lease for an additional term of five (5) years. The lease shall contain the terms and conditions contained in the form of lease then used by us in connection with Domino's Pizza Stores owned and operated by us. The rental under the lease for the initial five (5) year term shall be the fair rental value of the property as determined by an independent appraiser selected in the manner described above. The rental shall be increased during the second five (5) year option term by the percentage that the National Consumer Price Index for Urban Wage Earnings and Clerical Workers as determined by the United States Department of Labor for the region in which the Store is located (or a comparable index if such Index is not then being issued) has increased from the commencement date of the initial term until the last day of the initial term of the lease.

19.7 Closing.

The closing shall occur within thirty (30) days after we exercise our option to purchase the assets and/or real property or such later date as may be necessary to comply with applicable bulk sales or similar laws. At the closing, we both agree to execute and deliver all documents necessary to vest title in the purchased assets and/or real property in us free and clear of all liens and encumbrances, except those assumed by us and/or to effectuate the lease of the Store premises. You also agree to provide us with all information necessary to close the transaction. We reserve the right to assign our option to purchase the Store or commissary, if any, operated in connection with the Store (and the real property to the extent applicable) or designate a substitute purchaser for the Store. We agree, however, to be responsible for and shall guarantee payment of any deferred portion of the purchase price as provided in Section 19.6 of this Agreement in the event we designate a substitute purchaser of the assets of the Store. If you do not execute and deliver any documents required, by execution of this Agreement you irrevocably appoint us as your lawful attorney-in-fact with full power and authority to execute and deliver in your name all these documents. You also agree to ratify and confirm all of our acts as your lawful attorney-in-fact and to indemnify and hold us harmless from all claims, liabilities, losses or damages suffered by us in so doing.

19.8 Operation During Option Period.

We will have the right, upon written notice to you, to manage the Store during the period in which we have the option to purchase the Store upon termination or expiration of this Agreement and for the period following the exercise of our option and prior to the closing on the same terms and conditions as described in Section 21.7.

19.9 Formula Price.

The parties agree that the formula price described in this Paragraph 19 is the agreed upon method of arriving at a price for the assets of the Store in the event we exercise the option contained in this Paragraph 19 and is not to be deemed a conclusive indication of the value of the Store under other circumstances or where an agreement to purchase the Store has been negotiated by you or your owners.

20. RESTRICTIVE COVENANTS.

20.1 In-Term Covenant.

You agree that, during the term of this Agreement, you will not, directly or indirectly for the benefit of you or your owners, or through or on behalf of or in conjunction with any other person, partnership or corporation, own, engage in, be employed by, advise, assist, invest in, franchise, make loans to, or have any other interest, whether financial or otherwise, in other carry-out or delivery pizza store business (except for other Domino's Pizza Stores operated under franchise agreements entered into with us or other Domino's Pizza Stores in which you or your owners have an ownership interest).

20.2 Post-Term Covenant.

You agree that, for a period of one (1) year after termination or expiration of this Agreement, or the date on which you cease to operate the Store, whichever is later, you will not, directly or indirectly for the benefit of you or your owners, or through or on behalf of or in conjunction with any other person, partnership or corporation, own, engage in, be employed by, advise, assist, invest in, franchise, make loans to, or have any other interest, whether financial or otherwise, in any carry-out or delivery pizza store business located at the premises of the Store or within ten (10) miles of the premises of the Store (except for other Domino's Pizza Stores operated under franchise agreements with us or other Domino's Pizza Stores in which you or your owners shall have an ownership interest). The covenant contained in this paragraph shall not be deemed to impair, modify or change any covenant not to compete contained in any agreement for the purchase and sale of the Store.

20.3 Ownership of Public Companies.

The covenants contained in this Paragraph 20 shall not apply to ownership of less than a five percent (5%) beneficial interest in the outstanding equity securities of any corporation whose stock is publicly traded.

20.4 Solicitation of Employees.

You agree that during the term of this Agreement you will not, directly or indirectly, solicit or employ any person who is employed by us, by any entity controlled by us or by any other of our franchisees, nor will you induce or attempt to induce any of these people to leave their employment without the prior written consent of their employers. We agree that we will not induce or attempt to induce any of your employees to leave their employment with you and become employed with us or our affiliates without your consent.

20.5 Customer Lists and Trade Secrets; New Processes, Concepts, Improvements, Etc.

You agree to maintain the absolute confidentiality of the Operating Manual and all other information concerning the Domino's System during and after the term of the franchise, disclosing this information to the other employees of the Store only to the extent necessary for the operation of the Store in accordance with this Agreement, and that you will not use the Operating Manual or such other information in any other businesses or in any manner not specifically authorized or approved by us in writing. The customer lists and all historical data relating to the sale of all pizza and beverage products at the Store (the "Customer Lists") also shall be deemed confidential and (a) you shall not use the Customer Lists in any other business or capacity; and (b) you shall maintain the absolute secrecy and confidentiality of the Customer Lists.

