VI. RATER OVERALL ASSESSMENT		·	
- Excellent officer who provides solid a	midance leddarah	in a second	
- Active participant in numerous reading - Demonstrated exceptional knowledge	ess eversises and	ip, and management	to subordinates
Demonstrated exceptional knowledg	to of coross dis.	as Joint Army/Air I	orce exercise Steadfast IV
Contingency operations as Flight Cli	inical Consult	evacuation procedur	es and processes during
- I ed team that developed at	uncar Coordinator	for Aeromedical Ev	acuation Operation Team
Led team that developed procedures transport to C-141 aircraft utilizing	for engine runnir	ng off load from Arn	IV Blackhawk helicopter and
transport to C-141 aircraft utilizing - Process received praise from Army	inexperienced Aei	omedical Staging Sc	Madron litter teams
Process received praise from Army - Developed and led wing-wide program	leadership for swi	iftness safety contri	of and approximation of the
- Developed and led wing-wide program	to provide CPR	monitors for all fit-	of and coordination of actions
- Dedicated and skilled professional: obt	tained Advanced (	Tordica I if Comme	ss walks
- Dedicated and skilled professional; obt	19 Oct 97 (convic	Jarulae Life Support	(ACLS) certification
(If not accomplished, state the reason)	17 Oct 97   (consis	tent with the direction in AFI 38-2402.J	
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NAME, GRADE, BR OF SVC, ORGN, COMD & LOCATION	DUTY TITLE		
DEAN M. WAGNER, Major, USAFR, MSC	Health Services	Administrator	DATE
446th Aeromedical Evacuation Squadron (AMC)	SSN		21 May 98
McChord Air Force Base, Washington	05/1	SIGNATURE	m. a.
VII. ADDITIONAL RATER OVERALL ASSESSMENT		Van	Mi Wagney
- Excellent organizational and manageme	<u>&gt;</u>	CONCUR	NONCONCUR
- Developed coordinated and manageme	III SKIIIS	•	
- Developed, coordinated and impleme	nted new squadro	n fitness program	
			of initiation
- Demonstrated skills in interagency co	operation by prov	riding testing and	of infliating program
- Demonstrated skills in interagency co - Achieves the highest standard of excelle	ance, increased and	dud testing opport	inities with other squadrons
NAME, GRADE, BR OF SVC, ORGN, COMD & LOCATION	The state of the s	sponsibility a must	<del>-</del>
LINDA L. CARNEAL, Colonel, USAFR, NC	DUTY TITLE	•	DATE .
446th Aeromedical Exposuring Grand	Commander, 44	6 AES	21 May 98
446th Aeromedical Evacuation Squadron (AMC)	SSN	SIGNATURE	1 21 Way 98
McChord Air Force Base, Washington			
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VIII. REVIEWER	$\sim$	CONCUR	ula L'amal
ANII. VEAIFMER		CONCUR	NONCONCUR
VIII. REVIEWER		CONCUR	NONCONCUR NONCONCUR
VIII. REVIEWER	$\triangleright$	CONCUR	NONCONCUR
VIII. REVIEWER		CONCUR	NONCONCUR
VIII. REVIEWER		CONCUR	NONCONCUR
		CONCUR	NONCONCUR
NAME, GRADE, BR OF SVC, ORGN, COMD & LOCATION	DUTY TITLE	CONCUR	
NAME, GRADE, BR OF SVC, ORGN, COMD & LOCATION ALAN M. MITCHELL, Colonel, USAFR	DUTY TITLE Commander	CONCUR	DATE
NAME, GRADE, BR OF SVC, ORGN, COMD & LOCATION ALAN M. MITCHELL, Colonel, USAFR 446th Airlift Wing (AMC)			
NAME, GRADE, BR OF SVC, ORGN, COMD & LOCATION ALAN M. MITCHELL, Colonel, USAFR	Commander	CONCUR	DATE
NAME, GRADE, BR OF SVC, ORGN, COMD & LOCATION ALAN M. MITCHELL, Colonel, USAFR 446th Airlift Wing (AMC) McChord Air Force Base, Washington	Commander ssw	SIGNATURE	DATE 22 May 98
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From: 13 Apr 96   Thru: 12 Apr 97  8. ORGANIZATION, COMMAND, LOCATION	181	Annua	UN POR REPORT
446th Aeromedical Exposurity C		2 HHRUA	10.010
446th Aeromedical Evacuation Squadron (AMC), McChord Air	Force Base V	Vachingtor	9. PAS CODE 1 T21LFLW
Augments active duty personnel in intertheater patient movement contingency operations. Upon notification to mobilize, deploys:		· abilingtor	I I LATTLE AA
contingency operations. Upon notification to mobilize, deploys a supporting personnel with supporting assets to specified worldwing aeromedical evacuation missions.  III. JOB DESCRIPTION  1. DUTY TITLE:	de locations to	perform	flying strategio
Flight Nurse Examiner			
2. KEY DUTIES, TASKS, AND RESPONSIBILITIES: Responsible for evaluating assignations. Serves as instructor to unqualified and noncurrent flight receing moved via aeromedical evacuation. Coordinates activities on flight as well as the safety of the patients and medical crew. Caircrew.	idises. Kesdo	Isible for	Care of nations
/. IMPACT ON MISSION ACCOMPLISHMENT			
Completed secondary aircraft qualification in			·
- Selected for upgrade to flight examiner with less then 10 mont resourceful, coupled with extensive knowledge and experience	ion and in the	minimum	time frame
resourceful coupled with automain 1	hs ( - 141 eyns		
- The wind outclibite kill wienge and evnerionce	THE CYPE	erienceex	tremely
Enhanced unit training by sharing to	base, made he	er the unit	tremely
resourceful, coupled with extensive knowledge and experience Enhanced unit reaining by sharing knowledge and experiences of	base, made n	er the unit	tremely
- Participated in numerous training at 1	1,430 previou	er the unit is live pat	stremely I's first choice ient flying hou
- Participated in numerous training flights as basic crew, patient	1,430 previou , and Mission	er the unit is live pat: Crew Coo	stremely 's first choice ient flying hou ordinator
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	VI. RATER OVERALL ASSESSMENT						,
	- Officer in Charge (OIC) of comment	lirented II-14 D				·	
	- Ensured Total Quality Management ap - Used creativity to reorganize office-	proach utilized	omotio	n and Physic	al Fitnes	s Program	<del></del>
× .	I USEG Creativity to reorganize acci		a cosci	ACC THOUSE	עלונום זווס	cection	
	1- Managed an excellent weight		race by	JU%, Insur	מנויזים הל	antal actions -4!	Oπ
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	- Certified in Advanced Cardiac Life Support in Participant in RODEO 96, which includes the Cardiac Life Support in RODEO 96, which includes the Cardiac Life Support in Participant in RODEO 96, which includes the Cardiac Life Support in Cardiac L	istructor, provided	l instru	ction to unit	and com	raomier for Me	ign-ins
	- Participant in PODEO OC	port and as a Neo	natal R	esuscitation	Program	minimity	
	- Participant in RODEO 96, which included the supering the supering the supering C-9 control of the supering C-9 c	ied first time ever	aerom	edical evacu	ation acit	i provider	
	Facilitated patient flow during C-9 co	ntingency loading	compe	etition scena	arrort GOI	npention	
	Last performance feedback was accomplished on:	25 Aug 96 (consist	tent with t	ha disastination in ASI	108		
	state the reason)		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ile dilection in AFI	36-2402.)		
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	LINDA L. CARNEAL, Colonel LISAED NO.	Commander, 446	A TEG			DATE	
	440th Aeromedical Evacuation Squadron (AMC)	SSN	AES	,		14 Ma	v 97
	MicChord Air Force Base, Washington	3314		SIGNATURE		. 0	<del></del>
	VII. ADDITIONAL PATER OVERALL ASSESSMENT			<u> </u>	<u>-</u> aud	la \ ( m	neal 1
	- A recognized expert within the medical	Normani -	CONCU	R		NONCONCUE	1
	depth and breadth of clinical and manage	ommunity on aero	omedie	al evacuation	n, who a	Iso possesses	great
	TALL CADELL COMMISSION OF CONTRACT CASE J.	7 144					
	- Seeks every opportunity to manda 1:	skills, an ability t	o trans	late need int	o action	nlane	İ
	Seeks every opportunity to upgrade cli     Challenged further she will excel—recom  NAME, GRADE, BR OF SVC, ORGN, COMD & LOCATION	nicai skilis as dem	ionstra	ted by acqui	ring adv	proced cortification	+:
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	KEETON D. ZACHARY, Colonel, USAFR				ar arzano		
	446th Airlift Wing (AMC)	Vice Commander				DATE	
	McChord Air Force Day 77	SSN		SIGNATION	<del>`</del>	14 May	97
	McChord Air Force Base, Washington VIII. REVIEWER			1	` - </td <td><u>/</u></td> <td>i</td>	<u>/</u>	i
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	446th Airlift Wing (AMC) McChord Air Force Base, Washington	Commander ssn	s	IGNATURE	ich I	DATE MAN	
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	ABITH T. REILING, Brig Gen, USAFR 446th Airlift Wing (AMC) McChord Air Force Base, Washington  All: Recommendations must be based on performance prohibited. Do not comment on completion of or enrollme on AF Form 709, OER indorsement levels, family activities	Instructions and the potential basent in PME, advanced ed, marital status, race, se	sed on the	IGNATURE And performance previous or anticording age, or	Promoticipated pro	DATE WAS SOLUTION TO THE COMMENT OF	ons are dations
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375th Aeromedical Evacuation Squadron (AMC), S	Cott AFB IL		1	9. PAS CODE
Operates the CONTING				SF1LFXSV
Operates the CONUS aeromedical evacuation (AE) Department of Defense beneficiaries between medic provides qualified medical crews for C-9A and C-2 readiness to meet worldwide wartime and contingen III. JOB DESCRIPTION 1. DUTY TITLE: Flight Nurse Examiner	IA aeromedical eva cy taskings.	cuation mission	ons. Ma	intains an
2. KEY DUTIES, TASKS, AND RESPONSIBILITIES: Conducts initial, if flight evaluations on assigned or attached flight nurs Standardization with the administration of the squad consultant to the commander on aeromedical issues. Standards on medical issues. The senior medical aumissions. Plans and directs inflight care and treatmed ADDITIONAL DUTY: Member, Squadron Nursing IV. IMPACT ON MISSION ACCOMPLISHMENT  - Excels in the dynamic aeromedical environment as - Superb instructor skills readily recognized; select - Flight Examiner performance cited as "Excellent" - Cool-headed response and quick reactions in multip	son flight crew evaluation Serves as consultate the control of the	luation programment to 375 AW patient care on tients per miss ttee, Instructo	m. Serv Chief, Andomest domest sion day r Flight	ef, Aircrew es as Aircrew ic aeromed Nurse
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- Streamlined statistical analysis of crev specialized education programs tailor-Displays outstanding crew management - Deftly managed aircraft diversion for nursing care, while simultaneously managed and complimented on countled to squadron esprit de corps - Recognized and complimented on countled - Outstanding clinician; strongly recomme	made for crewmember and top-notch clinical urgent patient required anging 22 other patient designing and subjects patient questionnals.	Il skills no matter what the si ing artificial ventilation and ients; efforts literally saved the mitting five unique squadror aires for her sensitivity and	evelopment of m "superb" ituation labor intensive ne patient's life patches
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VII. ADDITIONAL RATER OVERALL ASSESSMENT		Juhi THEE	•
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Evacuation Coordination Center to plan - Coordinated with AE units to develop and - Superb clinical and management with	and sees I'l	e Army Burn Team, and Ae	romedical
- Coordinated with AF units to develop	and accomplish evac	uation of 20 critically burns	d nomburous
- Coordinated with AE units to develop and - Superb clinical and management skills; sel	begin C-141 training	and qualification into age	u paratroopers
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375th Aeromedical Evacuation Sq (AMC) Scott AFB IL	SSN	1/2/2011	4 May 95
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Reviewer: Carefully review the rater's and additional rater's ratings and comments. If their avaluations are accurate, unbiased and uninflated, mark the form "CONCUR" and sign the form. If you disagree with previous evaluators, you may ask them to review their evaluations. You may not direct them to change their appraisals. If you still disagree with the additional rater, mark "NONCONCUR" and explain in

"NON-CONCUR" and explain. You may include recommendations for augmentation or assignment.

Section VIII. Do not use "NONCONCUR" simply to provide comments on the report.

AF FORM 707B, AUG 88 (EF) (REVERSE)

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II. UNIT MISSION DESCRIPTION	squadron (AMC), S	cott AFB IL			9. PAS CODE
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ommunication Skills ens, speaks, and writes effectively.					<u></u>

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, <u> </u>				
Conducted numerous static distance of the consistent with 40 percent total conducted numerous accolades; greatly and the conducted patient with 40 percent total conducted conducted burn team and conducted conducte	y promoted and l body surface ensured conti- ledical attenda emergencies, e	d enhanced public avarea burns requiring nuity of patient care nts to their destinations uring all patients	wareness of aerovac mag complex care in flight during transport to mons within 700 flying were delivered.	nission at nedical facili
The state of the s	ie direction in AFR (	6-10. (If not accomplished s	tato the	TIL LESIGETICE
	, 1	, and the state of	ate the reason.)	
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NAME GRADE BRIDE SVC ORON SONE	1			
NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION	DUTY TITLE			
CECILIA O. BOLAND, Maj, USAF, NC	7		DATI	E
57th Aeromedical Evacuation Sq (AMC)	Director, (	Quality Management		
Accomedical Evacuation So (AMC)	SSN	zizanagcincii	15 N	1ay 94
Scott AFB IL	0014	SIGNATURE		
VIII ADDITIONAL TO		1// 2.4	ellia Bela	//
VII. ADDITIONAL RATER OVERALL ASSESSMENT	<del></del>		alla pulla	ra
- Commander selected Contain TYTHE		CONCUR 🔀	MONCONCUE	
- Commander selected Captain Witt as Med - Gave unparalleled care during urgent move	ical Crew Dire	ector to transmin 1 3.	1 C NONCONCOR	•
- Gave unparalleled care during urgent move - Extensive knowledge of life support equ		COL TO TRAITSPORT IN	ASA astronauts to Ho	nieton
Extensive knowledge of life support equin expeditious customer transport and n	ement of an ur	istable infant with co	Inconital har discontinuo	daton
III CXDCOMOR termor termor termor	4,	Port occidination w	ATO Medical attandant	o romale d
Demonstrates 1	naintenance of	Continuous high ata	ndand C. C. to Chicago	s resurted
in expeditious customer transport and n  Demonstrates superb career potential; reco	mmand attant	- State of the sta	mualus of total quality	/ care
- Demonstrates superb career potential; reco		ance at Squadron C	fficer School norm	
T TATO A TO GIVE ONGIN, COMID, LOCATION	DUTY TITLE		ZZGGI DCIIOOI IIOW	
LINDA D. SIEGEL, Lt Col, USAF, NC			DATE	
15711 1				
1 ) / I C A Promedical Programs ( ) a company	Unief, Nurs	ing Services		
137th Actomedical Evacuation Sa (AMC)	Cnier, Nurs	ing Services		ay 94
137th Actomedical Evacuation Sa (AMC)	ssn Ssn	ing Services		
Scott AFB IL	ssn	ing Services		
137th Actomedical Evacuation Sa (AMC)	ssn	SIGNATURE		
Scott AFB IL	ssn	SIGNATURE	ta Notes el	
Scott AFB IL	Chief, Nurs	ing Services  SIGNATURE CONCUR		
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Scott AFB IL  VIII. REVIEWER	Chief, Nurs	SIGNATURE	ta Notes el	
Scott AFB IL  VIII. REVIEWER	SSN	SIGNATURE	ta Notes el	
Scott AFB II.  VIII. REVIEWER  NAME, GRADE, BR OF SVC. ORGN. COMP. LOCATION	SSN	SIGNATURE	AND STEP EL NONCONCUR	ay 94
Scott AFB IL  VIII. REVIEWER  NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION JOHN D. HOPPER IR Colored LISAE	DUTY TITLE	SIGNATURE	AND STEP EL NONCONCUR	ay 94
Scott AFB IL  VIII. REVIEWER  NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION JOHN D. HOPPER IR Colored LISAE	SSN	SIGNATURE	AND STEP EL NONCONCUR	ay 94
NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION JOHN D. HOPPER, JR., Colonel, USAF 375th Airlift Wing (AMC)	DUTY TITLE Commander	SIGNATURE CONCUR	AND STEP EL NONCONCUR	
Scott AFB IL  VIII. REVIEWER  NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION JOHN D. HOPPER IR Colored LISAE	DUTY TITLE	SIGNATURE	AND STEP EL NONCONCUR	ay 94
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NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION JOHN D. HOPPER, JR., Colonel, USAF 375th Airlift Wing (AMC)	DUTY TITLE Commander	SIGNATURE CONCUR	AND STEP EL NONCONCUR	ay 94
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Reviewer: Carefully review the rater's and additional rater's ratings and comments. If their evaluations are accurate, unbiased and uninflated, mark the form "CONCUR" and sign the form. If you disagree with previous evaluators, you may ask them to review their evaluations. You may not direct them to "NONCONCUR" simply to provide comments on the report.

AF FORM 707B, AUG 88 (EF) (REVERSE)

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COMMONNY GRADE OFFICER PERFORMANCE REPORT

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VI. RATER OVERALL ASSESSMENT - Calm under stress. Crewed mission	with one emiti-	1- :11	•
- Calm under stress. Crewed mission	wird oue critical	ly 111 and 28 other routine pa	atients
Skillfully provided intensive c	are for patient wi	th life threatening cardiac a	rrhythmias
Outstanding knowledge of special	. equipment preven	led further compromise of frag	ile patient
- Demonstrated sound clinical judgmen	ic when diabetic p	atient experienced hypoglycem:	ic reaction
Rapidly applied oxygen and admin	itstered glucose t	o resolve medical inflight cr	isis
Patient stabilized and safely to	cansported to dest	ination facility for further	treatment
- As mission support nurse, briefs 2	missions with ov	er 900 patients and attendant	s weekly
Medical crews are well briefed e	nsuring on-going o	uality care and on time mission	n launches
- A true professional with outstanding	ig potential. Sei	ect for SOS in residence	
Performance feedback was accomplished consistent with	the direction in AFR 36-	10. (If not accomplished, state the reason.)	
		_	
•		•	
NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION	Interview -		
CECILLIA O. BOLAND, Maj, USAF, NC	DUTY TITLE Director, Qual	ity Management	TE
57th Aeromedical Evacuation Sq (AMC)			24 Apr 93
Scott AFB IL	SSM	SIGNATURE DA	1
		Vesilla O Dolan	d
VII. ADDITIONAL RATER OVERALL ASSESSMENT	CON	CUR NONCONCUR	
- Coordinated special G-9 mission to	transport critical	prostorm twister to	1 center
recurring marcible support Legul	rements: ventilato	re cardina manda a di Euri	-
modifical descriptions, Welfelleron E	n derali regulted	in avnaditions Jelian C.	, ,
, bemonstraces about judgment, supern	Clinical eville	nd ungurnoscol	
. Recard this digity motivated off:	icer; a must for I	egular Air Force and SOS in r	esidence
MAINE, GRADE, BRI OF 34C, ORGIN, COMD. LOCATION	DUTY TITLE	in A	
RICHARD W. SCOTT, Lt Col, USAF, NC	Chief, Nursing	Services	24 Apr 93
57th Aeromedical Evacuation Sq (AMC) Scott AFB IL	SSN	SIGNATURE /	
SCOLL AFD IL		Kachoup M. Scott	_
VIII. REVIEWER	CONC	CUR NONCONCUR	<del></del>
		NOTICE TO	
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NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION	DUTY TITLE	DAT	
DWIGHT M. KEALOHA, Brig Gen, USAF	Commander	17	May 93
'375th Airlift Wing (AMC)	SSN	SIGNATURÉ	/
Scott AFB IL		K Jung Thing lo	k.
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	instructions		j
All: Recommendations must be based on performance prohibited. Do not consider or comment on completion	and the personal land	on that performance Promotion recommo	adations are
prohibited. Do not consider or comment on completion recommendations on AF Form 709. OER indorsement in	of or enrollment in PME.	advanced education, previous or anticinated	promotion
recommendations on AF Form 709, OER indorsement le	vels, family activities, mai	ital status, race, sex, ethnic origin, age, or r	eligion.
Bater: Focus your evaluation in Section IV and the			
Rater: Focus your evaluation in Section IV on what the accomplishment, Write in concise "bullet" format, You	officer did, how well he	or she did it and how the officer contributed	to mission
accomplishment, Write in concise "bullet" format. You assignment.	ur comments in Section (	I may include recommendations for augm	entation or
			ŀ
Additional Rater: Carefully review the rater's evaluation the rater to review his or her evaluation. You may not on	to ensure it is accurate.	unbiased and uninflated If you disagree w	ou may ack
			od may ask
WOINDUR BRU EXDISTR. YOU may include recommendation		lation. If you still disagree with the rater $\pi$	ark "NON- 1
	lirect a change in the evalues for augmentation or as	sation. If you still disagree with the rater, m signment.	ark "NON-
Reviewer: Carefully review the rater's and additional rate	ons for augmentation or as	signment,	
Reviewer: Carefully review the rater's and additional rat flated, mark the form "CONCUR" and sign the form "to	ons for augmentation or as	signment. s. If their evaluations are accurate, unbiase	d and unin-
Reviewer: Carefully review the rater's and additional rat flated, mark the form "CONCUR" and sign the form. If tions. You may not direct them to change their appraisance.	ons for augmentation or as er's ratings and comment you disagree with previous	signment.  s. If their evaluations are accurate, unbiase as evaluators, you may ask them to review to	d and unin-
Reviewer: Carefully review the rater's and additional rate	ons for augmentation or as er's ratings and comment you disagree with previous	signment.  s. If their evaluations are accurate, unbiase as evaluators, you may ask them to review to	d and unin-

1F Form 707B, AUG 88 (Reverse)

U.S. G.P. 8-31991-281-437:85457

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I. RATEE IDENTIFICATION DATA (Read A.	FR 36-10 carefully	before fill	ing in any item l			
1. NAME (Last, First, Middle Initial)	· · · · · · · · · · · · · · · · · · ·	2. SSN		3. GRA	DE .	4. DAFSC
WITT, MARGARET H.			FV		CAPT	9736
5. PERIOD OF REPORT			6. NO. DAYS SL	JPERVISION	7. REASC	ON FOR REPORT
	3 Apr 92	•	366			ANNUAL
8. ORGANIZATION, COMMAND, LOCATION					<del></del>	9. PAS CODE
7100th Combat Support Wing Medic	cal Center (I	JSAFE),	Wiesbaden,	Germany .		WUODFBW5
II. UNIT MISSION DESCRIPTION						<del></del>
Largest overseas USAF medical ce	enter, operat	ing 170	acute care	beds, co	nsultativ	ve and
ancillary services. The facility	y provides n	medical,	operationa	l and hum	anitaria	n services
Ithroughout Europe, Southwest Asi	ia (the Midd]	le East)	and Africa	. Expand	s .to 500	beds during
contingencies.						
III. JOB DESCRIPTION 1. DUTY TITLE: ST	CAFF NURSE, C	PERATIN	ROOM .		•	
2. KEY DUTIES, TASKS, AND RESPONSIBILITIES	Plans and	adminis	ters periop	erative n	irsing ca	are for ll
Isorbical specialities, beilothii	ir a monthiv	average.	of 400 ala	aritta and		
In a six-room operating room (Ok	O Suite. Pa	rticipat	es in the	eline riri di	on and to	roining of 25
surgical technicians. Manages t	ne entire su	rgical s	staff for a	ADDTOTE O	of fire	darra non mon
las emergency carr nurse. As nur	Sing coordin	ator of	the Fluina	Ambulario	Surad or	7 Twarms
(radi) team, assesses training n	leeds and pre	pares in	struction	of 40 mem1	nere. Ad	iditional .
duttes: Ok charge wurse, urolog	y Service, G	eneral S	urgery, an	d Plastic	Surgery	Services.
IV. IMPACT ON MISSION ACCOMPLISHMEN						
- Responded to four emergency ce	sarean secti	ons with	in five da	ys		- " - "
Performed tasks in an unfam	iliar enviro	nment no	rmally acc	omplished	by three	staff membe
Tummediate assessment with C	ritical acti	ons save	d infants'	and mothe	rslive	C THE STATE OF
- Handpicked by OR supervisor an	d plastic su	rgeon to	organize	that surgi	.cal spec	ialty in the
Established capabilities to	perform lip	osuction	surgery,	increasing	cases p	erformed by
20 percent .	•					
- Improved FAST team readiness t	hrough astut	e assess	ment of su	rgical tea	m member	s' needs
- Consolidated a 20-item chec	Klist reduci:	ng prepa	ration time	o hv 50 ne	rcent	
Disseminated information to	40 staff men					
		mbers wh	o prepared	for last	minute r	esponse
V. PERFORMANCE FACTORS		mbers wh	o prepared	DOES N	ŌТ	MEETS.
V. PERFORMANCE FACTORS		mbers wh	o prepared		ŌТ	
V. PERFORMANCE FACTORS		mbers wh	o prepared	DOES N	ŌТ	MEETS.
V. PERFORMANCE FACTORS  1. Job Knowledge		mbers wh	o prepared	DOES N	ŌТ	MEETS.
PERFORMANCE FACTORS      Job Knowledge     Has knowledge required to perform duties eff		mbers wh	o prepared	DOES N	ŌТ	MEETS.
V. PERFORMANCE FACTORS  1. Job Knowledge		mbers wh	o prepared	DOES N	ŌТ	MEETS.
PERFORMANCE FACTORS      Job Knowledge     Has knowledge required to perform duties eff		mbers wh	o prepared	DOES N	ŌТ	MEETS.
Job Knowledge     Has knowledge required to perform duties eff Strives to improve that knowledge.		mbers wh	o prepared	DOES N	ŌТ	MEETS.
1. Job Knowledge Has knowledge required to perform duties eff Strives to improve that knowledge.  2. Leadership Skills Sets and enforces standards. Works well with	ectively.	mbers wh	o prepared	DOES N	ŌТ	MEETS.
Job Knowledge     Has knowledge required to perform duties eff Strives to improve that knowledge.	ectively.	mbers wh	o prepared	DOES N	ŌТ	MEETS.
1. Job Knowledge Has knowledge required to perform duties eff Strives to improve that knowledge.  2. Leadership Skills Sets and enforces standards. Works well with	ectively.	mbers wh	o prepared	DOES N	ŌТ	MEETS.
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1. Job Knowledge Has knowledge required to perform duties eff Strives to improve that knowledge.  2. Leadership Skills Sets and enforces standards. Works well with Fosters teamwork. Displays initiative. Self-cor  3. Professional Qualities	ectively others. nfident.	mbers wh	o prepared	DOES N	ŌТ	MEETS.
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I. RATER OVERALL ASSESSMENT apt Witt possesses a wealth of knowledge and experience and is the department resource for 11 reconstructive surgical procures, increasing both the amou and types of services rovided. She spent 40 hours preparing lesson plans on the latest plastic procedures and ursing techniques in order to train staff members. She was lauded by a general surgeon for er outstanding management and attention to detail during an extremely difficult and lengthy owel procedure, ensuring a safe and infection-free outcome. Her knowledge was instrumental n the diagnosis and treatment of a DESERT STORM patient with a rare skin disease caused by he African sandfly. The patient recovered without further complications and the regimen eveloped by her became the standard of care. A must for augmentation to Regular Air Force. erformance feedback was accomplished consistent with the direction in AFR 36-10. (If not accomplished, state the reason.) AME, GRADE, BR OF SVC, ORGN, COMD, LOCATION II CHAEL E. RUSSELL, MAJ, USAF, NC DATE. Assistant Supervisor, Operating Room 100 CSW MEDCEN (USAFE) 24 Apr 92 SSN liesbaden, Germany SIGNATUR II. ADDITIONAL RATER OVERALL ASSESSMENT

CONCUR X

and sympto	oms of an oral abscess Tymodia to 1
oral surgery consultation which results	oms of an oral abscess. Immediately she requested a
elective orthopedic procedure was 1	In creatment of the abscess and rescheduling of t
possible failure of the annual state	a decrease avoided a near certain wound infection or
AME, GRADE, BR OF SVC, ORGN, COMD, LOCATION	Retain this professional and select for Regular.  DUTYTILE Supervisor.  Operating Room & Central Supply 25 Apr 9  SSN SSN SIGNATURE
/IVIAN J. MASSEY, LT COLLETISAR NO	Supervisor, DATE
7100 CSW MEDCEN (USAFE)	SSN Operating Room & Central Supply 25 Apr 9
Viesbaden, Germany	SSN SIGNATURE 123 Processes
III. REVIEWER	1 UNIAN Pasey

for surgery, she noted signs and symptoms of an oral abscess. Immediately she requested an

Patient assessment and precise intervention are Capt Witt's forte.