20.6 Owners of Approved Entity.

If you are an Approved Entity, the owners, by executing this Agreement, shall be bound by the provisions contained in this Agreement, including the restrictions set forth in this Paragraph 20. Further, a violation of any of the provisions of this Agreement, including the covenants contained in

this Paragraph 20, by any owner shall also constitute a violation by you of your obligations under this Agreement.

21. **ASSIGNMENT.**

21.1 **By Domino's.**

This Agreement is fully assignable by us and the assignee or other legal successor to our interests will be entitled to all of the benefits of this Agreement.

21.2 **By Franchisee.**

This Agreement is personal to you and your owners (if you are an Approved Entity). Accordingly, neither you nor any of your owners may assign or transfer this Agreement, any interest in this Agreement or, if you are an Approved Entity, any interest in an Approved Entity except as specifically authorized under this Agreement. A transfer of ownership of the Store (or its assets) may only be made in conjunction with a transfer of this Agreement. Any attempted assignment or transfer not in accordance with this Agreement shall have no effect and shall constitute a breach of this Agreement.

21.3 **Assignment to an Approved Entity.**

We will allow you to assign this Agreement and the Store (and its assets) to an Approved Entity for the convenience of ownership of the Store, provided:

(a) the Approved Entity conducts no business other than the operation of the Store or other Domino's Pizza Stores (or other related activities authorized under this Agreement);

(b) the Approved Entity is actively managed by you;

(c) the person designated as the Controlling Person owns and controls not less than fifty-one percent (51%) of the general partnership interest of such partnership, the equity and voting power of all issued and outstanding capital stock of such corporation, the membership interest in the limited liability company or the voting and ownership interests of such entity; and

(d) all owners meet our requirements as established from time to time by us and agree to guarantee the obligations of the Approved Entity under this Agreement and to be bound by the terms of this Agreement in the manner prescribed by us.

If you are an Approved Entity or if this Agreement is assigned to an Approved Entity, you must comply with the requirements set forth in this Section 21.3 throughout the term of this Agreement. The organization documents of any Approved Entity owning the franchise, including all stock certificates, shall recite that they are subject to all restrictions contained in this Agreement. We shall also have the right to require, as a condition of any assignment of this Agreement to an Approved Entity or the operation of the franchise by an Approved Entity that the owners enter into a buy/sell agreement among themselves in a form and containing such terms as we prescribe for

transfers of ownership interests in such Approved Entity. You shall provide us with all documents to be executed in connection with any such assignment and we shall use our reasonable efforts to approve or disapprove these within thirty (30) days after receipt.

21.4 Assignment or Transfer to Others.

We will permit sales, transfers or assignments of this Agreement or, if you are an Approved Entity, of an ownership interest in the Approved Entity to others provided:

- (a) you (and your owners) are not in default under this Agreement or any other agreement with us or our subsidiaries or affiliates or any other creditor or supplier of the Store;
- (b) the proposed transferee or assignee (and its Controlling Person and all other owners if it is an Approved Entity) meets our then-applicable standards for franchisees or owners;
- (c) the proposed transferee or assignee (and its owners) is not operating any other carry-out or delivery pizza store business except other Domino's Pizza Stores;
- (d) the proposed transferee or assignee (and its owners if it is an Approved Entity) must sign our then-current form of standard franchise agreement for a term equal to the remaining term of this Agreement or, at our election, the then-current term if longer;
- (e) the proposed transferee or assignee (or the person designated by us) must complete all required training to the extent required by us;
- (f) at our request, the proposed transferee or assignee refurbishes the Store in the manner and subject to the provisions prescribed in Paragraph 9; and
- (g) the proposed transferee or assignee pays us a transfer fee of \$1,500.00.

The provisions of (d), (e), (f) and (g) above shall not apply to an approved sale, transfer or assignment by an owner owning a forty-nine percent (49%) or less interest in the Approved Entity except that the proposed transferee or assignee must guarantee the performance by Franchisee of its obligations under this Agreement and agree to be bound by all of the provisions of this Agreement in the form prescribed by us. You must provide us with all documents to be executed by you and/or your owners and the proposed purchasers in connection with any transfer or assignment at least thirty (30) days prior to signing.