AME, GRADE, BR OF SVC, ORGN, COMD, LOCATION ARL W. FERGUSON, Col, USAF, MC, SFS 100 CSW MEDCEN (USAFE) iesbaden, Germany

DUTY TITLE		
]	, · · · · · · · · · · · · · · · · · · ·	DATE
Commander		26 Apr 92
SSN	SIGNATURE	7 120 Apr 32
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NONCONCUR

While preparing a patient

#### Instructions

All: Recommendations must be based on performance and the potential based on that performance. Promotion recommendations are prohibited. Do not consider or comment on completion of or enrollment in PME, advanced education, previous or anticipated promotion ecommendations on AF Form 709, OER indorsement levels, family activities, marital status, race, sex, ethnic origin, age, or religion.

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leviewer: Carefully review the rater's and additional rater's ratings and comments. If their evaluations are accurate, unbiased and uninlated, mark the form "CONCUR" and sign the form. If you disagree with previous evaluators, you may ask them to review their evaluaions. You may not direct them to change their appraisals. If you still disagree-with the additional tater; mark "NONCONCUR" and xplain in Section VIII. Do not use "NONCONCUR" simply to provide comments on the report.

1. RATEE IDENTIFICATION DATA (New AFR 36-10 careful) 1. NAME (Last, First, Middle Initial)		 988.	
1. NAME (Last, First, Middle Initial)	y before filling in any item)		·
	2. SSN	3. GRADE	
5. PERIOD OF REPORT		- 1 -	T. DATSC
From: 24 Apr 90 Thru: 23 Apr 91	6. NO. DAYS SUPE	RVISION	APT 9736 7. REASON FOR REPORT
IN LIRCONIZATION CONT.			1
7100th Combat Support Wing Medical Conton	TIC ( TITE)		ANNUAL
7100th Combat Support Wing Medical Center ( II. UNIT MISSION DESCRIPTION Largest Overseas HALD	USAFE), Wiesbaden, G	ermany	9. PAS CODE
Largest overseas USAF medical center opera	ti		WUODFBW5
Largest overseas USAF medical center, opera ancillary services. The 950 assigned person services throughout Europe, Southwest Asia during contingencies.  III. JOB DESCRIPTION 1. DUTY TITLE: STAFF NURSE (2. KEY DUTIES TAKES 1.	(the Middle East) and	Africa.	nal and humanitari
Z. KEY DUTIES, TASKS AND PERSONAL TATE NUKSE, (	PERATING POOM		
THE JOB DESCRIPTION 1. DUTY TITLE: STAFF NURSE, C 2. KEY DUTIES, TASKS, AND RESPONSIBILITIES: Plans and surgical specialities, performing a monthly in a seven-room operating suite. Participat specialists. Deals in crisis management for call nurse. Additional duties: Charge nurse department coordinator, Flying Ambulance Surge	es in supervision an	d training	acreemen brocedure
department coordinator, Flying Ambulance Sur	e for urology and pl.	astic surg	ery service;
IV IMPACT ON MISSION ASSESSMENT	, , , , , ,	гедш.	
- Provided top quality porior		· · · · · · · · · · · · · · · · · · ·	
- Provided top quality perioperative nursing extensive burns over the lower body Adapted specialty table routing	care to Desert Shiel	d notice.	
Adapted specialty table routinely used f site for debridement of the burns.		d patient	suffering from
site for dob-11	Or orthopode.		
- Instructed staff in the preparation and Taught perioperative skills to six labor and potential by 75 percent for operation.	-8	, ioi acc	ess to surgical
i - laught perioperation and	care of obin for .	nsnlant t	
potential by 75 percent for operation Deser- - Instructed four newly assigned current	d delivery room nurs	es incres	ourn patients.
Instructed four newly assigned surgical sintraoperative care of mass casualties.  V. PERFORMANCE FACTORS	t Storm.		ring readiness
intraoperative care of mass casualties	specialists in the t	ransfer. n	Tenaration
V. PERFORMANCE FACTORS		J. P	reputation, and
		DOES NOT	
4	ME	ET STANDARD	S MEETS STANDARDS
1. Job Knowledge Has knowledge required to		,	
Has knowledge required to perform duties effectively. Strives to improve that knowledge.			
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2. Leadership Skills			
Sets and enforces standard			
Fosters teamwork. Displays initiative. Self-confident.			
Total Circ.			
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3. Professional Qualities			
Adheres to Air Force standards. Accepts persons and honesty.			
Adheres to Air Force standards. Accepts personal responsibility.	_		
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Organizational Skills			
lans, coordinates, schedules, and uses resources effectively.	•		
returns adaptines.			
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Judgment and Decisions			
MKES TIMEN 300 part			
ecision making. Retains composure in stressful situations.  ecognizes opportunities. Requires minimal situations.	٦	<del></del>	K
ecognizes opportunities. Requires minimal supervision.			
Communication Skills	·		
tons species of Skills	Г	<del></del>	·
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VI. RATER OVERALL ASSESSMENT	
Resourceful and innovention	Witt not only orchestrated .e perioperative nursing care the utility of urology and oral accordance.
for burn patients, but also expanded	Witt not only orchestrated e perioperative nursing care the utility of urology and oral surgery instrument sets
I did established the perglar assess a	- OLGI SUTPETV Inctrument coto
ISCOLAGE, and inventory of accessing	desponsing for the ordering
I SLOCK and current. As blow 4	
Eraining 40 Staff members 17	TOPOMOTOLE LOT assessing the meals and
Leam medical director barro angument	1
field emergency at a moment's notice	Augment to Parallel group, ready to respond to a
	- Addition to Regular Air Force.
Performance foodba-l	
or of mance reedback was accomplished consistent wit	h the direction in AFR 36-10. (If not accomplished, state the reason.)
The state of the s	, state the leason,
NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION	Direction
INTERACL E. RUSSELL, MAJ IISAR NO	DUTY TITLE DATE
/ TOO COW MEDCEN (USAFE)	Abr 91
Wiesbaden, Germany	SSN SIQNATURE
VII ADDITIONAL DATED CLIEF	
VII. ADDITIONAL RATER OVERALL ASSESSMENT	CONCUR X
in the middle of the	CONCUR X NONCONCUR Coer. Even though not on duty, Captain Witt responded the on-call team with a prolony provided
ill patient Community	icer. Even though not on duty, Captain Witt responded the on-call team with a urology procedure on a critically Urology Service for her leadership and on a critically
duty Horizontal duty the Chief,	the on-call team with a urology procedure on a critically Urology Service for her leadership and dedication to
with anthusian and	Urology Service for her leadership and dedication to ls allow this young officer to guide new technicians
with enthusiasm and professionalism.  NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION	
ADELLA M. THOMPSON, LT COL, USAF, NC	DUTY TITLE Supervisor, IDATE
7100 CSW MEDCEN (USAFE)	Operating Post of a second
Wiesbaden, Germany	SSN SIGNATURE 1
	101/2011 M 11
VIII. REVIEWER	CONCUR NONCONCUR
	CONCUR NONCONCUR
· .	
JAME GRADE BROSSWA	
NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION	DUTY TITLE
EARL W. FERGUSON, COL, USAF, MC, SFS	Commander
7100 CSW MEDCEN (USAFE)	SSN SIGNATURE 25 Apr 91
Wiesbaden, Germany	SIGNATURE (1)
	ceek W 4

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I. RATEE IDENTIFICATION DATA (F. R. 10 carefully before filly	
1. NAME (Last, First, Middle Initial)	
3. GRADE	4. DAFSC
TO A OR	9736
20 Apr 90	SON FOR REPORT
93d Strategic Hospital (SAC), Castle AFB, CA	Innual
	9. PAS CODE CHOSFDPN
Ensure wartime mondings	
Ensure wartime readiness of active duty personnel through a comprehensive health care system that promotes the health of 6,000 military and over support during contingency military operations worldwide.  III. JOB DESCRIPTION 1. DUTY TITLE: OIC, Central Sterile Supply	er 19,000 other provide medical
surgical suite management. Plans, coordinates, directs and controls actions and six scrub technicians. Circulates for scheduled surgery and the emergency procedures for one third of the 24 hours surgical on-call covera and immediately postoperatively. SIGNIFICANT ADDITIONAL DUTY: Facilitator, IV. IMPACT ON MISSION ACCOMPRISED.	takes calls for
- Efficiently managed \$110,000 central supply budget	
On target in supporting patient care needs	
Stayed well within established budgetary guidelines - Wing assistant project officer for the	
Authored four hoolth in the Health Promotion Program	
Promoted baco population, and total for pase newspaper	
- Improved methodologics for health habits	
Planned and scheduled 12 inservices, enhancing surgical knowledge and rein	•
patient safety. patient safety	Iforcing
V. LENFORMANCE FACTORS	
DOES NOT MEET STANDARDS	MEETS
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Has knowledge required to perform duties effectively. Strives to improve that knowledge.	
2. Leadership Skills	
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Sets and enforces standards. Works well with others. Fosters teamwork. Displays initiative. Self-confident.	
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3. Professional Qualities Exhibits loyalty, discipline, dedication, integrity, and honesty. Adheres to Air Force standards. Accepts personal responsibility.  4. Organizational Skills Plans, coordinates, schedules, and honesty.	

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VI. RATER OVERALL ASSESSMENT	a double to the second of the	<u> </u>
in support of four surgeons averagi the 1989 Castle production of an "Ant of alcohol related incidents. She i and safety. Strongly recommend t	r development and implementation of computer al procedures ensures maximum efficiency and ing 95 procedures per month. Lt Witt's part ti-DUI" film was instrumental in the base-wi is truly a patients' advocate focused on pat that she be challenged with the management of	d flexibility cicipation in ide reduction
speciality in a medical center. Cons	ider for regular status.	n a surgical
Performance feedback was accomplished consistent with	the direction in AFR 36-10. (If not accomplished, state the rea	∞n.)
NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION	DUTY TITLE	
CHARLES S. MCDONALD, Maj, USAF, NC 93d Strategic Hospital (SAC)	Supervisor, Operating Room	DATE 28 Apr 90
Castle AFB, CA	SSN SIGNATURE	man del
sets were modified, improving effi utilize. Continue to challenge. Augm	CONCUR NONCONCUR Qualities by volunteering to provide urspital (SAC). Under her direction, surgical ciency and reducing labor requirements to ment.	gent manning l instrument prepare and
NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION RAMON L. ORTALIZ, Lt Col, USAF, MC 93d Strategic Hospital (SAC)	Chief, Hospital Services	28 Apr 90
Castle AFB, CA	SIGNATURE Carnin L. Rital	
VIII. REVIEWER	CONCUR NONCONCUR	<u> </u>
		-
NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION RICHARD D. MARTIN, Colonel, USAF 93d Bombardment Hvy Wing (SAC) Castle AFB, CA	Commander ssn Signature	DATE 4 May 90
	1 / 100/100	

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1. NAME (Last, First, Middle Initial) WITT, MARGARET H.	2. SSN		
5. PERIOD OF REPORT		3. GRADE	
5	6. NO. DAY	1st Supervision	Lt 9736
8. ORGANIZATION COMMAND LOCATION 20 APT 89	1 182		7. REASON FOR REPORT
93d Strategic Hospital (SAC) Cooks			Semiannual
II. UNIT MISSION DESCRIPTION	<u>A</u>		9. PAS CODE
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V PEDEORMANOS	lg procedures wit	hout transpor	ting the infant.
Consolidated essential equipment, saving V. PERFORMANCE FACTORS	ng procedures wit valuable time in	DOES NOT	MEETS
V. PERFORMANCE FACTORS  1. Job Knowledge Has knowledge required to perform duties effectively. Strives to improve that knowledge.	ng procedures wit valuable time in	- drattatat S	ituation.
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VI. RATER OVERALL ASSESSMENT		ı
Job knowledge is It Wittin at	characteristic. Her technical knowledge and manageria	
skills are developing at an accelera	characteristic. Her technical knowledge and manageria ted rate, enabling her to take a more responsible role tment. Lieutenant Witt's professional	. 7
LHE Management of the Cymesters of	The state of the amora reconnection and	
VIENTIV ADDADOAG DV AFFA-LI	The state of professional matrices and the state of the s	
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Education as a leader in stage 1 1	- The state of the last the state of the sta	
Education into nurse officer	The second of purific A byce of the comment	
gional medical center rould	opment; the Department of Surgery excels at in-service ady for increased responsibilities and exposure to a re-	
Defended tenter would enhance h	ady for increased responsibilities and exposure to a re- ner value to the Air Force. Consider for regular status	-
Performance feedback was accomplished consistent wit	th the direction in AFR 36-10. (If not accomplished, state the reason.)	<u>s.</u>
•	state the reason.)	
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NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION		
CHARLES S. MCDONALD, Capt, USAF, MC	DUTY TITLE	
93d Strategic Hospital (SAC)	Supervisor, Operating Room 28 Apr 89	
Castle AFB, CA	SSN SIGNATURE	
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VII. ADDITIONAL RATER OVERALL ASSESSMENT	CONDUM TO MIX STANKIN.	
AS FACILIFATOR At Commission of the commission o	A VOIVOR A MONOCAROLID	
vides complete, succinct minutes in a	Quality Assurance Committee, Lt Witt expeditiously pro- timely fashion. Her sincere interest in patient safet	
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	Augment to many little	
THE THE PARTY OF SVC, UNION, COMID I OCATION	DUTY TITLE	į
MELSON E. HOWLETT, I.t Col HEAR MC		
JUG BLEATERIC HOSDITAL (SAC)	Chief, Surgical Services 28 Apr 89	
Castle AFB, CA	SIGNATURE 7 20 APT 89	-
VIII. REVIEWER	Julian E. Howling	
	CONCUR NONCONCUR	ᅱ
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NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION		- 1
NICHARU D. MARIIN (Colonel licat	DUTY TITLE DATE	-1
224 DOWNGLCHON ANA LUBURALIANO DAG	commander	- 1
Castle AFB, CA	SSN SIGNATURE	4
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Additional Rater: Carefully review the rater's evaluation to ensure it is accurate, unbiased and uninflated. If you disagree, you may ask the rater to review his or her evaluation. You may not direct a change in the evaluation, If you still disagree with the rater, mark "NON-CONCUR" and explain. You may include recommendations for augmentation or assignment.

Reviewer: Carefully review the rater's and additional rater's ratings and comments. If their evaluations are accurate; unbiased and uninflated, mark the form "CONCUR" and sign the form. If you disagree with previous evaluators, you may ask them to review their evaluations.

I RATE IDENTIFICATION DATA (R I NAME (Law, First, Middle Initial) WITT, MARGARET H.  S. PERIOD OF REPORT From: 29 Apr 88 I TATU: 28 Oct 88 I S. NG. DAYS SUPERVI 183.  B. ORGANIZATION, COMMAND, LOCATION 93 Strategic Hospital (SAC), Castle AFB, CA  II. UNIT MISSION DESCRIPTION Ensure wartime readiness of active duty personnel through a comprehenable care system that promotes the health of 6,000 military and beneficiaries by providing or coordinating medical services. Mobi support during contingency military operations worldwide.  III. OB DESCRIPTION 1 DUTYTITE: Officer in Charge, Central Sterile Su sute management. Plans, coordinates, directs and controls activifies scrub technicians. Circulates for scheduled surgery and take cedures for 35 percent of the 24 hour surgical on call coverage.  And evaluates care of surgical patients preoperatively, intraopera and evaluates care of surgical patients preoperatively, intraopera operatively. Ensures a safe surgical environment. SIGNIFICANT ADI PROMOTION Coordinator and Chairperson, Health Promotion Committee.  V. IMPACT ON MISSION ACCOMPLISHMENT  Coordinator of the Department of Defense directed Health Promotic — Doubled the membership and the number of active Health Promotio.  — Dresented Health Promotion briefings which encompassed 80 perc.  As Officer in Charge, Central Sterile Supply, effectively managed and did not exceed her allocated target of \$55,000.  Responsible for the care and replacement of all surgical instrume — Improved instrument sets and replacement of all surgical instrume — Improved instrument sets and replacement of all surgical instrume — Improved instrument sets and replacement of all surgical instrument in provide in the provide of the provide that knowledge.  Organizational Skills  ns, coordinates, Schedules, and uses resources effectively.  Professional Qualities in the provide of the provides of the pr			
NAME (Last, First, Middle Initial) WITT, MARCARET H.  5. PERIOD OF REPORT From: 29 Apr 88	-	·	·
S. PERIOD OF REPORT From: 29 Apr 88 S. ORGANIZATION, COMMAND, LOCATION 93d Strategic Hospital (SAC), Castle AFB, CA  II. UNIT MISSION DESCRIPTION Ensure wartime readiness of active duty personnel through a compreheath care system that promotes the health of 6,000 military and beneficiaries by providing or coordinating medical services. Mobi support during contingency military operations worldwide.  III. JOB DESCRIPTION 1. DUTYTITLE: Officer in Charge, Central Sterile Su support during contingency military operations worldwide.  III. JOB DESCRIPTION 1. DUTYTITLE: Officer in Charge, Central Sterile Su suite management. Plans, coordinates, directs and controls activi five scrub technicians. Circulates for scheduled surgery and take cadures for 35 percent of the 24 hour surgical on call coverage.  and evaluates care of surgical patients preoperatively, intraopera operatively. Ensures a safe surgical environment. SIGNIFICANT ADI V. IMPACT ON MISSION ACCOMPLISHMENT Coordinator Of the Department of Defense directed Health Promoticans. Doubled the membership and the number of active Health Promoticans. Presented Health Promotion briefings which encompassed 80 percent of Surgical Services and did not exceed her allocated target play, effectively managed and did not exceed her allocated target of \$55,000.  Responsible for the care and replacement of all surgical instrument. Improved instrument sets and replaced costly instruments withing the processional Qualities in high soyalty, discipline, dedication, integrity, and honesty, theres to Air Force standards. Works well with others, steps teamwork. Displays initiative. Self-confident.  Professional Qualities highly discipline, dedication, integrity, and honesty, theres to Air Force standards. Accepts personal responsibility, and operative.  Organizational Skills or, coordinates, schedules, and uses resources effectively.  Diagramation and Decisions services effectively.  Diagramation and Decisions services effectively.			
R. ORGANIZATION. COMMAND. LOCATION  93d Strategic Hospital (SAC), Castle AFB, CA  II. UNIT MISSION DESCRIPTION  Ensure wartime readiness of active duty personnel through a comprehealth care system that promotes the health of 6,000 military and beneficieries by providing or coordinating medical services. Mobi support during contingency military operations worldwide.  III. JOB DESCRIPTION 1. DUTYTITE: Officer in Charge, Central Sterile Su suite management. Plans, coordinates, directs and controls activi five scrub technicians. Circulates for scheduled surgery and take cedures for 35 percent of the 24 hour surgical on call coverage. and evaluates care of surgical patients preoperatively, intraoperatoperatively. Ensures a safe surgical patients preoperatively, intraoperatoperatively. Ensures a safe surgical environment. SIGNIFICANT ADI Promotion Coordinator and Chairperson, Health Promotion—Doubled the membership and the number of active Health Promotion—Doubled the membership and the number of active Health Promotion—Ocomputerized, revised and updated 50 percent of Surgical Services. As Officer in Charge, Central Sterile Supply, effectively managed and did not exceed her allocated target of \$55,000.  Responsible for the care and replacement of all surgical instrume—Improved instrument sets and replaced costly instruments within polyments of the provest that knowledge.  Leadenhip Skills to an advance of the personal responsibility.  Professional Qualities hibits loyalty, discipline, dedication, integrity, and honesty. Theres to Air force standards. Works well with others.  Sters teamwork. Displays initiative. Self-confident.  Organizational Skills not coordinates, schedules, and uses resources effectively.  Professional Qualities hibits loyalty, discipline, dedication, integrity, and honesty. Theres to Air force standards. Emphasizes logic in Services and objective.	3. GRADE		4. DAFSC
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Judgment and Decisions kes timely and accurate decisions. Emphasizes logic in		<del></del>	<del></del>
kes timely and accurate decisions. Emphasizes logic in			
Communication Skills			
ens, speaks, and writes effectively.			

VI. RATER OVERALL ASSESSMENT			
Lieutenant Witt demonstrates the abil	ity to successfull.	y handle tasks of the mo	st complex
- TOTAL THE CITE ONLY	its necessary to ma	anage her own operating of	room.
erformance feedback was accomplished consistent with			ason.)
feedback not required in accordance w	ith implementation	instructions.	
·			
VAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION			
CHARLES S. MCDONALD, Capt, USAF, NC	DUTY TITLE		DATE
33d Strategic Hospital (SAC)	Supervisor, Ope		28 Oct 88
Castle AFB, CA	SSN	SIGNATURE	0 11
		Charles of 1114	mald
VII. ADDITIONAL RATER OVERALL ASSESSMENT	CONCL	UR NONCONCUR	
Lieutenant Witt is a thorough, hardwor	king and dedicated	surgical nurse who give	s patient
centered care based on each individual increased responsibility and can handl	patient's needs.	She shows unlimited pot	ential for
Health Promotion Committee demonstrate	e any task that com	mes her way. Her leader	ship of the
-aacacton.	o a unique catent ;	In the areas of communic	ation and
NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION	DUTY TITLE		
NELSON E. HOWLETT, Lt Col, USAF, MC	Chief, Surgical	Sarricae	DATE
93d Strategic Hospital (SAC)	SSN	SIGNATURE A	28 Oct 88
Castle AFB, CA		Milan	De 15
/III. REVIEWER	CONCL	JR NONCONCUR [	7 Court
	001100	WONCONCOR L	
AME, GRADE, BR OF SVC, ORGN, COMD, LOCATION	Thursday		1
ICHARD D. MARTIN, Colonel, USAF	DUTY TITLE Commander		DATE
3d Bombardment Hvy Wing (SAC)	SSN .		5 Dec 88
astle AFB, CA	3314	SIGNATURE	-
	1	Jan Jane	
			1
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#### Instructions

All: Recommendations must be based on performance and the potential based on that performance. Promotion recommendations are prohibited. Do not consider or comment on completion of or enrollment in PME, advanced education, previous or anticipated promotion recommendations on AF Form 709, OER indorsement levels, family activities, marital status, race, sex, ethnic origin, age, or religion.

Rater: Focus your evaluation in Section IV on what the officer did, how well he or she did it and how the officer contributed to mission accomplishment. Write in concise "bullet" format. Your comments in Section VI may include recommendations for augmentation or

Additional Rater: Carefully review the rater's evaluation to ensure it is accurate, unbiased and uninflated. If you disagree, you may ask the rater to review his or her evaluation. You may not direct a change in the evaluation. If you still disagree with the rater, mark "NON-CONCUR" and explain, You may include recommendations for augmentation or assignment.

Reviewer: Carefully review the rater's and additional rater's ratings and comments. If their evaluations are accurate, unbiased and unin-lated, mark the form "CONCUR" and sign the form If you disagree with previous evaluators, you may select the experience of

I. RATEE IDENT. ON DATA (Read AFR % 10 cont.)		
1. NAME (Lost, First, Middle Initial)	ηγ item)	
WITT, MARGARET H.	3. GRADE	4. DAFSC
5. ORGANIZATION, COMMAND, LOCATION	2d Lt	9731
93d Strategic Hospital (SAC), Castle AFB, CA		6. PAS CODE
T. NO.		CHOSFDP
11. JOB DESCRIPTION 1. DUTY TITLE: Staff Nurse, Operating Room  2. KEY DUTIES, TASKS, AND RESPONSIBILITIES:	Semiann	ual .
Assists in the direction planning of sec	•	
Assists in the direction, planning, staffing and coordination of the Op with established policies. Provides pre and postoperative health core	erating Room	in accordance
Ineli Iamilies. Instructs and discosts the state of the s	instructions to	Datients on
Inates with other units for safe and off	uring duty hour	's and coordi
Cy Call ten days a month, assuming reconstitution of the first and patient	is. Takes 24 h	OUT emergen
LIDUIS. Additional history Design in	om evening	and weeken
(Anti-Smoking Program member of it	the 930 Komba	ardment Win
cal Council, and the Health Consumers Advisory Council, and Unit O	non Committe	e, Aeromedi
Specific example of conformation	Herite-200 [19]	iing Monitor
OBSERVED STANDARD BELOW	MEETS ABOV	WELL E ABOVE
C. C	TANDARD STANDA	RD STANDAR
Alert to current practices. Possesses the job knowledge to handle nature. Clearly understands the goals, objectives, policies and process.		
nature. Clearly understands the goals, objectives, policies and proc	work of the m	nost complex
2. JUDGMENT AND DECISIONS (Consistent, accurate, effective)	edures of the	department.
Invariably sound. When covering emergency call her timely "on scene" sound for patient safety, intelligibly averts problems and prevents delays.	decisions are f	undamentalla
		undamentarry
The GRANIZE WORK (Timely, creative)	·	
She consistently organizes and effectively manages has assisted to the consistent of the consistency		
She consistently organizes and effectively manages her assigned duties, are and offers viable solutions which enable her to complete all assigned	nticipates possil	ble problems
4. MANAGEMENT OF RESOURCES/Manpager material Sand	duties anead	of schedule.
Ins Chairman of the 93d Rombardment W.		
a restrictive budget by purchasing and presenting audionic budget by	ne has effective	ely managed
Telillanced the "Wellness" program	which have	significantly
a. LEADERSHIP (Initiative, accept responsibility)		
Displays strong leadership qualities. Her "take charge" spirit and team be the membership of the Health Promotion Committee and increased the results are the state of the sta	uilding efforts	
the membership of the Health Promotion Committee and increased the tension program over 100 percent.	Darticipation in	nave tripled
VI ADAFIABILITY TO STRESS/Stable flowible		
WOLKS WELL UNGER Dressure A surgical	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
Works well under pressure. A surgical procedure was in progress and the to the crisis.  Ouick nursing assessment and a calm reassuring	e patient becar	me agitated
	behavior broug	ht stability
The state of the s		
Prepared and presented succinct formal briefing on the wellness programmer of the briefing was well-coordinated, met prescribed time	3m for the 0	
	limits and on	30 Combat
8. WRITTEN COMMUNICATION (Clear, concise, organized)	minites and Co	ntained the
Composes official letters, In Turn letters and Memorandums for Record. the facts, saves the reader time and saves the government material	<u> </u>	
the facts, saves the reader time and saves the government material.	ner unique sty	le provides
Chilles Attitude dress cooperation had	<del></del>	
The condition of the co		
The history stungents in the history	her of the Ass	mmitted to
Operating Room Nurses.  10. HUMAN RELATIONS (Equal opportunity participation, sensitivity)	ber of the Ass	ociation of
Someiting and apportunity participation, sensitivity)		
Sensitive and caring professional nurse officer. Her fairness in professional		
encounters brings out the best qualities in others.	ional and tech	nical staff
AF AUG 84 707 PREVIOUS EDITION WILL		
53 N OFFICER	EFFECTIVENE	SS REPORT