21.5 Death or Permanent Disability.

Upon your death or permanent disability or the death or permanent disability of the Controlling Person this Agreement or the ownership interest of such deceased or permanently disabled Controlling Person must be transferred to a party approved by us. Any transfer, including without limitation, transfers by devise or inheritance or trust provisions, shall be subject to the same conditions for transfers which are contained in this Agreement. Except as otherwise prescribed by us in writing, your personal representative or the personal representative of such Controlling Person

shall submit to Domino's a proposal meeting the requirements for transfer of this Agreement or such ownership interest within one hundred and twenty (120) days of your death or permanent disability or the death or permanent disability of such Controlling Person. Domino's agrees to communicate its approval or disapproval of any such proposal within fifteen (15) days of receipt. Domino's will not unreasonably withhold its consent to the transfer of this Agreement or such ownership interest to your spouse, heirs or relatives or the spouse, heirs or relatives of such deceased or permanently disabled Controlling Person, provided the requirements of Section 21.4 are satisfied. Domino's agrees to make its Board of Directors and Executive Team (or its successor) available during such one hundred and twenty (120) day period to evaluate any proposal regarding transfer of this Agreement or such ownership interest, including any request that Domino's consider purchasing the franchise or such ownership interest. Your personal representative or the personal representative of such deceased or permanently disabled Controlling Person shall complete the transfer of this Agreement or such ownership interest within sixty (60) days from the date of Domino's approval of any such proposal. Upon the death of any other owner, the interest of such owner shall be transferred within a reasonable time to a person meeting our requirements. All such transfers must also comply with Section 21.4 of this Agreement. Your or any of your owners' failure to transfer the interest in accordance with the provisions of this Section shall be considered a breach of this Agreement.

21.6 Definition of Permanent Disability.

You or your Controlling Person, will be deemed to have a "permanent disability" if you or your Controlling Person's usual, active participation in the Store as contemplated by this Agreement is for any reason curtailed for a continuous period of six (6) months.

21.7 Operation by Domino's After Death or Permanent Disability.

We shall have the right to appoint a manager for the Store if in our judgment the Store is not being managed properly after your death or permanent disability or the death or permanent disability of the Controlling Person. All funds from the operation of the Store during the management by our appointed manager will be kept in a separate fund, and all expenses of the Store including compensation, other costs, and travel and living expenses of our manager will be charged to this fund. We will charge a management fee of five and one-half percent (5 1/2%) (in addition to the royalty fee and advertising contributions payable under this Agreement) during the period in which we manage the Store on your behalf. In managing the Store, our obligation will be to use our reasonable efforts and we will not be liable for any debts, losses or obligations of the Store, to any of your creditors for any products, materials, supplies or services purchased by the Store prior to or during the time of management by our manager. If the fund which we maintain is insufficient to pay the expenses of the Store, we will notify you or your executor, administrator, conservator or other personal representative and this person must deposit in the fund within five (5) business days, any amount required by us to attain a reasonable balance in the fund.

21.8 Right of First Refusal of Domino's.

If you or your owners propose to sell the Store (or its assets) or, if you are an Approved Entity, any ownership interest in an Approved Entity and you or your owners obtain a bona fide, executed written offer to purchase this interest, you or your owners are obligated to deliver a copy

of the bona fide offer to us along with all documents to be executed by you or your owners and the proposed assignee or transferee. We will, for a period of thirty (30) days from the date of delivery of this offer to us, have the right, exercisable by written notice to you or your owners, to purchase the Store (or its assets) or such ownership interest for the price and on the terms and conditions contained in the offer. We may substitute equivalent cash for any form of payment proposed in such offer or designate a substitute purchaser for the Store (or the assets) or the ownership interest being offered, provided that we will assume responsibility for the performance of any other purchaser we may designate. If the offer is to purchase the interest of a Controlling Person and is for less than all of the outstanding interests of the Approved Entity, we shall also have the right, during such thirty (30) day period upon written notice to the other owners, to purchase the remaining shares of capital stock, partnership interest or membership interest at a per share or per unit or interest price equivalent to the price being offered under the bona fide offer to the Controlling Person. If we do not exercise this right of first refusal, the offer may be accepted by you or your owners, subject to our prior written approval as provided in this Agreement. If the offer is not accepted within sixty (60) days, we will again have the right of first refusal to purchase the Store as described above. This paragraph will not apply to transfers made in accordance with Section 21.3 of this Agreement.

22. CONTRACT INTERPRETATION AND ENFORCEMENT.

22.1 Effect of Waivers.

No waiver by us of any breach or a series of breaches of this Agreement shall constitute a waiver of any subsequent breach or waiver of the performance of any of your obligations under this Agreement. Our acceptance of any payment from you or the failure, refusal or neglect by us or you to exercise any right under this Agreement or to insist upon full compliance with our or your obligations under this Agreement or with any specification, standard or operating procedure or rule will not constitute a waiver of any provision of this Agreement.

22.2 Cost of Enforcement.

If we institute any legal or equitable action against you to secure or protect our rights under or to enforce the terms of this Agreement, in addition to any judgment entered in our favor, we shall be entitled to recover such reasonable attorney's fees as we may have incurred together with court costs and expenses of litigation.