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IV. ASSIGNMENT RECOMMENDATION:	GEST QUALIFICATION: Job Knowleuge, Communication Skills
z. suggested job (Include AFSC): Staff Nurse, (	Operating Room (9731)
3. ORGANIZATION LEVEL: Regional Medical	Center 4 TIMING: 1989
V. EVALUATION OF POTENTIAL:	5. TIMING: 1707
	•
Compare the ratee's capability to assume increased	ed responsibility with that
of other officers whom you know in the same grad by placing an "X" in the designated portion of the	ade. Indicate your rating the most appropriate block.
5) F 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	to most appropriate plock.
RATER ADDN INDORS BATER ADON INDORS	RATER ADON INDORS- RATER ADDN INDORS-
RATER ER RATER ER	RATER ER RATER ADDN INDORS-
	Nighle and a section of the section
working and dedicated person who give	eliable and supportive nurse officer. She is a thorough, hard-
needs. This leader performs duties	es patient centered care based on the individual patient's
She authored one operating instruction a	in the Operating Room in a truly outstanding manner.
cal care and contribute directly to pati	and three evaluation tools which monitor and enhance surgi-
Promotion Program. As chairperson of	cient safety. Her extra time is devoted to the base Health of the Department of Defense directed program, she single-
nandedly organized the American Cancer	er Society's Great American Smoke Out for this base. She
personally distributed over 1200 flyers as	and published four articles in the Valley Bomber deglamoriz-
ng smoking. Lieutenant Witt is direct	ectly responsible for the Shape Up, Pounds Down contest
which is part of the base physical fith	ness program. Working with the American Cancer Society
and American Heart Association, numero	ous off duty hours are spent conducting health screenings on
and off base. She is a member of t	the base women's varsity basketball team. This dynamic
officer has unlimited potential and consist	the base women's varsity basketball team. This dynamic istently proves she can handle any task that comes her way.
	proved the can handle any task that comes her way.
IAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION	DUTY TITLE Nursing Supervisor Operating PATE
THARIES S MCDONAID CSS+ TICKE	
CHARLES S. MCDONALD, Capt, USAF,	
VC, 93d Strategic Hospital (SAC)	Room, Central Sterile Supervisor. 28 Apr 88.
NC, 93d Strategic Hospital (SAC) Castle AFB, CA	Room, Central Sterile Supervisor. 28 Apr 88
II. ADDITIONAL RATER COMMENTS	Room, Central Sterile Supervisor 28 Apr 88.  SIGNATURE  FV  MESONGUE  ROOM, Central Sterile Supervisor 28 Apr 88.
IC, 93d Strategic Hospital (SAC)  Lastle AFB, CA  II. ADDITIONAL RATER COMMENTS Lieutenant Witt has "what it takes!" H	Room, Central Sterile Supervisor 28 Apr 88.  SIGNATURE  FV  MCONCUR  Inches in community or and beautiful and the second and t
NC, 93d Strategic Hospital (SAC)  Lastle AFB, CA  II. ADDITIONAL RATER COMMENTS Lieutenant Witt has "what it takes!" H  nonstop. She helped raise \$35.000 for	Room, Central Sterile Supervisor. 28 Apr 88.    SIGNATURE
IC, 93d Strategic Hospital (SAC)  Castle AFB, CA  H. ADDITIONAL RATER COMMENTS Lieutenant Witt has "what it takes!" His nonstop. She helped raise \$35,000 for ion literature and visual aid section at	Room, Central Sterile Supervisor. 28 Apr 88.  FV  SIGNATURE  INDICONCUR  Her involvement in community, squadron and base functions rethe American Cancer Society, established a health promothe base library, and assisted in the delivery of a health.
IC, 93d Strategic Hospital (SAC)  Lastle AFB, CA  II. ADDITIONAL RATER COMMENTS Lieutenant Witt has "what it takes!" H  s nonstop. She helped raise \$35,000 for ion literature and visual aid section at iable infant during an emergency cesea	Room, Central Sterile Supervisor 28 Apr 88.  FV  MCONCUR  In Nonconcur  Her involvement in community, squadron and base functions on the American Cancer Society, established a health promothe base library, and assisted in the delivery of a healthy, earan section on the Obstetrical Unit. This young officer is a section on the Obstetrical Unit.
IC, 93d Strategic Hospital (SAC)  Lastle AFB, CA  II. ADDITIONAL RATER COMMENTS Lieutenant Witt has "what it takes!" H  s nonstop. She helped raise \$35,000 for ion literature and visual aid section at iable infant during an emergency cesea	Room, Central Sterile Supervisor 28 Apr 88.  FV  MCONCUR  In Nonconcur  Her involvement in community, squadron and base functions on the American Cancer Society, established a health promothe base library, and assisted in the delivery of a healthy, earan section on the Obstetrical Unit. This young officer is a section on the Obstetrical Unit.
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29 Apr 87 28 Oct 87	1.0	- •	annual
Staff Nurse, Operating	Daam		illing]
Assists in the direction, planning, staffing and coor with established policies. Provides pre and postope their families. Instructs and directs two to three with other units for safe and effective nursing care ten days a month, assuming responsibility for the C Additional Duties: Unit Auditor for technician On-the Hospital Recognition Committee, Health Promotions ment Wing Anti-Smoking Program.	ancillary personnel for all patients. Table perating Room on	during duty arakes 24 hour e	patients are properties of patients are parties of patients are parties of patients are parties of patients are patients a
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After duty hours assumes responsibilities as Charge I			
Junistakably composed. Responded quickly and eff quickly prioritized situation; result - life saved. Fundamental communication (Citar, concise, confident)		· /	
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rote and coordinated an outstanding operating instruminating potential risk factors. Extremely comprehending compr	uction on preparatensive and ensured	ion of tissue absolute maxi	specimens mum staff
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IV. ASSIGNMENT RECOMMENDATION: (RONGEST QUE 2. SUGGESTED JOB (Include AFSCI: Staff Nurse (9736)	ALIFICATION: Leadership, Human Relations
Staff Nurse (9736)	Leadership, Human Relations
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VI. BATER COMMENTS A top 6	RATER ER
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in the USAE this rest toward an outstan	ding action officer and leader. In her short care eadership style through example not only to her peedent of the time. Lieutepant With its different peedent of the time.
but the medical technicians. One hundred perc	cent of the time time and example not only to her per
respond to an after hours emergency call. S	ceadership style through example not only to her pec- cent of the time, Lieutenant Witt is the first one he quickly and efficiently delegates duties to oth fety violations in this high risk area which
members of the surgical team without any saf	etuciently delegates duties to oth
time sensitive quality patient care. She was a	he quickly and efficiently delegates duties to oth rety violations in this high risk area while providing the Operation Reproved
tion of a patient with overwhelming interest	ety violations in this high risk area while providi vital team player in the Operating Room stabiliz bleeding. Results
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### DEPARTMENT OF THE AIR FORCE 446th Mission Support Squadron (AFRC) McChord Air Force Base Washington 98438-1326

SPECIAL ORDER G – 114

. 18 December 2003

By the direction of the Secretary of the Air Force and with the approval of the Commander, 446 AW, MAJOR MARGARET H. WITT, is awarded the Air Force Commendation Medal (First Oak Leaf Cluster), for outstanding achievement during the period of 28 FEBRUARY 2003; PAS: T21LFLW0; RDP: 1 AUG 2003; Condition: 4.

FOR THE COMMANDER



DONNA M. REFUERZO, Lt Col, USAFR Commander

Distribution: 6-446 MSS/DPMSCC 1-446 MSS/DPMZ 2-446 AW/HO 1-HQ AFRC/DPMC 1-HQ ARPC/DPBR1

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# DEPARTMENT OF THE AIR FORCE

THIS IS TO CERTIFY THAT

# THE AIR FORCE COMMENDATION MEDAL

(FIRST OAK LEAF CLUSTER)

HAS BEEN AWARDED TO

## MAJOR MARGARET H. WITT

FOR

OUTSTANDÍNG ACHIEVEMENT 28 FEBRUARY 2003 ACCOMPLISHMENTS

Major Margaret H. Witt distinguished herself by outstanding achievement as Flight Nurse Examiner, 446th Aeromedical Evacuation Squadron, McChord Air Force Base, Washington. On 28 February 2003, Major Witt distinguished herself by coming to the aid of a critically ill passenger on board a commercial aircraft en route home from Seeb Air Force Base. Major Witt rendered emergency medical care to a 60 year old Department of Defense civilian who had collapsed on the floor of the aircraft. Using only the most basic medical equipment, Major Witt rendered life sustaining supportive care to the patient, consulted with the aircraft commander and made the recommendation that the aircraft divert to the nearest airfield with a hospital capable of caring for the patient. Her quick response to the emergency, her nursing professionalism, and dedication to the care of the patient without regard for own personal injury and safety represent the best traditions of Aeromedical Evacuation. The distinctive accomplishments of Major Witt reflect credit upon herself and the United States Air Force.

GIVEN UNDER MY HAND 13 DECEMBER 2003

ERIC W. CRABTREE, Colonel, USAFR

Commander, 446th Airlift Wing



#### DEPARTMENT OF THE AIR FORCE HEADQUARTERS UNITED STATES CENTRAL COMMAND AIR FORCES (USCENTAF) SHAW AIR FORCE BASE, SOUTH CAROLINA

SPECIAL ORDER G-2166

14 MAY 2003

By direction of the Secretary of the Air Force the following individuals are awarded the Air Force AERIAL ACHIEVEMENT MEDAL for sustained meritorious achievement while participating in aerial flight during the period indicated, effective at the termination of period covered.

RANK NAME				ered,			
MAJ	CARTER, MARTIN J.	SSAN	<u> </u>	OLC	PAS CODE	RDP	COND
MAJ	GRAY, ANNIE M.		09MAR03-11APR03	2	YYYYYYY		
MAJ	MARTIN, JOEL L.		18DEC02-08MAR03	0	YYYYYYY	030322	4
MAJ	PUFFENBARGER, MICHAEL W.		29SEP01-21NOV01	1	YYYYYYYY	030317	4.
LAM	WITT, MARGARET H.		05MAR03-10APR03	0.	YYYYYYY	030408	4 4
CPT	ADAMS, ALAN B.		12JAN03-17FEB03	0	YYYYYYY	030404	4
CPT	BALL, DAVID S.		15MAR03-31MAR03	0	YYYYYYY	030422	4
CPT	BALL, DAVID S.		09FEB03-11MAR03	0	YYYYYYYY	030318	4
CPT.	HAINES, CHRISTOPHER M.		28DEC02-28FEB03	1	YYYYYYYY	030318	4
CPT	SHANKS, DEVIN L.		01OCT02-12JAN03	0	YYYYYYYY	030407	4
1LT	LAMIQUIZ, DAVID E.		05MAR03-26MAR03	0	YYYYYYY	030422	4
SMS	MCLAUGHLIN, MICHAEL R.		26MAR03-10APR03	0	YYYYYYY	030415	4
SMS	MCLAUGHLIN, MICHAEL R.		24FEB03-23MAR03	1	YYYYYYY ·	030402	4
MSG	EDWARDS, WILLIAM A.		17DEC02-13FEB03 13DEC01-27DEC01	1	YYYYYYY	030402	. 4
	LANDRAM, PHILLIP L.		10APR03-14APR03	3	YYYYYYY	030409	4
	MAURER, AARON K.		31DEC01-10MAR02		YYYYYYY	030423	4
	WARNER, MICHAEL V., JR.		25DEC01-16JAN03			021203	4
SRA '	BROUGHTON, SCOTT R.		25MAY02-28OCT02			030428	4
	TOTTEN, DIRK A.		11JAN03-11MAR03-			030412	4 .
7110	BLUME, DARRYL T.		20MAR03-10APR03			030322	4 -
				3 '	$\gamma \gamma \gamma \gamma \gamma \gamma \gamma \gamma$	030422 ·	. 1



T. MICHAEL MOSELEY Lieutenant General, USAF Commander, USCENTAF

APDS Processed CTML dBase Processed

> DISTRIBUTION Each Individual IAW AFI 36-2803, Table 3.1



# THE UNITED STATES OF AMERICA

TO ALL WHO SHALL SEE THESE PRESENTS, GREETING:

THIS IS TO CERTIFY THAT

THE SECRETARY OF THE AIR FORCE

HAS AWARDED

# THE AERIAL ACHIEVEMENT MEDAL

TO

## MAJOR MARGARET H. WITT

FOR

## SUSTAINED MERITORIOUS ACHIEVEMENT WHILE PARTICIPATING IN AERIAL FLIGHT

Major Margaret H. W itt distinguished herself by meritorious achievement while participating in sustained aerial flight as Medical Crew Director, 320th Expeditionary Aeromedical Evacuation Squadron, 320th Expeditionary Operations Group, 320th Air Expeditionary Wing, from 12 January 2003 to 17 February 2003. During this period, Major Witt provided aeromedical evacuation services for multi-national coalition forces engaged in the global war on terrorism. Her airmanship and courage directly contributed to the successful accomplishment of important missions under extremely hazardous conditions and demonstrated her outstanding proficiency and steadfast devotion to duty. Major Witt's professional skill and dedication contributed immensely to the wing's operational aeromedical evacuation and airlist capability in support of Operations ENDURING FREEDOM and SOUTHERN WATCH. Her commitment to mission readiness and unrivaled clinical skills ensured the delivery of outstanding medical care to environment. The professional ability and outstanding aerial accomplishments of Major Witt reflect great credit upon herself and the United States Air Force.

GIVEN UNDER MY HAND

14 MAY 2003



1. Inlum Muscley

T. MICHAEL MOSELEY Lieutenant General, USAF

#### DEPARTMENT OF THE AIR FORCE HEADQUARTERS 7100TH COMBAT SUPPORT WING (USAFE) APO AE 091976

SPECIAL ORDER GB-85

18 JUN 92

1. By direction of the President, the following is awarded the Meritorious Service Medal for meritorious service during the period indicated. The award is effective upon the closing date of the period of service indicated.

GRADE/NAME (OLC)

SSAN

INCLUSIVE DATES

RDP/COND

MSG SADDLER, WALTER E. JR

(LAST FIVE)

25JUN89-31JUL92 WUODFBW5

7MAR92 1

2. By direction of the Secretary of the Air Force and with the approval of the Commander, 7100 CSW, (USAFE), the following are awarded the Air Force Commendation Medal for meritorious service during the period indicated. Each award is effective upon the closing date of the period of service indicated.

GRADE/NAME (OLC)	SSAN (LAST FIVE)	INCLUSIVE DATES	PAS	RDP/COND
CPT WAKELEE, AMY L.  CPT WITT, MARGARET H.  SSG HUTCHINSON, PAUL  SSG JOHNSON, DOROTHY M. (1)	* * * * - · * * * * - · * * * * - · * * * *	6JAN87-18MAY92 7JUN90-30JUN92 30JUL89-16NOV92 15AUG87-31AUG92	WUODFBW5 WUODFC8Q	16MAY92 6 11APR92 6 18APR92 6 23APR92 2 16APR92 1

FOR THE COMMANDER

HIGGINS, SMSgt, USAF Chief, Base Information Management

DISTRIBUTION: 'LA'

SO GB-85

# CITATION TO ACCOMPANY THE AWARD OF

THE AIR FORCE COMMENDATION MEDAL

TO

MARGARET H. WITT

preparing operating room staff for casualties from Operations DESERT SHIELD and DESERT STORM. The distinctive accomplishments of Captain Witt reflect credit upon herself and the United excellence resulted in major contributions in achieving the medical center's mission while technical abilities during a time of increased staff turnover. levels, and authored numerous lesson plans which greatly enhanced the staff's knowledge and customer satisfaction. Urology, 30 June 1992. Captain Margaret H. Witt distinguished herself by meritorious service as Staff Nurse, Operating 1992. During this period, Captain Witt's exceptional management or the veneral, and Plastic Surgery Services contributed immeasurably to the attainment of ultimate Captain Witt developed a comprehensive system for monitoring skill Medical Center, Wiesbaden, Germany, from 7 June 1990 to

## DEPARTMENT OF THE AIR FORCE 446th Mission Support Squadron (AFRC) McChord Air Force Base Washington 98438-1326

RESERVE ORDER G-296

9 June 1999

By the direction of the Secretary of the Air Force and with the approval of the Commander, 446 AW (AFRC), Captain Margaret H. Witt, is awarded the Air Force Achievement Medal (Second Oak Leaf Cluster) for outstanding achievement during the period of 28 April 1998 to 27 June 1998; PAS: T21LFLWO; RDP: 10 May 1999; Condition: 4.

FOR THE COMMANDER



ROBERT N. WHITE, Lt Col, USAFR. Commander

Distribution: 1-446 MSS/DPMZ 9-446 MSS/DPMSCC 1-HQ AFRC/DPMC 2-446 AW/HO 1-446 AW/PA

APDS Processed dBase Processed



# DEPARTMENT OF THE AIR FORCE

THIS IS TO CERTIFY THAT

THE AIR FORCE ACHIEVEMENT MEDAL

HAS BEEN AWARDED TO

## CAPTAIN MARGARET H. WITT



OUTSTANDING ACHIEVEMENT 28 APRIL 1998 TO 27 JUNE 1998

## ACCOMPLISHMENTS

Captain Margaret H. Witt distinguished herself by outstanding achievement while assigned to the 446th Aeromedical Evacuation Squadron, McChord Air Force Base, Washington. She volunteered and worked outside her Air Force Speciality Code to support and host the aeromedical evacuation aircrew teams from around the world for Air Mobility RODEO '98. She assisted with the in-processing of twenty-five international aeromedical evacuation teams. Her long hours of work contributed directly to the outstanding accomplishments of the 446th Aeromedical Evacuation Squadron team. The team served as the primary liaison for medical equipment competition and emergency medical scenarios. The team's accomplishments culminated in being named the "Best Aeromedical Evacuation Team in the World" and contributed to making Air Mobility RODEO '98 an enormous success for the 446th Operations Group and the 446th Airlift Wing. The distinctive accomplishment of Captain Witt reflects credit upon herself and the United

GIVEN UNDER MY HAND THIS

NINTH

DAY OF

JUNE

19 99

ammadull

ALAN M. MITCHELL, Colonel, USAFR Commander, 446th Airlift Wing



## DEPARTMENT OF THE AIR FORCE HEADQUARTERS 375TH MISSION SUPPORT SQUADRON (AMC) SCOTT AIR FORCE BASE, ILLINDIS 62225-5011

SPECIAL ORDER GB-0145

01 AUG 94

By direction of the Secretary of the Air Force, and with the approval of the Commander, 375th Airlift Wing (AMC), each of the following is awarded the Air Force Achievement Medal for outstanding achievement during the period indicated. Award is effective on the close out date indicated.

GR NAME	out wate indicated.	
	PAS CODE OLC COND	)
RDP DATE: 94 JUN 08 MAJ MCLEMORE, CYNTHIA	94 MAR 23 TD 94 MAR 30 4	
MAJ MURPHY RONALD C	94 MAR 07 TO 94 MAY 31	
RDP DATE: 94 JUN 08 CPT FLEKAL, JULIA A.	94 MAR 23 TO 94 MAR 30 4	
RDP DATE: 94 JUN 08 CPT HAGEMAN, CYNTHIA A.	94 MAR 23 TO 94 MAR 30	
RDP DATE: 94 JUN 08 CPT MCCASKILL, CAROL L.	94 MAR 23 TO 94 MAR 30 4	
RDP DATE: 94 JUN 08 CPT RALSTON, PAULA J.	94 MAR 23 TO 94 MAR 30 4	
RDP DATE: 94 JUN 08 CPT SCHULTZE, ROBIN L. RDP DATE: 94 JUN 08	94 MAR 23 TO 94 MAR 30	
CPT WITT, MARGARET H. RDP DATE: 94 JUN 08	94 MAR 23 TO 94 MAR 30	
TSG ZITZELBERGER, RONALD A. RDP DATE: 94 JUN 08	SF1LFXSW 1 4 94 MAR 23 TO 94 MAR 30	
RDP DATE: 94 THE 17	94 MAR 23 TO 94 MAR 30 SF1LFXSW 2 4	
SSG BURRUS, ROBERT H. JR. RDP DATE: 94 JUN 08	74 MAR 23 TO 94 MAR 30	
RDP DATE: 94 JUN 09	74 MAR 23 TO 94 MAR 30	
RDP DATE: 94 JUN 00	74 MAK 23 TO 94 MAR 30	
RDF DATE, OA 7444	74 MAR 23 TO 94 MAR 30	
RDP DATE: 04 TINGS	74 MAR 23 TO 94 MAR 30	
SGT PEARSON, KELLY M. RDP DATE: 94 JUN 08 SGT RILEY, CHARLES J.	PETT 500	
RDP DATE: 94 JUN 08	94 MAR 23 TO 94 MAR 30 SF1LFXSW 2 4 94 MAR 23 TO 94 MAR 30	

GB-0145, 01 AUG 94, H‱ 375 AW (AMC), SCOTT AIR FORCE BASE, ILLINOIS 62225-5011

GR	NAME	•	•
		PAS CODE OLC INCLUSIVE PERIOD	COND
SRA	COLEMAN, GABRIELLE M.	,	
SRA	HOWELL, CHARLES E.	94 MAR 23 TO 94 MAR 30	4
	RDP DATE: 93 NOV 29 SANTIAGO, JOEL B.	93 JUL 15 TO 93 OCT 15	4
	RDP DATE: 94 JUN 08	94 MAR 23 TO 94 MAR 30	4

FOR THE COMMANDER

OFFICIAL

GHIRARDELLI, MARK R., TSGT, USAF NCOIC, MPF INFORMATION MANAGEMENT

ISTRIBUTION "L"



# DEPARTMENT OF THE AIR FORCE

THIS IS TO CERTIFY THAT

# THE AIR FORCE ACHIEVEMENT MEDAL (FIRST OAK LEAF CLUSTER) HAS BEEN AWARDED TO

CAPTAIN MARGARET H. WITT

#### FOR

OUTSTANDING ACHIEVEMENT 23 MARCH 1994 TO 30 MARCH 1994

ACCOMPLISHMENTS

Captain Margaret H. Witt distinguished herself by outstanding achievement while assigned to 57th Aeromedical Evacuation Squadron, Scott Air Force Base, Illinois. Captain Witt responded to the inflight collision of a C-130 and F-16 aircraft at Pope Air Force Base, North Carolina on 23 March 1994. The first alert aircraft departed Scott Air Force Base within 1 hour of notification, exceeding the Air Force standard by 150 percent. Upon arrival at Pope Air Force Base, Captain Witt spent the next 12 hours at Womack Army Community Hospital helping to stabilize the critically injured Army personnel, many of whom had suffered 50 to 80 percent total body surface burns. Her efforts contributed directly to the rapid transport of distinctive accomplishments of Captain Witt reflect credit upon herself and the United States Air Force.

GIVEN UNDER MY HAND THIS

25th

DAY OF

July

1994

GREGORY J SENO, Colonel, USAF Commander, 375th Operations Group (AMC)



#### DEPARTMENT OF THE AIR FORCE HEADQUARTERS 93D COMBAT SUPPORT GROUP (SAC) CASTLE AIR FORCE BASE, CALIFORNIA 95342-5065

SPECIAL ORDER G- 29 17 Feb 89

By direction of the Secretary of the Air Force, and with the approval of the Commander, 93D BMW (SAC), each of the following is awarded the AIR FORCE ACHIEVEMENT MEDAL for meritorious service during the period indicated. The award is effective on the TO date.

2LT WITT, MARGARET H., , 15 Jun 88 to 15 Nov 88, CHOSFDPN, RDP: 7 Dec 88; Condition 4. TSGT TESSMER, GARY R., , 25 Jun 88 to 10 Dec 88, CHOSFDDR, RDP: 25 May 88; Condition 4. SSGT GALLINA, LOUIS J. JR., , 14 Nov 86 to 27 Jan 89, CHOSFDSJ, RDP: 12 Oct 88; Condition 6. SSGT MCLELLAN, MERCEDES L., , 22 May 88 to 31 Oct 88, CHOSFH11, (10LC), RDP: 7 Dec 88; Condition 4. SGT ACOBA, DANCY D., , 8 Aug 85 to 10 Feb 89, CHOSFDLH, RDP: 14 Oct 88; Condition 2. SRA JAYNE, TERRIE J., , 16 Oc t 86 to 10 Feb 89, CHOSF834, RDP: 3 Dec 88; Condition 2. A1C FODY, EUGENE H., , 8 Nov 86 to 27 Nov 88, CHOSFDXT, 7 Dec 88; Condition 6. AIC MCLAMB, ERNEST, , 12 Jul 87 to 18 Feb 89, CHOSFH11, RDP: 27 Dec 88; Condition 6. AIC WILSON, LARRY N., , 11 Jul 87 to 15 Feb 89, CHOSFDXT, RDP: 27 Dec 88; Condition 6.

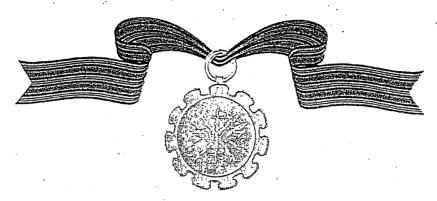
FOR THE COMMANDER

SES · HEADO

PENNY D. MILLER, Captain, USAF Chief, Base Administration

DISTR "G"

APDS PROCESSED



# DEPARTMENT OF THE AIR FORCE

# THIS IS TO CERTIFY THAT THE AIR FORCE ACHIEVEMENT MEDAL HAS BEEN AWARDED TO

SECOND LIEUTENANT MARGARET H. WITT

### FOR

OUTSTANDING ACHIEVEMENT 15 JUNE 1988 TO 15 NOVEMBER 1988

### ACCOMPLISHMENTS

Second Lieutenant Margaret H. Witt distinguished herself as Health Promotion Coordinator, 93d Strategic Hospital, 93d Bombardment Wing, Castle Air Force Base, California. Lieutenant Witt established an effective Health Promotion Committee through interagency base-wide involvement. She spearheaded numerous projects for over 5,000 active duty personnel, their dependents, and retired beneficiaries. As chairperson of this Department of Defense directed program, she worked diligently to enhance education and awareness of healthful living which improved readiness, productivity, and morale.