22.3 Indemnification of Domino's.

If we or any of our subsidiary or affiliated companies or any of our or their agents or employees are subjected to any claim, demand or penalty or become a party to any suit or other judicial or administrative proceeding brought by any person or persons (including your employee or prior employee) or any other person or entity by reason of any claimed act or omission by you, your employees or agents, or by reason of any act or omission occurring on the Store premises, or in your delivery service area, or while on the way to or from the delivery service area, by reason of an act or omission with respect to the business or operation of the Store, including but not limited to acts or omissions arising out of the maintenance or use of a motor vehicle or while making a delivery or returning from making a delivery, you shall indemnify and hold us, our subsidiary and affiliated

companies, or any of our or their agents or employees, harmless against all judgments, settlements, penalties, and expenses, including attorney's fees, court costs and other expenses of litigation or administrative proceeding, incurred by or imposed on us, our subsidiary and affiliated companies, or any of our or their agents or employees, in connection with the investigation or defense relating to such claim or litigation or administrative proceeding. Your indemnification obligations described above will continue in full force and effect after, and notwithstanding, the expiration or termination of this Agreement.

22.4 Construction and Severability.

All references in this Agreement to the singular shall include the plural where applicable, and all references to the masculine shall include the feminine and vice-versa. If any part of this Agreement for any reason shall be declared invalid, such decision shall not affect the validity of any remaining portion, which shall remain in full force and effect. If any applicable law or rule requires a greater prior notice of the termination of or election not to renew this Agreement, or the taking of some other action than is required under this Agreement, the prior notice or other requirements required by this law or rule shall be substituted for the requirements of this Agreement. If any covenant in this Agreement which restricts competitive activity is deemed unenforceable by virtue of its scope in terms of area, business activity, prohibited and/or length of time, but would be enforceable by reducing any part or all thereof, the parties agree that same shall be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction in which enforcement is sought.

22.5 Scope and Modification of Agreement.

This Agreement constitutes the entire agreement between the parties and supersedes all prior and contemporaneous, oral or written, agreements or understandings of the parties regarding the subject matter of this Agreement. No modification, waiver, termination, rescission, discharge or cancellation of this Agreement shall affect the right of any party to enforce any claim or right under this Agreement, whether or not liquidated, which occurred prior to the date of such modification, waiver, termination, rescission, discharge or cancellation.

22.6 Governing Laws.

The terms and provisions of this Agreement shall be interpreted in accordance with and governed by the laws of the State in which the Store is located.

22.7 Notices.

All written notices permitted or required to be delivered by the provisions of this Agreement or of the Operating Manual shall be deemed so delivered when delivered to you by hand, three (3) days after having been placed in the United States Mail by Registered or Certified Mail, one (1) day after being placed in the hands of a commercial courier service for next day delivery, one (1) day after transmission by telecopy or other electronic system, and addressed to us at our most current principal business address or to you at the most current principal business address or home address of which we have been notified in writing.

22.8 Independent Contractors.

The parties to this Agreement are independent contractors and no training, assistance or supervision which we may give or offer to you shall be deemed to negate such independence or create a legal duty on our part. We shall not be liable for any damages to any person or property arising directly or indirectly out of the operation of the Store, including but not limited to those damages which may occur while your employees are making or returning from making deliveries. Nor shall we have any liability for any taxes levied upon you, your business, or the Store. The parties further acknowledge and agree the relationship created by this Agreement and the relationship between us and the relationship between Domino's and your employees is not a fiduciary relationship nor one of principal and agent. You acknowledge and agree that you do not have the authority to act for or on behalf of us or to contractually bind us to any agreement. No party to this Agreement shall have any authority to assume any liability for the acts of the other.

22.9 Standard of Reasonableness.

Unless otherwise stated in this Agreement, we agree to exercise reasonable judgment with respect to all determinations to be made by us under the terms of this Agreement.

22.10 Acknowledgment.

You acknowledge that you have conducted an independent investigation of the business contemplated by this Agreement and recognize that it involves business risks making the success of the venture largely dependent upon your business abilities. We expressly disclaim the making of, and you acknowledge that you have not received or relied upon, any warranty or guarantee, express or implied, as to the potential volume, profits or success of the business venture contemplated by this Agreement.

22.11 Binding Effect.

This Agreement is binding upon the parties and their heirs, approved assigns and successors in interest.

22.12 Effective Date of this Agreement.

This Agreement shall become effective upon the date of its acceptance and execution by us.

DOMINO'S PIZZA LLC

By: Linda T. Popevich
Linda T. Popevich

Its: Vice President of Franchise Services, CFE

FRANCHISEE Four Our Families, Inc.

By: Michael W. Brown
Michael W. Brown, President

DATED: 6/27/00

DATED: X 6-20-00

DATE OF STORE OPENING/RENEWAL DATE/DATE OF STORE TRANSFER:

6-8-2000



COVENANTS OF OWNERS

The undersigned individuals (the "Owners") represent and warrant to Domino's that they are all of the owners of Franchisee or otherwise have a direct or indirect interest in the success of Franchisee and that the person designated below as the Controlling Person is the Controlling Person of the Approved Entity under this Agreement. Further, to induce Domino's to enter into this Agreement and grant the franchise to Franchisee, each of the Owners hereby jointly and severally guarantees the performance by Franchisee of its obligations under this Agreement and agrees to be bound by all of the provisions of this Agreement, including, without limitation, the restrictions contained in Paragraphs 20 and 21 of this Agreement, provided that the liability of the Owners to Domino's under their guarantee, other than the Controlling Person, shall be based upon the percentage of his/her ownership interest in Franchisee.