GIVEN UNDER MY HAND THIS

31ST

DAY OF JANUARY

1989

RICHARD D. MARTIN, Colonel, USAF Commander, 93d Bombardment Wing



## DEPARTMENT OF THE AIR FOCE 446th Mission Support Squadron (AFRC) McChord Air Force Base, Washington 98438-1326

Maj Margaret H. Witt, 446 AES Branda FROM: DPMSCC ( SUBJECT: Unit Personnel Record Group (UPRG) Discrepancy 1. A recent review of your UPRG has revealed the following discrepancy(ies) as indicated below: DD Form 93/Record of Emergency Data Card Spouse's SSAN: \_ Branch of Service:
Rank/Grade: SGLV-8286/Servicemember's Group Life Insurance (SGLI) Unusual Beneficiary Statement DD Form 1172/DEERS Enrollment Signature required on record jacket for an accomplished record review X Order/Gertificate/Citation for: 2. It is necessary for you to report to Customer Service, bldg 1205, room 116 no later than your next UTA. Please BRING THIS LETTER WITH YOU!!! and get back to me - See Attached Chief, Customer Service

DPMSCC FL-4

PERSONNEL DOCUMENTS/FORMS (This form is affected by the Privacy Act of 1974) PRIVACY ACT STATEMENT AUTHORITY: 10 U.S.C., Section 275, Personnel Records and E.O. 9397. PURPOSE: To update military records. ROUTINE USE: None. DISCLOSURE IS VOLUNTARY: If not provided, it could result in erroneous administrative action and inaccurate information being FROM Margaret H. Witt 1022 W 19th Ave Spokane, WA 99203 HQ ARPC/ DPSSP 6760 E IRVINGTON PL # 4000 **DENVER CO 80280-4000** SUBJECT Documentation for MSM NAME GRADE DATE MAJ · 11 Dec 00 SEE CODES ENTERED OPPOSITE ITEMS LISTED BELOW: C - INDICATES NEED FOR CORRECTIVE ACTION. R - REQUEST FOR ITEMS LISTED. T - TRANSMITTAL OF ITEM LISTED. X - ACTION REQUIRED AS INDICATED. SEE SUBJECT OR REMARKS BLOCK FOR SPECIFIC ACTION OR INFORMATION. DD FORM 1172 - PRESENT IT TO THE NEAREST AIR FORCE INSTALLATION FOR ISSUANCE OF DD FORM 2AF (RES). MICROFICHE RECORD MEDICAL/DENTAL RECORDS AF FORM 526 MEDICAL/DENTAL RECORDS NOT MAINTAINED HERE. REQUEST DD FORM 4 AIR FORCE SERVICE NUMBER AND/OR SOCIAL SECURITY DD FORM 214 RECORDS SHOW YEARS, MONTHS, AND DD FORM 214 IS NOT AVAILABLE. UNIT OF ASSIGNMENT WILL DAYS OF SATISFACTORY FEDERAL SERVICE AS OF ACCOMPLISH AND, UPON RECEIPT, WE WILL SEND. FLIGHT RECORDS ARE MAINTAINED AT: NPRC/NARA, 9700 PAGE AVENUE, DD FORM 214 IS NOT AUTHORIZED; MUST HAVE 90 DAYS OR (1974 & Prior) MORE OF CONTINUOUS ACTIVE DUTY. ST LOUIS MO 63132-6100 (AFTER 1975) HQ AFSA/SECP, 9700 AVENUE G. DD FORM 215 STE 294, KIRTLAND AFB NM 87117-5670 SFs 88/89/93 STATEMENTS OF SERVICE ONLY PREPARED ON DEATH RECORD NOT AVAILABLE; RESUBMIT REQUEST IN 30 - 60 ARPC FORM 168 ATTACHMENTS APRs/EPRs OERs/OPRs .OTHER (Specify) See Below ACTION/REMARKS (Reverse may be used for reply.)

No documentation (Special (SO) or Citation) on file at this office. Since you are a unit assigned reservist (PASOT2) your record is maintained at your unit. If the SO/Citation is not in your record then you or your unit will have to contact the issuing organization (Scott AFB) to determine if they have a copy of the SO.

TO SPEAK WITH US CONCERNING THIS MATTER	R PLEASE CALL 1-800	-525-0102 EXT 342/343	•
NAME	GRADE	TITLE	SIGNATURE
Edward H. White, Jr.	GS-05	Mil Dama C11-	1

### REQUEST PERTAINING TO MILITARY RECORDS

Please read instructions on the reverse, if more space is needed, use plain paper.

PRIVACY ACT OF 1974 COMPLIANCE INFORMATION. The following information is provided in accordance with 5 U.S.C. 552a(e)(3) and applies to this form. Authority for collection of the information is 44 U.S.C. 2907, 3101, and 3103, and E.O. 9397 of November 22, 1943. Disclosure of the information is voluntary. The principal purpose of the information is to assist the facility servicing the records in locating and verifying the correctness of the requested records or information to answer your inquiry. Routine uses of the information as established and published in accordance with 5 U.S.C.a(e)(4)(D)

include the transfer of relevant information to appropriate Federal, State, local, or foreign agencies for use in civil, criminal, or regulatory investigations or prosecution. In addition, this form will be filed with the appropriate military records and may be transferred along with the record to another agency in accordance with the routine uses established by the agency which maintains the record. If the requested information is not provided, it may not be possible to service your inquiry.

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ereby authorize release of the requested information (	Name, MA	RIARIT H	WITT	
he person indicated at right (item 7).	number		- H 1	
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	HSH 7540-00-142-8360 '		136	1 33 3

### INSTRUCTIONS

- 1. Information needed to locate records. Certain identifying information is necessary to determine the location of an individual's record of military service. Please give careful consideration to and answer each item on this form. If you do not have and cannot obtain the information for an item, show "NA," meaning the information is "not available," include as much of the requested information as you can. This will help us to give you the best possible service.
- 2. Charges for service. A nominal fee is charged for certain types of service. In most instances service fees cannot be determined in advance. If your request involves a service fee you will be notified as soon as that determination is made.
- 3. Restrictions on release of information. Information from records of military personnel is released subject to restrictions imposed by the military departments consistent with the provisions of the Freedom of Information Act of 1967 (as amended in 1974) and the Privacy Act of 1974. A service person has access to almost any information contained in his own record. The next of kin, if the veteran is deceased, and Federal officers for official purposes, are authorized to receive information from a military service or medical record only as specified in the above cited Acts. Other requesters must have the release authorization, in item 5 of the form, signed by the veteran or, if deceased, by the next of kin. Employers
- and others needing proof of military service are expected to accept the information shown on documents issued by the Armed Forces at the time a service person is separated.
- 4. Location of military personnel records. The various categories of military personnel records are described in the chart below. For each category there is a code number which indicates the address at the bottom of the page to which this request should be sent. For each military service there is a note explaining approximately how long the records are held by the military service before they are transferred to the National Personnel Records Center, St. Louis. Please read these notes carefully and make sure you send your inquiry to the right address: Please note especially that the record is not sent to the National Personnel Records Center as long as the person retains any sort of reserve obligation, whether drilling or non-drilling.

(If the person has two or more periods of service within the same branch, send your request to the office having the record for the last period of service.)

5. Definitions for abbreviations used below:
NPRC—National Personnel Records Center
TDRL—Temporary Disability Retirement List
MED—Medical Records

SERVICE	NOTE: (See paragraph 4	above.) CATEGORY OF RECORDS WHERE	TO WRITE ADDRESS GODE	٧
	Except for TDRL and general	Active members (includes National Guard on active duty in the Air Force), TDRL, a	nd general officers retired with pay.	
AIR FORCE	officers retired with pay, Air Force records are trans- ferred to NPRC from Code 1,	Reserve, retired reservist in nonpay status, current National Guard officers not on activition active duty in Air Force.	ve duty in Air Force, and National Guard released	
(USAF)	90 days after separation and from Code 2, 150 days	Current National Guard enlisted not on active duty in Air Force.	•	1
	after separation.	Discharged, deceased, and retired with pay.		1
COAST	Coast Guard officer and	Active, reserve, and TDRL members.		T
GUARD	enlisted records are transfer- red to NPRC 7 months after	Discharged, deceased, and retired members (see next item).		1
(USCG)	separation.	Officers separated before 1/1/29 and enlisted personnel separated before 1/1/15.		Τ
	Marine Corps records are	Active, TDRL, and Selected Marine Corps Reserve members.		T
MARINE	transferred to NPRC between	Individual Ready Reserve and Fleet Marine Corps Reserve members.		Τ
(USMÇ)	6 and 9 months after separation.	Discharged, deceased, and retired members (see next item).		1
		Members separated before 1/1/1905.		Ι
		Reserve, living retired members, retired general officers, and active duty records of a service in the U.S. Army before 7/1/72.	current National Guard members who performed	
	Army records are transferred to NPRC as follows: Active	Active officers (including National Guard on active duty in the U.S. Army).		T
	Army and Individual Ready : Reserve Control Groups:	Active enlisted (including National Guard on active duty in the U.S. Army) and enlist	ted TDRL.	Ι
ARMY (USA)	About 60 days after separa- tion. U.S. Army Reserve Troop	Current National Guard officers not on active duty in the U.S. Army.	·	1
(00,1)	Unit personnel: About 120 to	Current National Guard enlisted not on active duty in the U.S. Army.		Ţ
İ	180 days after separation.	Discharged and deceased members (see next item).		1
ĺ		Officers separated before 7/1/17 and enlisted separated before 11/1/12.		Τ
		Officers and warrant officers TDRL.		
		Active members (including reservists on duty)-PERS and MED		T
	Navy records are transferred to	Discharged, deceased, retired (with and without pay) less than six months,	PERS ONLY	1
NAVY (USN)	NPRC 8 months after retire- ment or complete separation.	TDRL, drilling and nondrilling reservists	MED ONLY :	
,,		Discharged, deceased, retired (with and without pay) more than six months (see nex	xt (tem)—PERS & MED	] ·
		Officers separated before 1/1/03 and enlisted separated before 1/1/1886-PERS and	MED -	T

\*Code 12 applies to active duty records of current National Guard officers who performed service in the U.S. Army after 6/30/72.

Code 13 applies to active duty records of current National Guard enlisted members who performed service in the U.S. Army after 6/30/72.

	ADDRESS LIST OF CUSTOR	DIANS	(BY CODE NUMBERS SHOWN /	ABOVE	)-Where to write / send this form	for ea	ch category of records
	Air Force Manpower and Personnel Center Military Personnel Records Division Randolph AFB, TX 78150-6001	5	Marine Corps Reserve Support Center 10950 El Monte Overland Park, KS 66211-1408	8	USA MILPERCEN ATTN: DAPC-MSR 200 Stoval Street Alexandria, VA 22332-0400	12	Army National Guard Personnel Center:
2	Air Reserve Personnel Center Denver, CO 80280-5000	6	Military Archives Division National Archives and Records Administration Washington, DC 20408	9	Commander U.S. Army Enlisted Records and Evaluation Center Ft. Benjamin Harrison, IN 48249-5301	13	The Adjutant General (of the appropriate State, DC, or Puerto Rico)
3	Commandant U.S. Coast Guard Washington, DC 20593-0001	7	Commander U.S. Army Reserve Personnel Center	10	Commander Naval Military Personnel Command ATTN: NMPC-036 Washington, DC 20370-5036	14	National Personnel Records Center
4	Commandant of the Marine Corps (Code MMRB-10) Headquarters, U.S. Marine Corps Washington, DC 20380-0001	1	ATTN: DARP-PAS 9700 Page Boulevard St. Louis, MO 63132-5200	11	Naval Reserve Personnel Center New Orleans, LA 70145-5000	'	(Military Personnel Records) 9700 Page Boulevard St. Louis, MO 63132

\*U.S. Government Printing Office: 1996 - 404-763/40002

STANDARD FORM 180 BACK (Rev. 7-85)

ARTMENT OF THE AIR FORC, 446 Mission Support Squadron (AFRC)

McChord Air Force Base, Washington 98438-1326

Mawitt

3 Nov 2000

MEMORANDUM FOR Commander/First Sergeant

446AES

FROM 446 MSS/DPMSCC 1205 12th St NE, Suite 102W McChord AFB WA 98438-1326

SUBJECT Unit Personnel Record Group (UPRG) Discrepancies - Three or More Occurrences

1. The attached copies of letters identify individuals with a discrepancy in their UPRG. Each person identified has had three or more notifications of their discrepancies. Please have each individual report to Customer Service, Bldg 1205, Room 116, as soon as possible to clear up the discrepancy. (Please keep in mind that Saturday is our busiest day during the UTA weekend and the member will get quicker customer service on a Sunday or a week-day).

2. Itilizetnember cannotibezhollitetatibe unit is fesponsiale to feplyaoi ogsjomer servicezhe exagistatuszoluiember, gre 2003 de assigned for any leason angliding discharged). -Alleinhe throundticauon alleiter omnemowillbe reguired lo state members status

3. A Standard Form 180 (Request pertaining to Military Records) is available at customer service for those members who require an order, citation, or certificate for a major award and they do not have the document available at home.

Custout the envicerant schap as FASO, their discrepancy will be suspended to compite with a first limit the member has not provided the required source decument their discrepancy will be dosed and any MRS will be put in the integral stating that all resources have been expansisted (Copies of the selfetters will be sent to you for information purposes ionly. No action is required)

4. Thank you for your assistance. Any questions should be referred to Customer Service at extension 2-9094.

Hey fruity sunt to both Soman Colas Sonia M Balas, TSgt, USAFR Acting Chief, Customer Service

Attachments Scott Lang Sunt St.

1. Discrepancy Letters I Lang 5 Started

2. Discrepancy List 96-98 Constant Dease Drowde unto May Write Help!

### 446 AES DISCREPANCY LIST

RECURRING NOTICE



MAJ WITT, MARGARET H (000831)



ORDER/CITATION/MSM

### → PARTMENT OF THE AIR FOR 446th Mission Support Squadron (AFRC) McChord Air Force Base, Washington 98438-1326

MEMORANDUM FOR Maj Margaret H. Wift, 446 AES FROM: DPMSCC ( (Branda) 4-9094SUBJECT: Unit Personnel Record Group (UPRG) Discrepancy 1. A recent review of your UPRG has revealed the following discrepancy(ies) as indicated below: DD Form 93/Record of Emergency Data Card Spouse's SSAN: \_ Branch of Service: Base/Unit: \_\_\_ Rank/Grade: \_ SGLV-8286/Servicemember's Group Life Insurance (SGLI) Unusual Beneficiary Statement DD Form 1172/DEERS Enrollment Signature required on record jacket for an accomplished record review X Order/Gertificate/Citation for: \_<del>\_Air\_Md</del>l/\_\_\_<del>/}</del> Meritorious Svs Mdl/ Commendation Mdl/\_\_\_\_Achievement Mdl/ Other 2. It is necessary for you to report to Customer Service, bldg 1205, room 116 no later than your next UTA. Please BRING THIS LETTER WITH YOU!!! MARGARET J. ANDERSON, TSgt, USAFR Chief, Customer Service

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PEPPARD, CORY G.	CAPT		3 Mar 02 – 2 Mar 04	8 OLC
POULSEN, DAVID K.	SMSGT		2 Jun 02 – 1 Jun 04	2 OLC
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RODRICKC, AUDIE D.	TSGT		2 Jun 02 – 1 Jun 04	7 OLC
SAWYER, JULIE A.	MAJOR		20 Feb 03 – 19 Feb 05	1 OLC
SCHADE, MARC D.	MAJOR		28 Jun 03 - 27 Jun 05	3 OLC
SCHAFFER, JAMESJ.	SMSGT		2 Jun 02 – 1 Jun 04	6 OLC
SCOTT, JULIA K.			2 Jun 02 – 1 Jun 04	6 OLC
SHAUDIS, MICHAEL A.	MAJOR		2 Jun 02 – 1 Jun 04	6 OLC .
SIMMS, EUGENE S.	SSGT		31 Dec 02 – 30 Dec 04	Basic
SPRINGER, ELIZABETH N.	TSGT		2 Jun 02 - 1 Jun 04	6 OLC
STOCKHAUSEN, NATALIE R.	TSGT		2 Jun 02 – 1 Jun 04	6 OLC
SWAN, KJRSTEN MA	SSGT		2 Mar 03 – 1 Mar 05	1 OLC
	TSGT		24 Nov 02 – 23 Nov 04	3 OLC
TAYLOR, CHARLENE R.	SSGT		1 Jun 02 - 31 May 04	2 OLC
TRILLO, TERESA M.	CAPT		19 Apr 03 – 18 Apr 05	3 OLC
VAILLANT, CAM W.	SRA		12 Mar 03 – 11 Mar 05	Basic
WILDS, ANTHONY J.	MSGT		2 Jun 02 – 1 Jun 04	7 OLC
WILDS, JENNY K.	SSGT		18 Jun 03 – 17 Jun 05	2 OLC
WINSLOW, KENNETH H.	MAJOR		20 Oct 02 - 19 Oct 04	7 OLC
WIRTH, JENARO P.	MSGT		17 Apr 03 – 16 Apr 05	2 OLC .
WITT, MARGARET H.	MAJOR		12 Sep 02 – 11 Sep 04	6 OLC
WOJEWODZKI, SHEILA M.	CAPT		24 Sep 03 -23 Sep 05	6 OLC
ZMAEFF, JENNETTE L.	MAJOR		2 Jun 02 – 1 Jun 04	6 OLC
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McChard Aft Force Base, Washington 98438-1326 443th Agromedical Evacuation Squadron (AFRC) DEPARTMENT OF THE AIR FORCE

TO: 44% MSS/DPINISCC

FROM: 446 ABS/OC

and Decomions records, please return a copy of this letter marked "process their field personnel records to reffect the award of this medal. Upon update f the Combat Readiness Medal as putlined in AFI 36-2803/A PRO Supplement. Please update 446th Apromedical personnal on the attached listing have met the require this for the award

52

AF000635

### DEPARTMENT OF THE AIR FORCE 446<sup>TH</sup> Aeromedical Evacuation Squadron (AFRC) McChord Air Force Base, WA 98348-1326

June 27, 2003

MEMORANDUM FOR 446 MSS/DPMPE

FROM: 446<sup>TH</sup> AES/CC

SUBJECT: Award of the Combat Readiness Medal

IAW AFI 36-2803, Chapter 5, request the Combat Readiness Medal be awarded to the individuals listed in attachment. These crewmembers have completed the required number of years of sustained professional performance.

MARY L/WALKER, Col, USAFR, NO Commander

Attachment

1<sup>st</sup> Ind, 446 OG/CC

TO: 446 MSS/DPMPE

Approved/Disapproved

BRIAN R. SPENCER, Col, USAFR Commander, 446<sup>th</sup> Operations Group

DEPARTMENT OF THE AIR FORCE
446<sup>TH</sup> Aeromedical Evacuation Squadron (AFRC)
McChord Air Force Base, WA 98348

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Richard Stefanski, Lt. Colonel, USA Commander, 320th Expeditionary A

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DEPARTMENT OF THE AIR FORCE 446 MISSION SUPPORT SQUADRON 1205 12TH ST NE, SUITE 102W MCCHORD AFB, WA 98438-1326

TE-0027 SPECIAL ORDER

PURPOSE: PARTICIPATE IN SUPPORT OF OPERATION SOUTHERN WATCH (VGHV)

SPECIAL MISSION TRAVEL (MSN)

PROCEED O/A: 06 JAN 2003 FROM: MCCHORD AFB, WA DSN: 382-2062

TO: CLASSIFIED

RETURN TO: MCCHORD AFB, WA

VARIATIONS AUTHORIZED

TYPE ORDERS: CED

- REMARKS --

TDY LENGTH: 028

REPORT TO THE PERSONNEL PROCESSING FACILITY (PERSCO TEAM) UPON ARRIVAL AT THE EMPLOYMENT LOCATION. ACCEPT NO PROMOTIONAL ITEMS, FOR EXAMPLE, GIFTS, BONUS TICKETS, ETC. MEMBERS WISHING TO HAVE THE LES MAILED TO THEIR HOME ADDRESS WHILE DEPLOYED MUST COMPLETE AF FORM 1745 (ADDRESS CHANGE) AT MILITARY PAY. PROPORTIONAL PER DIEM RATE: ALL GOVT MEALS ARE AVAILABLE AND DIRECTED. B. PARTIAL GOVT MEALS ARE AVAILABLE AND DIRECTED. C. GOVT MEALS ARE NOT PROPORTIONAL PER DIEM RATE: A. AVAILABLE OR DIRECTED. PER AFI 24-101, GOVERNEMENT PROCURRED TRANSPORTATION DIRECTED; CONTACT YOUR COMMERCIAL TRAVE AVAILABLE OR DIRECTED. PER AFI 24-101, GOVERNEMENT PROCURRED TRANSPORTATION DIRECTED; CONTACT YOUR COMMERCIAL TRAVIOR FICE (CTO) OR TRAFFIC MANAGEMENT OFFICE (TMO) ASAP. DOD AND AF POLICY PROHIBITS MBRS FROM SELF-PROCURING OFFICIAL TRAVEL. IF YOU NEED ASSISTANCE WITH YOUR RESERVATIONS CONTACT THE FOLLOWING: AMC FLIGHT CHANGES, CALL 1-800-851-3144 OR ANY TRAFFIC MANAGEMENT OFFICE FOR ASSISTANCE. UPON RETURN TO HOME STATION, MBR MUST INPROCESS THE COMMANDER SUPPORT STAFF AND NOTIFY THE MPF/PRF OF THE DATE RETURNED. FAILURE TO DO SO COULD ADVERSELY AFFECT MEMBER'S DUTY SUPPORT STAFF AND MOTIFF IND MET/FRE OF THE DATE RELEGAND. FRIDORE TO DO SO COULD ADVERSELL AFFECT METERS DE STATUS. MAXIUM USE OF MIL AIR IS DIRECTED BUT DO NOT DELAY REPORTING DUE TO UNAVAILABLITY OF MIL AIR. USE OF STATUS. MAXIUM USE OF MIL AIR IS DIRECTED BUT DO NOT DELAY REPORTING DUE TO UNAVAILABLITY OF MIL AIR. USE OF COMMERCIAL AIR IS AUTH. VARIATION IN TRAVEL, ETL, MEGP STATUS AND EXCESS BAGGAGE AUTH, EACH NOT TO EXCEED 100LBS. DU UNIFORMS IS DOUS. MER WILL RECEIVE 3.50 PER DIEM (INCIDENTALS) AFTER REDUCTION FOR MEALS AND ARE ENTITLED TO BASIC ALLOWANCE FOR SUBSISTENCE (BAS). PAYMENT FOR MISSED MEALS MUST BE SUPPORTED BY A STATEMENT REQUIRED BY JFTR, PARA ALLOWANCE FOR SUBSTITUTING DOCUMENTS MUST BE PROVIDED FOR ANY OTHER CIRCUMSTANCES. DEPLOYING PERSONNEL MUST BRING SUFFICIENT CASH (US DOLLARS) AND/OR PERSONAL CHECKS TO SUSTAIN THEMSELVES FOR THE DURATION OF DEPLOYMENT. MEMBERS SUFFICIENT CASH (US DOLLARS) AND/OR PERSONAL CHECKS TO SUSTAIN THEMSELVES FOR THE DURATION OF DEPLOYMENT. MEMBERS SHOULD TAKE GOVT TRAVEL CARD FOR TRAVEL EMERGENCIES. ALL PERSONNEL AT A MINIMUM, WILL DEPLOY WITH MOBILITY A, B, C-ALLOWANCE, REPORT TO-MIL PAY AFTER COMPLETING THE TDY TO DETERMINE ENTITLEMENTS FOR FOREIGN DUTY PAY, COSTS OF LIVIN PORNOGRAPHY OF ANY TYPE, TO INCLUDE MUSCLE OR SWIMSUIT MAGAZINES, VIDEOS, PICTURES, CALENDARS, OR COMPUTERIZED VERSIONS ARE PROHIBITED. SUCH ITEMS BROUGHT IN THE COUNTRY WILL BE SEIZED, MER WILL BE FINED BY THE HOST NATION, AND USED ACTION LIKELY TAKEN. THE PERIOD OF SERVICE UNDER THESE ORDERS IS EXEMPT FROM THE FIVE-YEAR LIMIT AS PROVIDED IN SUCH JAIL U.S. GOVT PERS TO PAY FOR COSTS INCIDENT TO OFFICIAL BUSINESS TVL UNLESS SPECIFICALLY EXEMPLY AUTH OF ADMIN OF GEN SERV OR HEAD OF THE AGENCY. MER IS A GOVT TVL CARDHOLDER. FAILURE TO PURCHASE TRANSPORTATION LODGING, AND AIRFARE. MER IS NOT AUTH RENTAL CAR. TRAVEL VOUCHES MUST BE SUBMITTED NLT 2 WORKDAYS UPON RETURN FROM

TEGEND: --

SECURITY STATUS CODES: -; PERSONNEL RELIABILITY PROGRAM: -N/A; GENERAL LEGEND CODES: L-WILL HANDCARRY LES-AF FO
11; M-WILL HANDCARRY MEDICAL RECORD AF FM 1480 (SUMMARY OF HEALTH CARE); N-WILL HANDCARRY MOBILITY A, B, C-1 & E
12 BAG; W-EXCESS BAGGAGE: EACH AT 75LBS; E-WILL HANDCARRY: (DO NOT PUT IN CHECKED LUGGAGE) MIN 10 COPIES OF CED ORDERS,
13 AF FM 245 (EMPLOYMENT LOCATOR CARD), ID CARD, DOG TAGS, IMMUNIZATION RECORD, AF FM 522 (WEAPONS CARD), ADEQUATE SUPP
14 OF MEDICINE IF PRESCRIBED BY A PHYSICIAN, DD FM 1934 GENEVA CONVENTIONS ID CARD (MEDICAL & CHAPLAIN MERS ONLY), AF FM
15 CONTROL OF THE CORDS - TSGT AND BELOW) H-DUTY UNIFORM IS DCUS; TRAVEL VOUCHERS MUST BE SUBMITTED NLT 2 WORKDAYS UPON RETURN FROM TDY. EQUIPMENT AUTH: PRO GEAR.

AUTHORITY: CMAS#'S 0361576 & 0363271 ISSUING HQ: DEPARTMENT OF THE AIR FORCE

APPROVING OFFICIAL: JEFFREY D. ELLISON, SMSGT, USAFR

FUND CITE 1:P&A: 573 3500 323 510 525725 T&P: 9730130.1883 2X3 65RL 105898 B8 409 525700 VA CIC 1:1 8AZ B8 5257RL D. Hendrichan FOR THE COMMANDER

OFFICIAL

ROBERT N. WHITE, LT COL, USAFR COMMANDER, 446 MISSION SUPPORT SO

DISTRIBUTION: пДя DATE OF ISSUE: 03 JAN 20

PAGE 1 of 2

PRIVACY ACT OF 1974 APPLIES

SPECIAL ORDER: TE-0