Each Owner also acknowledges and agrees that:

(1) The Approved Entity shall be managed solely by the Controlling Person and that the Controlling Person may not be removed by any action of the Approved Entity or its Owners without the prior written consent of Domino's;

(2) The Controlling Person shall at all times during the continuation of this Agreement have not less than fifty one percent (51%) of the equity and voting power and/or interests in the Approved Entity and any provision or term in the governing or establishing documents for the Approved Entity or any agreement between the Owners to the contrary is and shall be void for all purposes;

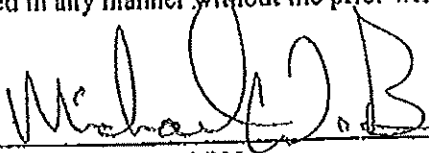
(3) That the establishing or governing documents for the Approved Entity do not provide for a "supermajority" or other voting structure that would require the Controlling Person to have more than 51% of the equity and voting structure in order to maintain control over the Approved Entity and that no Owner(s) has any type of "veto" rights and that no voting trusts have been established which would restrict or limit the voting control of the Controlling Person. If such provision or term exists in the establishing or governing documents or other agreements, the Owners agree that it shall be void for all purposes;

(4) The Controlling Person has, as of the date of execution of this Agreement, the option, but not the obligation, exercisable on thirty (30) days notice, to purchase any or all of the equity and voting interest owned by the other Owners for a sum certain which has been determined prior to the execution of this Covenant of Owners (which may be modified by the Owners). If for any reason all Owners have not agreed upon a purchase price, the undersigned Owner(s) agree that the purchase price for their interest shall be calculated by determining the formula price in this Agreement for all of the Domino's Pizza Stores which the Approved Entity operates and subtracting from such formula price all of the current and long term liabilities of Franchisee. The result of such computation shall be multiplied by the ratio that the Owner's interest bears to all outstanding ownership interests in the Approved Entity. Upon tendering the purchase price for each Owner's interest, the Owners hereby agree to convey such interest and such commitment shall be subject to enforcement by any court of jurisdiction through specific performance;

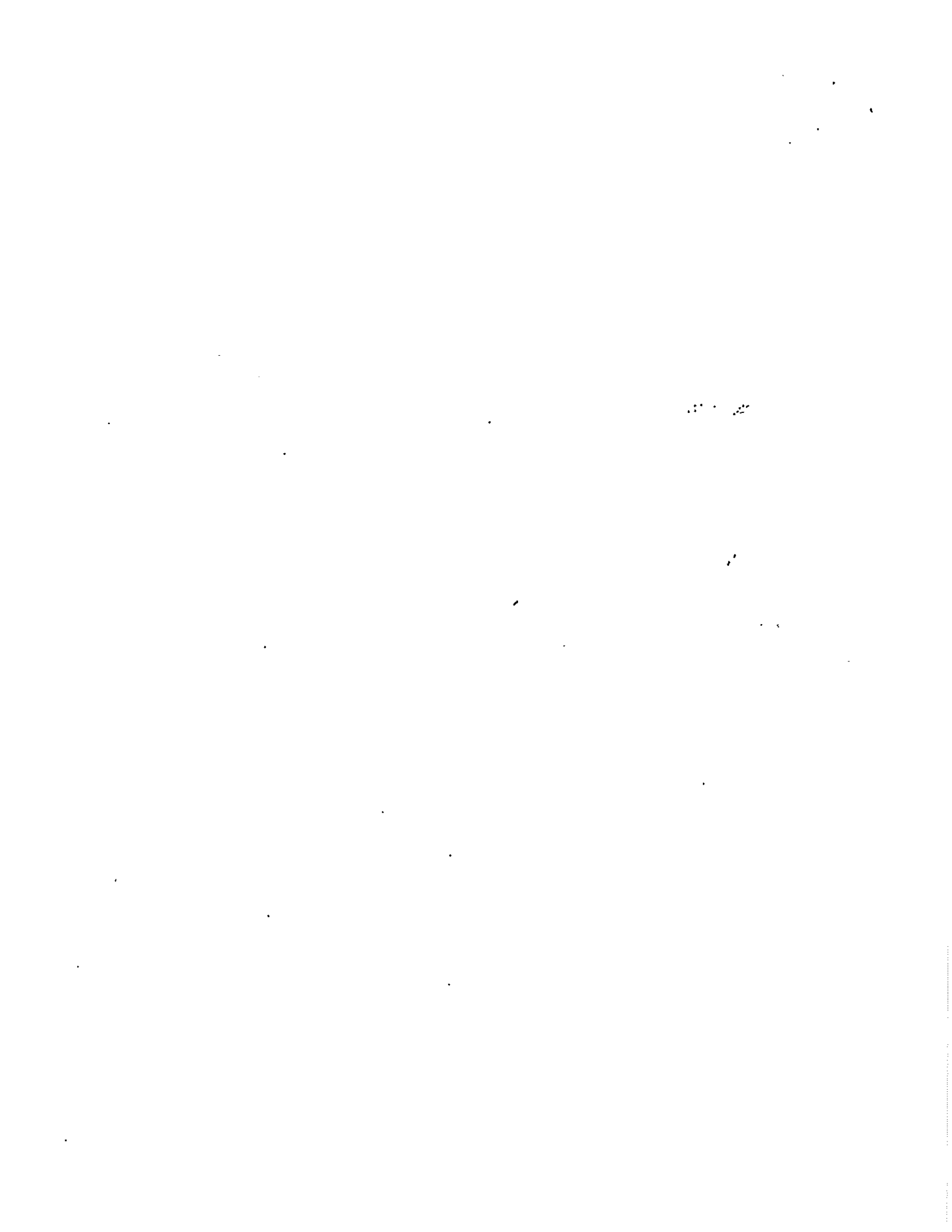


(5) None of the Owners has received or taken any security interest in this Agreement or any pledge of any equity or interest in the Approved Entity and no such security interest or pledge shall be taken during the continuation of this Agreement;

These Covenants of Owners are intended to modify and supercede any provisions of the establishing or governing documents for the Approved Entity or other agreement between the Owners which are inconsistent with its terms. In the event of any inconsistency between these Covenants of Owners and any other agreement or governing or establishing document, these Covenants of Owners shall control. The undersigned acknowledge that the execution of these Covenants of Owners are conditions to approval by Domino's of assignment or entry of this Agreement with Domino's, and Domino's shall be entitled to refuse to acknowledge or recognize any provisions of the governing or establishing documents of the Approved Entity which are inconsistent with the terms of these Covenants of Owners or this Agreement. Each of the Owner(s) agree that in the event that any of the governing or establishing documents for the Approved Entity are inconsistent with the provisions of these Covenants of Owners, the Controlling Person is granted the authority and power to modify or amend such provision and each Owner agrees to cast any necessary vote in favor of the amendment of such document or to execute such agreement as will reconcile these Covenants of Owners and the applicable document or agreement. The undersigned further agree that the governing and establishing documents of the Approved Entity shall not be amended, modified, deleted, novated or otherwise changed in any manner without the prior written consent of Domino's.

X 	One hundred percent (100%)
CONTROLLING PERSON	% of Ownership
Michael W. Brown	
_____ OWNER	_____ % of Ownership
_____ OWNER	_____ % of Ownership
_____ OWNER	_____ % of Ownership

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**RIDER (FOR RESIDENTS OF WASHINGTON)
TO THE DOMINO'S PIZZA LLC
STANDARD FRANCHISE AGREEMENT
BETWEEN DOMINO'S PIZZA LLC AND
Four Our Families, Inc.**

DATED 6/27, 2000

1. The following language is hereby added at the end of Section 22 of the Franchise Agreement:

"These states have statutes which may supersede the Franchise Agreement in your relationship with Domino's including the areas of termination and renewal of your franchise: ARKANSAS (Stat. Section 72-204); CALIFORNIA (Bus. & Prof. Code Sections 20021, 20025, 20026 and 20030); CONNECTICUT (Gen. Stat. Section 42-133f); DELAWARE (Code Section 2551-2556); HAWAII (Rev. Stat. Section 482E-6); ILLINOIS (815 ILCS 705/19,20); INDIANA (Stat. Section 23-2-2.5-1 and 23-2-2.7); IOWA (Code Sections 523H.7 - 523H.8); MICHIGAN (Stat. Section 445.1527(e)-(d)); MINNESOTA (Stat. Section 80C.14); MISSISSIPPI (Code Section 75-24-53); MISSOURI (Stat. Section 407.405); NEBRASKA (Rev. Stat. Sections 8-404); NEW JERSEY (Stat. Sections 56:10-5); SOUTH DAKOTA (Codified Laws Section 37-5A-51); VIRGINIA (Code 13.1-564); WASHINGTON (Code Section 19.100.180(i)-(j)); and WISCONSIN (Stat. Section 135.03 and 135.04).

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW shall prevail.

A release or waiver of rights executed by a franchisee shall not include rights under the Washington Franchise Investment Protection Act except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, rights or remedies under the Act such as a right to a jury trial may not be enforceable.

Transfer fees are collectable to the extent that they reflect the Franchisor's reasonable estimate or actual costs in effecting a transfer."

The undersigned does hereby acknowledge receipt of this rider.

DOMINO'S PIZZA LLC

By: [Signature]
Jhda T. Popevich.

Its: Vice President of Franchise Services, CFE

FRANCHISEE Four Our Families, Inc.

By: [Signature]
Michael W. Brown, President



EXHIBIT 3

Domino's PULSE™ point-of-sale system

Our computerized management information systems are designed to improve operating efficiencies, provide corporate management with timely access to financial and marketing data and reduce store and corporate administrative time and expense. We have installed Domino's PULSE™, our proprietary point-of-sale system, in every Company-owned store in the United States and in substantially all of our domestic franchise stores. Domino's PULSE™ features include:

- touch screen ordering, which ensures accuracy and facilitates more efficient order taking;
- a delivery driver routing system, which ensures delivery efficiency;
- administrative and reporting capabilities, which enable store managers to better focus on store operations and customer satisfaction; and
- state-of-the-art online ordering capability, including Pizza Tracker and Pizza Builder.

Management also believes that utilizing Domino's PULSE™ throughout our domestic system, and a growing portion of our global system, provides us with competitive advantages over other point-of-sales systems, including:

- consistent execution and communication of operational best practices in our stores;
- real-time dissemination of data with field management, which enables efficient and informed decision making;
- data collection capability, which provides senior management insight into store operations;
- innovation sharing throughout the system, which allows all users to be more efficient and profitable; and
- electronic dissemination of materials and information to our stores, which reduces training and operating costs.

Since the rollout of Domino's PULSE™ to our domestic stores, our online ordering transactions have grown. Currently, on average, nearly 25% of our domestic stores' sales originate online. In 2010, we made the strategic decision to develop our own online ordering platform and manage this important and growing area of our business internally. Recent industry data indicates that we have the largest share of online sales in the U.S. QSR pizza category. Additionally, we estimate that the Domino's Pizza system is one of the largest on-line retailers in the U.S. in terms of the number of transactions. We intend to continue to enhance and grow our online ordering capabilities.

We require our domestic franchisees to install and maintain Domino's PULSE™. Additionally, Domino's PULSE™ has been installed in nearly 1,600 international franchise stores.

EXHIBIT 4

HONORABLE RONALD B. LEIGHTON

UNITED STATES DISTRICT COURT
FOR THE WESTERN DISTRICT OF WASHINGTON
AT TACOMA

CAROLYN ANDERSON,

Plaintiff,

vs.

DOMINO'S PIZZA, INC., DOMINO'S
PIZZA, LLC, FOUR OUR FAMILIES, INC.
and CALL-EM-ALL, LLC,

Defendants.

No. C11-902RBL

**PLAINTIFF'S REQUEST TO
DEFENDANTS DOMINO'S PIZZA,
INC. and DOMINO'S PIZZA, LLC
FOR ELECTRONICALLY STORED
INFORMATION**

TO: DOMINO'S PIZZA, INC. and DOMINO'S PIZZA, LLC ("DOMINO'S"), Defendants

Please take notice that with respect to all discovery that has heretofore been submitted or is submitted hereafter, plaintiff seeks information and documents that are electronically stored. ("ESI") Defendants are requested to supplement their responses under FRCP 26(e) and withdraw their objection that they were not required to produce ESI documents or information when this case was pending in state court. Plaintiff gives notice, further, that her counsel are willing to confer with Defendants with respect to the listed custodians and search terms set forth herein. Plaintiff requests that the hard drives, emails or other electronic storage of information or documents of the following custodians be searched for responsive materials:

PLAINTIFF'S REQUEST TO DEFENDANTS DOMINO'S PIZZA, INC.
and DOMINO'S PIZZA, LLC FOR ELECTRONICALLY STORED
INFORMATION - 1
(No. C11-902RBL)

**WILLIAMSON
& WILLIAMS** 17259 AGATE STREET NE
BAINBRIDGE ISLAND, WA 98110
(206) 780-4447
(206) 780-5557 (FAX)
www.williamson.com



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- Robert Weisberg
- Chris Roeser
- Joanne Owings
- Randy Stieg
- Steve Atkinboro
- Natalie Hayden
- Andy Wetzel
- Russell Weiner
- Rick Rezler
- Lori Bohlen
- Field Marketing Teams¹
- Customer Care Team, or Unit or Center²

Plaintiff further requests that Defendants utilize the following search terms in connection with responding to the discovery, both in regard to searches of custodian records and in regard to complying with their discovery obligations in general:

- adad
- "auto* call"
- "auto* dial"
- autodial
- "automat* calls"
- brad herrmann
- call em all
- call-em-all
- communic*
- complain*
- four our families
- michael brown
- pat reimers
- predict* dial*
- Pre-recorded Calls
- Prerecorded Calls
- Pre-recorded message*
- Prerecorded message*
- PULSE

¹ Defendants have not heretofore identified any persons connected with Field Marketing Teams, so this request is intended to include all management or supervisor employees on the Teams
² Likewise, defendants have not heretofore identified any persons on the Customer Care Team, Unit or Center, so this request is intended to include all management or supervisor employees of said Team, Unit or Center.



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Rick Rezler
RPM
"robo* call"
robocall
robo-call
tepa
telemark*
"Telephone Consumer Protection Act"
teleph*
voice broadcasting
Fast Facts

DATED: This 8th day of December, 2011.

WILLIAMSON & WILLIAMS

/s/ Rob Williamson
Rob Williamson, WSBA #11387
Kim Williams, WSBA #9077
Attorneys for Plaintiff

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CERTIFICATE OF SERVICE

I, Lisa Hanlon, the undersigned, hereby certify and declare under penalty of perjury under the laws of the State of Washington that the following statements are true and correct:

1. I am over the age of 18 years and not a party to the within cause.
2. I am employed by the law firm of Williamson and Williams. My business and mailing addresses are both 17253 Agate Street NE, Bainbridge Island, WA 98110.
3. On the 8th day of December, 2011, I served via EMAIL a copy of the attached PLAINTIFF'S REQUEST TO DEFENDANTS DOMINO'S PIZZA, INC. and DOMINO'S PIZZA, LLC FOR ELECTRONICALLY STORED INFORMATION on the following individuals:

David Soderland
dsoderland@dunlapsoderland.com

Nelson Fraley
nfraley@fjr-law.com

Andrew Lustigman
ALustigman@olshanlaw.com

I certify under penalty of perjury under the laws of the state of Washington that the foregoing is true and correct.

Executed this 8th day of December, 2011, at Bainbridge Island, Washington.

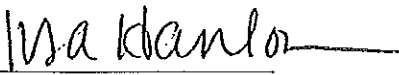
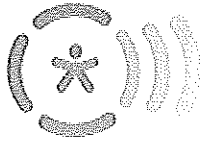

Lisa Hanlon

EXHIBIT 5



call-em-all

Exporting numbers from PULSE.

Tim sent this and said anyone that needs help can call him. Try his cell first.

If you have PULSE the easiest way to get the phone #'s you need is to follow this path:

From The Domino's Pulse Main Screen Select:

**backoffice>marketing>searches>marketing search>output fields(select custom report) > available fields- phone number, name, street number, street name, postal code> search criteria> customers last order date> was between> (date and date) you may also want to eliminate schools, businesses, hotels , colleges, otherwise you might be making phone calls to disinterested non-customers) > results> Print> Export > Excel(xls) format
Copy to a disk or e-mail to yourself then delete all names and phone numbers you think shouldn't be phoned. Save the revised list and you are ready to upload it to the call-em-all website.**

Be prepared to shorten your message to less than 30 seconds or you will be charged more. You'd be surprised how quickly 30 seconds goes when you try and read a script yourself. That's why Domino's Pizza LLC has to pay so much for national ads to get it done professionally within 30 seconds and to get the message out to so many people...it really must take a lot of talent and know how! But a message from a local owner to the community you work and live in is hard to gauge how powerful any messages we give to our customers will be. The one thing McDonald's and Taco Bell don't have is Domino's Pizza's Customer's Phone numbers ...This is definitely a competitive advantage we have over other types of food service industries, let's use what we've got to get more orders.

How should I format a file for importing?

File Requirements:

Excel (.xls) or

Comma Separated Values (.csv or .txt)

Column Order:

Column 1 = Phone Number with Area Code

Column 2 = First Name (Optional)

Column 3 = Last Name (Optional)

Column 4 = Notes (Optional)

Column 5 = Phone 2 (Optional)

Column 6 = Phone 3 (Optional)

Creating a Broadcast

Once your account is set up, login and go to "my account" at the top of the page. Change your "maximum message length" to 30 seconds. This will prevent you from going over the 30 second call that will cost you more call units.

1. On your homepage (where it says, Welcome your name), click on the blue rectangle that says "create a broadcast".
2. On the next page, you will pick "announcement".
3. The next page is where you will upload your file. Once the file is analyzed, import all good records.
4. The next page asks when you want to send the broadcast. If you want to send right now, pick now, after I record my message". The other option for later would prompt you to put in the date and time you want the broadcast to go out. The second option is more than likely what you will use.
5. Now you will name the broadcast and verify the caller ID the recipient will see when receiving the call. Name the broadcast something you will recognize (ex: 5213 med 1 top 3.99) in the event you need to look it up later or want to use the message over again. If you put the day of the special in the message, but no date, you can use this message over at a later date.
6. You are now on the final page. You will call the phone number in line item 1 and when prompted, put in the message recording ID in line item 2. Please keep in mind the phone number will stay the same, but the message recording ID will change for each broadcast. A call unit is a 30 second message. Try to keep it at 30 sec or under or you will be charged an additional call unit for every phone number (see Changing Broadcast Preferences below).

Changing Broadcast Preferences

Once you have logged into your account, please take a minute to go to "my account" at the top of the page and pick "broadcast preferences". The bottom dropdown box will give you the ability to set the maximum message length. I would recommend you set it at 30 seconds. You can leave everything like it is.